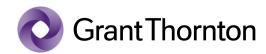


### Audit and Governance Committee Friday, 24 September 2021, 2.00 pm, County Hall, Worcester

### Agenda

| Item No | Subject  | Page No  |
|---------|--|----------|
| 6       | Statutory Accounts and Pension Fund 2020/21 - External Audit Findings Report – Appendix 2 – Pension Fund | 55 - 86  |
| 8       | Annual Statutory Financial Statements for the year ended 31 March 2021 - Appendix                        | 87 - 288 |





# The Audit Findings for Worcestershire Pension Fund

Year ended 31 March 2021

Worcestershire County Council Pension Fund

17 September 2021



### Contents



### **Your key Grant Thornton** team members are:

### **Peter Barber**

Key Audit Partner

T 0117 305 7897

E peter.a.barber@uk.gt.com

### **Helen Lillington**

Senior Audit Manager

T 0121 232 5312

E helen.m.Lillington@uk.gt.com

#### **Meriel Clementson**

Assistant Manager

T 0121 232 5436

E meriel.h.clementson

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| 2. | Financial statements      |
| 3. | . Independence and ethics |

### **Appendices**

4 11 101

- A. Action plan
- B. Audit adjustments
- C. Fees
- D. Audit Opinion
- E. Management Letter of Representation

### Page

- 18
- 21
- 22 24
- 25 29
- occasioned to any third party acting, or refraining from acting on the basis of the content of this report, as this report was

other purpose.

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The contents of this report relate only to the matters which have come to our attention,

which we believe need to be reported to you as part of our audit planning process. It is not a comprehensive record of all the

relevant matters, which may be subject to

change, and in particular we cannot be held responsible to you for reporting all of the

risks which may affect the Pension Fund or

all weaknesses in your internal controls. This report has been prepared solely for your

benefit and should not be quoted in whole or

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2

### 1. Headlines

This table summarises the key findings and other matters arising from the statutory audit of Worcestershire Pension Fund ('the Pension Fund') and the preparation of the Pension Fund's financial statements for the year ended 31 March 2021 for those charged with governance.

#### **Financial Statements**

Under International Standards of Audit (UK) (ISAs) and the National Audit Office (NAO) Code of Audit Practice ('the Code'), we are required to report whether, in our opinion:

- the Pension Fund's financial statements give a true and fair view of the financial position of the Pension Fund and its income and expenditure for the year, and
- have been properly prepared in accordance with the CIPFA/LASAAC code of practice on local authority accounting and prepared in accordance with the Local Audit and Accountability Act 2014.

We commenced our post-statements remote audit in June and as at 17 September 2021 our audit is substantially complete. Our findings are summarised on pages 4 to 13.

We have identified no material errors or adjustments to the financial statements and there are no matters arising to date that would require modification of our audit opinion. We have recommended a small number of other adjustments to improve the presentation of the financial statements. Audit adjustments are detailed in Appendix B. We have also raised recommendations for management as a result of our audit work in Appendix A.

The draft financial statements were presented for audit in accordance with the agreed timetable and were supported by good quality working papers. We received prompt responses to our queries.

Subject to a small number of outstanding queries being resolved, we anticipate issuing an unqualified audit opinion following the Audit and Governance Committee meeting on 24 September 2021, as detailed in Appendix D.

We have concluded that the other information to be published with the financial statements, is consistent with our knowledge of your organisation and the financial statements we have audited.

Our anticipated audit report opinion will be unmodified.

### 2. Financial Statements

### Overview of the scope of our audit

This Audit Findings Report presents the observations arising from the audit that are significant to the responsibility of those charged with governance to oversee the financial reporting process, as required by International Standard on Auditing (UK) 260 and the Code of Audit Practice ('the Code'). Its contents have been discussed with management.

As auditor we are responsible for performing the audit, in accordance with International Standards on Auditing (UK) and the Code, which is directed towards forming and expressing an opinion on the financial statements that have been prepared by management with the oversight of those charged with governance. The audit of the financial statements does not relieve management or those charged with governance of their responsibilities for the preparation of the financial statements.

### **Audit approach**

Our audit approach was based on a thorough understanding of the Pension Fund's business and is risk based, and in particular included:

- An evaluation of the Pension Fund's internal controls environment, including its IT systems and controls; and
- Substantive testing on significant transactions and material account balances, including the procedures outlined in this report in relation to the key audit risks

We have not had to alter our audit plan, as previously communicated to you.

### Conclusion

We have substantially completed our audit of your financial statements and subject to outstanding queries being resolved, we anticipate issuing an unqualified audit opinion following the Audit and Governance Committee meeting on 24 September 2021, as detailed in Appendix D. These outstanding items include:

- · receipt of management representation letter; and
- review of the final set of financial statements.

### Acknowledgements

We would like to take this opportunity to record our appreciation for the assistance provided by the finance team and other staff. The audit of the pension fund has again been completed remotely, with good use made of video calling and screen sharing. We have also successfully introduced a new software package to share files and manage requests for information, which has helped track queries and improve the efficiency on the audit. We will seek to develop this further in future years.

### 2. Financial Statements



### Our approach to materiality

The concept of materiality is fundamental to the preparation of the financial statements and the audit process and applies not only to the monetary misstatements but also to disclosure requirements and adherence to acceptable accounting practice and applicable law.

We have revised the materiality used for the draft financial statements due to the net assets changing significantly from that at the planning stage, resulting in a review of the appropriateness of the materiality figure.

We detail in the table below our determination of materiality for Worcestershire Pension Fund.

| Pension Fund<br>Amount | Qualitative factors considered  |
|------------------------|---|
|                        | We considered the proportion of net assets to the Fund to be an appropriate benchmark for the financial year. In the prior year we used the same benchmark. Our materiality equates to approximately 1% of your net assets for the year ended 31 March 2021   |
|                        | We have determined this using 75% of materiality. This is considered an appropriate benchmark as we have not identified a history of significant deficiencies in the control environment or a large number of significant misstatements in prior year audits. In addition, the management and finance team remain stable. |
| £1.6m<br>(£1.3m)       | This is based on 5% of materiality, which we consider to be an appropriate threshold to use in terms of our reporting to the Audit and Governance Committee as 'Those Charged with Governance'.   |
|                        | £33.6m<br>(£26.4m)<br>£25.2m<br>(£19.8m)  |



Significant risks are defined by ISAs (UK) as risks that, in the judgement of the auditor, require special audit consideration. In identifying risks, audit teams consider the nature of the risk, the potential magnitude of misstatement, and its likelihood. Significant risks are those risks that have a higher risk of material misstatement.

This section provides commentary on the significant audit risks communicated in the Audit Plan.

#### Risks identified in our Audit Plan

### Commentary

### Management override of controls

Under ISA (UK) 240 there is a non-rebuttable presumed risk that the risk of management over-ride of controls is present in all entities.

We therefore identified management override of control, in particular journals, management estimates and transactions outside the course of business as a significant risk, which was one of the most significant assessed risks of material misstatement.

#### We have:

- evaluated the design effectiveness of management controls over journals;
- analysed the journals listing and determined the criteria for selecting high risk unusual journals;
- tested unusual journals recorded during the year and after the draft accounts stage for appropriateness and corroboration;
- gained an understanding of the accounting estimates and critical judgements applied by management and considered their reasonableness with regard to corroborative evidence; and
- evaluated the rationale for any changes in accounting policies, estimates or significant unusual transactions.

Our testing of estimates, judgements and journals has not identified any evidence of management override of controls.



#### Risks identified in our Audit Plan

### Commentary

### The revenue cycle includes fraudulent transactions (rebutted)

the improper recognition of revenue.

This presumption can be rebutted if the auditor concludes that there is no risk of material misstatement due to fraud relating to revenue recognition.

Having considered the risk factors set out in ISA240 and the nature of the revenue streams at the Fund, we have determined that the risk of fraud arising from revenue recognition can be rebutted, because:

- there is little incentive to manipulate revenue recognition
- opportunities to manipulate revenue recognition are very limited
- the culture and ethical frameworks of local authorities, including Worcestershire County Council as the administering body for Worcestershire Pension Fund mean that all forms of fraud are seen as unacceptable.

Therefore we do not consider this to be a significant risk for Worcestershire Pension Fund.

Under ISA (UK) 240 there is a rebuttable presumed risk that revenue may be misstated due to We have reconsidered this as part of our audit work on the financial statements and have not changed our assessment and therefore we confirm that we do not consider this to be a significant risk for Worcestershire Pension Fund.

Our audit work has not identified any issues in respect of improper revenue recognition.

### The expenditure cycle includes fraudulent transactions (rebutted)

(PN10) states:

"As most public bodies are net spending bodies, then the risk of material misstatement due to fraud related to expenditure may be greater than the risk of material misstatements due to fraud related to revenue recognition". Public sector auditors therefore need to consider whether they have any significant concerns about fraudulent financial reporting of expenditure which would need to be treated as a significant risk for the audit.

We have rebutted this presumed risk for Worcestershire County Council as the administering body for Worcestershire Pension Fund because:

- expenditure is well controlled and the Fund has a strong control environment; and
- the Fund has clear and transparent reporting of its financial plans and financial position to those charged with governance.

We therefore do not consider this to be a significant risk for Worcestershire Pension Fund.

Practice Note 10: Audit of Financial Statements of Public Sector Bodies in the United Kingdom We have reconsidered this as part of our audit work on the financial statements and have not changed our assessment and therefore we confirm that we do not consider this to be a significant risk for Worcestershire Pension Fund.

Our audit work has not identified any issues in respect of improper expenditure recognition.

### Risks identified in our Audit Plan

Commentary

#### Valuation of Level 3 investments

The Fund revalues its investments on an annual basis to ensure that the carrying value is not materially different from the fair value at the financial statements date.

By their nature Level 3 investment valuations lack observable inputs. These valuations therefore represent a significant estimate by management in the financial statements due to the size of the numbers involved and the sensitivity of this estimate to changes in key assumptions

Under ISA 315 significant risks often relate to significant non-routine transactions and judgemental matters. Level 3 investments by their very nature require a significant degree of judgement to reach an appropriate valuation at year end.

Management utilise the services of investment managers and custodians as valuation experts to estimate the fair value as at 31 March 2021.

We therefore identified valuation of Level 3 investments as a significant risk.

#### We have:

- evaluated management's processes for valuing Level 3 investments
- reviewed the nature and basis of estimated values and considered what assurance management has over the year end valuations provided for these types of investments; to ensure that the requirements of the Code are met
- independently requested year-end confirmations from investment managers and custodians
- for a sample of investments, tested the valuation by obtaining and reviewing the audited accounts, (where available) at the latest date for individual investments and agreeing these to the fund manager reports at that date. Reconciled those values to the values at 31 March 2021 with reference to known movements in the intervening period
- · in the absence of available audited accounts, we have evaluated the competence, capabilities and objectivity of the valuation expert
- · tested revaluations made during the year to see if they had been input correctly into the Pension Fund's asset register
- where available reviewed investment manager service auditor report on design effectiveness of internal controls.

Our audit work has not identified any significant issues in relation to the risk identified.

As highlighted above, our audit focuses on looking at external confirmations from both investments managers and the custodian, and as a result there will always be differences in when information is received compared to the information available when management are estimating the values for the accounts. For this year, the following differences were identified;

Nomura Valuation – The figure included in the accounts is £455m, this is provided by the custodian. The balance provided by the fund manager is £458.5m, a difference of £3.43m. The difference is explained as a result of income accruals being included in the fund manager's report, but not that of the custodian.

Bridgepoint Valuation- The figure included in the accounts is £42.19m, this is derived by the custodian taking the actual figure at December 2020 and then adjusting this for drawdowns and distributions. The audit team received the valuation of £43.97m from the fund manager. The difference between the figure included in the accounts and the figure received as the actual value of the investment is different by £1.8m

Green Investment Bank Valuation – The figure included in the accounts is £40.187m, this is derived by the custodian in the same way as described above. The confirmation received by the audit team from the fund manager shows the valuation as £42.258m, this is £2.07m higher than the balance in the accounts.

### Risks identified in our Audit Plan

### Commentary

#### Valuation of Level 3 investments

The Fund revalues its investments on an annual basis to ensure that the carrying value is not materially different from the fair value at the financial statements date.

By their nature Level 3 investment valuations lack observable inputs. These valuations therefore represent a significant estimate by management in the financial statements due to the size of the numbers involved and the sensitivity of this estimate to changes in key assumptions

Under ISA 315 significant risks often relate to significant non-routine transactions and judgemental matters. Level 3 investments by their very nature require a significant degree of judgement to reach an appropriate valuation at year end.

Management utilise the services of investment managers and custodians as valuation experts to estimate the fair value as at 31 March 2021.

We therefore identified valuation of Level 3 investments as a significant risk.

#### Continued

Hermes – The fund manager confirmation figures is £99.89m which is the NAV of investments plus the working capital. This is the equivalent figure from the 2019/20 accounts. The figure included from the custodian is £104.9m, which from review of the independent fund manager confirmation appears to be the NAV before working capital. The difference between these figures £5.01m.

Venn II – The figure included in the accounts is £6.58m which has been provided by the custodian. The fund manager valuation shows a year end figure of £13.37m, resulting in a difference of £6.8m. This is as a result of capital drawdowns made in April which have been used in the fund managers valuation, but not the custodian. Similar differences have been noted when reviewing the analysis of purchases and sales as disclosed in note 12A.

Stonepeak – The figure included in the accounts is £81.1m, this is derived by the custodian taking the actual figure at December 2020 and then adjusting this for drawdowns and distributions. The audit team received the valuation of £88.2m from the fund manager. The difference between the figure included in the accounts and the figure received as the actual value of the investment is different by £7.1m.

Our review of note 12A has identified, that there are differences between the fund manager and custodian in relation to the breakdown of the purchases and sales figures, however these differences related only to the breakdown of the change during the year, and did not impact on the final net position as presented in the accounts. We noted a variance of £5m on the Venn II fund, and a difference of £3m for Stonepeak, in each instance the difference has arisen because of the timing differences on the reports. The differences are below materiality, and reported for completeness.

### Page 64

# 2. Financial Statements – key judgements and estimates

This section provides commentary on key estimates and judgements inline with the enhanced requirements for auditors.

### Significant judgement or estimate

#### Summary of management's approach

### **Audit Comments**

#### **Assessment**

Level 3 Investments - £536m

The Pension Fund has investments in pooled property funds, pooled infrastructure funds and pooled debt that in total are valued on the balance sheet as at 31 March 2021 at £536m. These investments are not traded on an open exchange/market and the valuation of the investments is highly subjective due to a lack of observable inputs. In order to determine the value, management has employed expert fund managers who have the necessary experience and technical expertise to ensure the correct valuation of these investments in the year end accounts. The fund are also supported by investment advisors who are independent from the fund managers who can advice on the performance of this type of investments. The performance of these investments are scrutinised by the pension fund investment board. The value of the investment has increased by £48.6m, however level 3 investments still only account for 16% of the fund.

The Fund have discussed with their fund managers the impact of Covid 19 on the year end valuations. Given the nature of the funds, the fund managers have concluded that they have sufficient information on market conditions to be able to value without the need for any estimation uncertainty to surround the valuations at year end, as was the case in the prior year. Officers of the fund have confirmed that they are comfortable with the assertion and it is in line with their experience gained from investment advisors and others in the sector.

As outlined in our testing of the valuation of level 3 investments we have:

Assessed management's expert, reviewing their competence, expertise and objectivity where appropriate,

Considered the valuation techniques used against industry practice, and

Reviewed the adequacy of disclosures of estimate in the financial statements.

The accounts include some disclosure on the level of estimation uncertainty relating to level 3 investments, however to fully comply with the Code and the expectation of the FRC thematic review in this area there should be a greater level of detail on the nature of the assumptions, and the sensitivity of each assumption. Disclosures should provide readers with sufficient detail that they can share in management's understanding of the uncertainties underlying those estimates.

We consider management's process is appropriate and key assumptions are neither optimistic or cautious.

#### Assessment

- [Purple] We disagree with the estimation process or judgements that underpin the estimate and consider the estimate to be potentially materially misstated
- [Blue] We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider optimistic
- Grey] We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider cautious
- [Light Purple] We consider management's process is appropriate and key assumptions are neither optimistic or cautious

## 2. Financial Statements - key judgements and estimates

### Significant judgement or estimate

### Summary of management's approach

#### **Audit Comments**

#### Assessment

Level 2 Investments – £1,523m The Pension Fund investments in level 2 are totalled on the balance sheet as at 31 March 2021 at £1,523m. The investments are not traded on an open exchange/market and the valuation of the investment is subjective. In order to determine the value, management has employed expert fund managers who have the necessary experience and technical expertise to ensure the correct valuation of these investments in the year end accounts. The fund are also supported by investment advisors who are independent from the fund managers who can advise on the performance of this type of investments. The performance of these investments are scrutinised by the pension fund investment board. The value of the investments has increased by £376m compared to the prior year.

Similar to our approach for level 3 investments, we have;

Assessed management's expert, reviewing their competence, expertise and objectivity where appropriate,

- Considered the valuation techniques used against industry practice, and
- Reviewed the adequacy of disclosures of estimate in the financial statements.

The accounts include some disclosure on the level of estimation uncertainty relating to level 2 investments, however to fully comply with the Code and the expectation of the FRC thematic review in this area there should be a greater level of detail on the nature of the assumptions, and the sensitivity of each assumption. Disclosures should provide readers with sufficient detail that they can share in management's understanding of the uncertainties underlying those estimates.

We consider management's process is appropriate and key assumptions are neither optimistic or cautious.

#### Assessmen<sup>®</sup>

- Dark Purple We disagree with the estimation process or judgements that underpin the estimate and consider the estimate to be potentially materially misstated
- Blue We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider optimistic.
- Grey We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider cautious
- Light Purple We consider management's process is appropriate and key assumptions are neither optimistic or cautious

# 2. Financial Statements - key judgements and estimates

### Significant judgement or estimate

#### Summary of management's approach

### **Audit Comments**

#### Assessment

### Valuation of Pension Fund Liability

The fund has elected to take 'option B' from IAS 26 when considering the actuarial present value of promised retirement benefits, and as such presents this as a note to the accounts. Management have obtained this information from the actuary for the fund. The actuary has been provided with all of the necessary information using the annual returns required, which results in the actuary producing the valuation and required reporting paragraphs. The principal assumptions used by the actuary are in respect of mortality (longevity at 65 for current and future pensioners) and financial assumptions: rate of CPI inflation, rate of increase in salaries, rate of increase in pensions and rate for discounting scheme liabilities. The Council's Pension & Investments Manager communicates with the externally appointed actuary throughout the year and the year-end report is considered by management prior to inclusion in the financial statements.

#### We have:

- Assessed management's expert, reviewing their competence, expertise and objectivity where appropriate,
- Considered the data upon which the valuation has been based
- Considered the reasonableness of the assumptions used, and
- Reviewed the adequacy of disclosures of estimate in the financial statements.

We consider management's process is appropriate and key assumptions are neither optimistic or cautious.

### Measurement of Financial Instruments

The Fund values its financial instruments at fair value, as informed by the advice of external and independent Management advisors and Investment Fund Managers. Fair values are estimated by calculating the present value of cash flows that take place over the remaining term of the instruments, as provided by management experts. Management consider the exposure of each of its categories of financial instruments to credit, liquidity and market risks . Risks to accounting estimates used in our measurement of financial instruments are managed through our Pensions Investment Strategy Statement and the Funds overall risk management procedures which focus on the unpredictability of financial markets to minimise potential adverse effects on the resources available to fund sources.

### We have;

- Assessed management's expert, reviewing their competence, expertise and objectivity where appropriate,
- Considered the valuation techniques used against industry practice, and
- Reviewed the adequacy of disclosures of estimate in the financial statements.

We consider management's process is appropriate and key assumptions are neither optimistic or cautious.

#### Assessment

- Dark Purple We disagree with the estimation process or judgements that underpin the estimate and consider the estimate to be potentially materially misstated
- Blue We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider optimistic.
- Grey
   We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider cautious
- Light Purple We consider management's process is appropriate and key assumptions are neither optimistic or cautious

# 2. Financial Statements - key judgements and estimates

| Significant  |
|--------------|
| judgement or |
| estimate     |

### Summary of management's approach

#### **Audit Comments**

#### **Assessment**

Note 25 – Critical judgements in Applying Accounting Policies The fund have included a critical judgement in relation to the methodology applied in relation to the IAS 19 assumptions and also comments on the application of IFRS 9.

The audit team do not consider the statements made to relate to critical accounting judgements as described by the Code. The expectation of the FRC as described in its thematic review of this area, was such that these disclosures should be limited to the judgements management make when applying it's significant accounting policies, and the judgement made must clearly distinguish the material affect on the reported numbers.

We consider management's process is appropriate and key assumptions are neither optimistic or cautious.

#### Assessment

- Dark Purple We disagree with the estimation process or judgements that underpin the estimate and consider the estimate to be potentially materially misstated.
- Blue We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider optimistic
- Grey
  We consider the estimate is unlikely to be materially misstated however management's estimation process contains assumptions we consider cautious
- Light Purple We consider management's process is appropriate and key assumptions are neither optimistic or cautious

### 2. Financial Statements - Internal Control

### **Assessment and Recommendations**

To support the opinion on the financial statements we have completed an audit of the IT general controls as they affect the financial statements. A separate report has been provided to management, which included a detailed consideration of the issue raised and a recommendation. Management have accepted all of the recommendations in the report and provided a management response. Ten control weaknesses were noted in general IT controls, these can be summarised as follows:

- User access for terminated employees/leavers not disabled in a timely manner
- · Lack of documentation over Altair change of access rights
- Lack of documentation over testing performed for Altair upgrades
- Lack of review of information security event/audit logs
- Insufficient periodic review of user access
- Lack of documented IT operations policies
- Lack of documentation/evidence on E5 batch job completion process
- Non-compliance with the password policy
- Lack of process to proactively review IT service provider assurance reports
- No employee acknowledgement of the WCC IT Policies

The report included 6 recommendations where there were considered to be ineffective control's which could create a risk of inconsequential misstatements within the financial statements, and 4 recommendations where we identified an opportunity to improve control.

While the IT work identified some control weaknesses, due to the substantive nature of the audit procedures we had planned, there was no requirement for us to change our audit approach.

# 2. Financial Statements - other communication requirements

We set out below details of other matters which we, as auditors, are required by auditing standards and the Code to communicate to those charged with aovernance.

those charged governance. Page 69

| Issue  | Commentary   |
|--|--|
| Matters in relation to fraud                                       | We have previously discussed the risk of fraud with the Audit and Governance Committee. We have not been made aware of any other incidents in the period and no other issues have been identified during the course of our audit procedures.       |
| Matters in relation to related parties                             | We are not aware of any related parties or related party transactions which have not been disclosed.   |
| Matters in relation<br>to laws and<br>regulations                  | You have not made us aware of any significant incidences of non-compliance with relevant laws and regulations and we have not identified any incidences from our audit work.   |
| Written representations  | A letter of representation has been requested from the Pension Fund, which is appended.  |
| Confirmation requests from third parties                           | We requested from management permission to send confirmation requests to all of the fund managers that work with the Fund. This permission was granted and the requests were sent, of these requests all were returned with positive confirmation. |
| Accounting practices   | We have evaluated the appropriateness of the Pension Fund's accounting policies, accounting estimates and financial statement disclosures. Our review found no material omissions in the financial statements.                                     |
| Audit evidence<br>and explanations/<br>significant<br>difficulties | All information and explanations requested from management was provided.   |

# 2. Financial Statements - other communication requirements



### Our responsibility

As auditors, we are required to "obtain sufficient appropriate audit evidence about the appropriateness of management's use of the going concern assumption in the preparation and presentation of the financial statements and to conclude whether there is a material uncertainty about the entity's ability to continue as a going concern" (ISA (UK) 570).

#### Issue

### Commentary

### Going concern

In performing our work on going concern, we have had reference to Statement of Recommended Practice – Practice Note 10: Audit of financial statements of public sector bodies in the United Kingdom (Revised 2020). The Financial Reporting Council recognises that for particular sectors, it may be necessary to clarify how auditing standards are applied to an entity in a manner that is relevant and provides useful information to the users of financial statements in that sector. Practice Note 10 provides that clarification for audits of public sector bodies.

Practice Note 10 sets out the following key principles for the consideration of going concern for public sector entities:

- the use of the going concern basis of accounting is not a matter of significant focus of the auditor's time and
  resources because the applicable financial reporting frameworks envisage that the going concern basis for
  accounting will apply where the entity's services will continue to be delivered by the public sector. In such
  cases, a material uncertainty related to going concern is unlikely to exist, and so a straightforward and
  standardised approach for the consideration of going concern will often be appropriate for public sector
  entities
- for many public sector entities, the financial sustainability of the reporting entity and the services it provides is more likely to be of significant public interest than the application of the going concern basis of accounting.

Practice Note 10 states that if the financial reporting framework provides for the adoption of the going concern basis of accounting on the basis of the anticipated continuation of the provision of a service in the future, the auditor applies the continued provision of service approach set out in Practice Note 10. The financial reporting framework adopted by the Pension Fund meets this criteria, and so we have applied the continued provision of service approach. In doing so, we have considered and evaluated:

- the nature of the Pension Fund and the environment in which it operates
- the Pension Fund's financial reporting framework
- the Pension Fund's system of internal control for identifying events or conditions relevant to going concern
- management's going concern assessment.

On the basis of this work, we have obtained sufficient appropriate audit evidence to enable us to conclude that:

- a material uncertainty related to going concern has not been identified
- management's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

# 2. Financial Statements - other responsibilities under the Code

| Issue   | Commentary  |
|---|---|
| Disclosures                                   | Our review of disclosures identified some errors. We have highlighted these for officers and members, and where appropriate amendments to the draft financial statements have been made. We plan to issue an unmodified opinion in this respect – refer to appendix D   |
| Matters on which<br>we report by<br>exception | We are required to give a separate opinion for the Pension Fund Annual Report on whether the financial statements included therein are consistent with the audited financial statements. Due to statutory deadlines the Pension Fund Annual Report is not required to be published until December 2021 and therefore this report has not yet been produced. We have therefore not given this separate opinion at this time and are unable to certify completion of the audit of the administering authority until this work has been completed. |



### 3. Independence and ethics

Ethical Standards and ISA (UK) 260 require us to give you timely disclosure of all significant facts and matters that may bear upon the integrity, objectivity and independence of the firm or covered persons. relating to our independence. We encourage you to contact us to discuss these or any other independence issues with us. We will also discuss with you if we make additional significant judgements surrounding independence matters.

- Kathryn Kenderdine acted as the in charge auditor for the audit of Worcestershire Pension Fund during the 2019/20 financial statement audit. From the 12th April 2021, Kathryn will take up a post in the Internal Audit function of Worcestershire County Council. We have considered the ethical implications of this change of employment and gained assurances from the Chief Finance Officer that Kathryn will not be responsible for any part of the preparation of the financial statements for the 2020/21 financial year. We have ensured that appropriate safeguards have been in place from when Kathryn first applied for the role, through to her leaving her employment with Grant Thornton. These safeguards have included, restricting Kathryn's access to any files or documents relating to Worcestershire Pension Fund, and ensuring she is not present at any meetings where audit issues are discussed. As a further safeguard, any review of Internal Audit work during the course of our audit will not be undertaken by any junior member of the audit team that has previously worked to Kathryn.
- Under ethical standards audit managers are required to complete no more than 10 years with any one client to reduce the risk of familiarity. An additional safeguard is in place for any audit's under the PSAA contract, and this requires further approval from PSAA for any managers having an association with a client for more than 7 years. The audit of the 2020/21 financial statements will be the 9th year of association for the manager of the Pension Fund. PSAA have granted Helen Lillington an extension for the 2020/21 financial statement audit, and this has been confirmed by our own internal ethics function. An additional review process has been put in place for these audit's this year, using our Quality Support Team. This will act as a further safeguard to independence.

We are satisfied that the matters above and proposed safeguards provide sufficient protection to enable us to remain independent to the audit of Worcestershire Pension Fund for 2020/21.

We confirm that we have implemented policies and procedures to meet the requirements of the Financial Reporting Council's Ethical Standard and we as a firm, and each covered person, confirm that we are independent and are able to express an objective opinion on the financial statements.

Further, we have complied with the requirements of the National Audit Office's Auditor Guidance Note 01 issued in May 2020 which sets out supplementary guidance on ethical requirements for auditors of local public bodies.

Details of fees charged are detailed in Appendix C.

### Transparency

Grant Thornton publishes an annual Transparency Report, which sets out details of the action we have taken over the past year to improve audit quality as well as the results of internal and external quality inspections. For more details see <a href="https://example.co.uk">Transparency report 2020</a> (grantthornton.co.uk)

### 3. Independence and ethics

#### Audit and non-audit services

For the purposes of our audit we have made enquiries of all Grant Thornton UK LLP teams providing services to the Pension Fund. The following non-audit services were identified as well as the threats to our independence and safeguards that have been applied to mitigate these threats.

| Service  | Fees £ | Threats identified                              | Safeguards  |
|--|--------|---|---|
| Audit related                                  |        |   |   |
| IAS19 Assurance letters for<br>Admitted Bodies | 8,500  | Self-Interest (because this is a recurring fee) | The level of this recurring fee taken on its own is not considered a significant threat to independence as the fee for this work is small in comparison to the total fee for the audit and in particular relative to Grant Thornton UK LLP's turnover overall. Further, it is a fixed fee and there is no contingent element to it. These factors all mitigate the perceived self-interest threat to an acceptable level. |
| Non-audit Related                              | None   |   |   |

These services are consistent with the Pension Fund's policy on the allotment of non-audit work to your auditors. All services have been approved by the Audit and Governance Committee. None of the services provided are subject to contingent fees.

### Appendices

## A. Action plan – Audit of Financial Statements

We have identified two of recommendations for the Pension Fund as a result of issues identified during the course of our audit. We have agreed our recommendations with management and we will report on progress on these recommendations during the course of the 2021/22 audit. The matters reported here are limited to those deficiencies that we have identified during the course of our audit and that we have concluded are of sufficient importance to merit being reported to you in accordance with auditing standards.

| Assessment | Issue and risk   | Recommendations  |
|------------|--|--|
| Medium     | Ten recommendations have been identified in relation to the IT control audit.  | Management should continue to implement the recommendations as set out in the detailed IT report.  |
|            |  | Management response  |
|            |  | Management will continue to implement the recommendations as set out in the IT report.   |
| Low        | Disclosures relating to both critical judgements and estimation uncertainty lack the level of detail envisaged by IAS 540 and as described in the most recent FRC thematic review. | Given the additional focus on accounting estimates, management should consider working more closely with fund managers and other experts to ensure more detailed disclosures can be provided in relation to both estimation uncertainty and critical judgements. |
|            |  | Management response  |
|            |  | Management will work closely with the Fund Managers and other experts to ensure more detailed disclosures can be provided regarding estimation and critical judgements.  |

#### Controls

- High Significant effect on financial statements
- Medium Limited Effect on financial statements
- Low Best practice

### **B.** Audit Adjustments

We are required to report all non trivial misstatements to those charged with governance, whether or not the accounts have been adjusted by management.

### Impact of adjusted misstatements

The audit has not identified any adjusting misstatements for the year ending 31 March 2021.

### Misclassification and disclosure changes

The table below provides details of misclassification and disclosure changes identified during the audit which have been made in the final set of financial statements.

| Disclosure omission   | Auditor recommendations   | Adjusted? |
|---|---|-----------|
| Presentation and disclosure                                 | Our review of the accounts highlighted minor improvements that were required to be made to the accounts. None of these were individually significant and they have been made to improve the final presentation and aid clarity for the reader. The proposed minor adjustments were agreed with officers and changes have been made to the draft accounts submitted for audit. | <b>√</b>  |
|   | Examples include some formatting issues, some titles to be updated for the correct year and an error where a number had been transposed incorrectly.  |           |
| Note 14c – Sensitivity analysis of assets valued at Level 3 | Management had applied the same valuation range to all types of investments, with insufficient disclosure to support the range used.  |           |
|   | Management response   |           |
|   | Additional disclosure has been agreed with the audit team and included within the revised financial statements.   |           |
| Contingent Liabilities - Note 21                            | The value of the outstanding capital commitments as at the 31 March 2021 has been overstated by £2.8m.  |           |
|   | Management response   |           |
|   | This has been revised in the final version of the financial statements.   |           |

### **B.** Audit Adjustments



### Impact of unadjusted misstatements

There are no unadjusted misstatements to report.

### Impact of prior year unadjusted misstatements

The table below provides details of adjustments identified during the prior year audit which had not been made within the final set of 2019/20 financial statements. The audit team have considered the impact of these unadjusted errors from the prior year and are satisfied that they do not impact on the balances as at 31 March 2021.

The balance discussed below was included as a result of the work officers had undertaken on potential impacts of Covid 19 based on estimates that they had been given from a range of fund managers. The audit team's view was different and concluded that the impairment of £13.3m understated the value of investments at year end, however noted that this was not material. The audit team were comfortable with the view of both management and those charged with governance that the balance was unadjusted. The situation has not arisen in the current financial year.

| Detail  | Pension Fund Account | Net Asset Statement | Impact on total net assets | not adjusting |
|---|----------------------|---------------------|----------------------------|---------------|
| Estimated impairment of investments due to the impact of Covid 19 |                      | £13.3m              | £13.3m                     | Not material  |
| Overall impact  |                      | £13.3m              | £13.3m                     |               |

### C. Fees

We confirm below our final fees charged for the audit and provision of non-audit services.

| Audit fees                       | Proposed fee | Final fee |
|----------------------------------|--------------|-----------|
| Pension Fund Audit               | £33,743      | TBC       |
| Total audit fees (excluding VAT) | £33,743      | TBC       |

The fees reconcile to the financial statements.

| Non-audit fees for other services            | Proposed fee | Final fee |
|--|--------------|-----------|
| Audit Related Services                       |              |           |
| IAS 19 Assurance letters for admitted bodies | £8,500       | *£8,500   |
| Total non-audit fees (excluding VAT)         | £8,500       | £8,500    |

<sup>\*</sup> For 2020/21 IAS 19 letters of assurance were provided to the following admitted bodies of Worcestershire Pension Fund:

Worcestershire County Council

Wyre Forest District Council

Redditch Borough Council

Bromsgrove District Council

West Mercia Police

Shaw Healthcare

Our audit opinion is included below. We anticipate we will provide the Pension Fund with an unmodified audit report.

Independent auditor's report to the members of Worcestershire County Council on the pension fund financial statements of Worcestershire Pension Fund Opinion

We have audited the financial statements of Worcestershire Pension Fund (the 'Pension Fund') administered by Worcestershire County Council (the 'Authority') for the year ended 31 March 2021 which comprise the Fund Account, the Net Assets Statement and notes to the pension fund financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21.

In our opinion, the financial statements:

- give a true and fair view of the financial transactions of the Pension Fund during the year ended 31 March 2021 and of the amount and disposition at that date of the fund's assets and liabilities,
- have been properly prepared in accordance with the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21; and
- have been prepared in accordance with the requirements of the Local Audit and Accountability Act 2014.

### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law, as required by the Code of Audit Practice (2020) ("the Code of Audit Practice") approved by the Comptroller and Auditor General. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Authority in accordance with the ethical requirements that are relevant to our audit of the Pension Fund's financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We are responsible for concluding on the appropriateness of the Chief Financial Officer's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Pension Fund's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify the auditor's opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Pension Fund to cease to continue as a going concern.

In our evaluation of the Chief Financial Officer's conclusions, and in accordance with the expectation set out within the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21 that the Pension Fund's financial statements shall be prepared on a going concern basis, we considered the inherent risks associated with the continuation of services provided by the Pension Fund. In doing so we had regard to the guidance provided in Practice Note 10 Audit of financial statements and regularity of public sector bodies in the United Kingdom (Revised 2020) on the application of ISA (UK) 570 Going Concern to public sector entities. We assessed the reasonableness of the basis of preparation used by the Authority in the Pension Fund financial statements and the disclosures in the Pension Fund financial statements over the going concern period.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Pension Fund's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

In auditing the financial statements, we have concluded that the Chief Financial Officer's use of the going concern basis of accounting in the preparation of the Pension Fund financial statements is appropriate.

The responsibilities of the Chief Financial Officer with respect to going concern are described in the 'Responsibilities of the Authority, the Chief Financial Officer and Those Charged with Governance for the financial statements' section of this report.

#### Other information

The Chief Financial Officer is responsible for the other information. The other information comprises the information included in the Statement of Accounts, other than the Pension Fund's financial statements, our auditor's report thereon, and our auditor's report on the Authority's and group's financial statements. Our opinion on the Pension Fund's financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the Pension Fund's financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Pension Fund's financial statements or our knowledge of the Pension Fund obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the Pension Fund financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of the other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matter required by the Code of Audit Practice (2020) published by the National Audit Office on behalf of the Comptroller and Auditor General (the Code of Audit Practice)

In our opinion, based on the work undertaken in the course of the audit of the Pension Fund's financial statements and our knowledge of the Pension Fund, the other information published together with the Pension Fund's financial statements in the Annual Financial Report and Statement of Accounts, for the financial year for which the financial statements are prepared is consistent with the Pension Fund financial statements.

### Matters on which we are required to report by exception

Under the Code of Audit Practice, we are required to report to you if:

- we issue a report in the public interest under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make a written recommendation to the Authority under section 24 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or

- we make an application to the court for a declaration that an item of account is contrary to law under Section 28 of the Local Audit and Accountability Act 2014 in the course of, or at the conclusion of the audit; or;
- we issue an advisory notice under Section 29 of the Local Audit and
   Accountability Act 2014 in the course of, or at the conclusion of the audit; or
- we make an application for judicial review under Section 31 of the Local Audit and Accountability Act 2014, in the course of, or at the conclusion of the audit.

We have nothing to report in respect of the above matters in relation to the Pension Fund.

Responsibilities of the Authority, the Chief Financial Officer and Those Charged with Governance for the financial statements

As explained more fully in the Statement of Responsibilities set out on page 22, the Authority is required to make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this authority, that officer is the Chief Financial Officer. The Chief Financial Officer is responsible for the preparation of the Statement of Accounts, which includes the Pension Fund's financial statements, in accordance with proper practices as set out in the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21, for being satisfied that they give a true and fair view, and for such internal control as the Chief Financial Officer determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Pension Fund's financial statements, the Chief Financial Officer is responsible for assessing the Pension Fund's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless there is an intention by government that the services provided by the Pension Fund will no longer be provided.

The Audit and Governance Committee is Those Charged with Governance for the Pension Fund. Those charged with governance are responsible for overseeing the Authority's financial reporting process.

### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the Pension Fund's financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <a href="https://www.frc.org.uk/auditorsresponsibilities">www.frc.org.uk/auditorsresponsibilities</a>. This description forms part of our auditor's report.

### Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. Owing to the inherent limitations of an audit, there is an unavoidable risk that material misstatements in the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

• We obtained an understanding of the legal and regulatory frameworks that are applicable to the Pension Fund and determined that the most significant, which are directly relevant to specific assertions in the financial statements, are those related to the reporting frameworks (international accounting standards as interpreted and adapted by the CIPFA/LASAAC code of practice on local authority accounting in the United Kingdom 2020/21, The Local Audit and Accountability Act 2014, the Accounts and Audit Regulations 2015, the Public Service Pensions Act 2013, The Local government Pension Scheme Regulations 2013 and the Local Government Pension Scheme (Management and Investment of Funds) Regulations 2016.

- We enquired of senior officers and the Audit and Governance Committee, concerning the Authority's policies and procedures relating to:
  - the identification, evaluation and compliance with laws and regulations;
  - the detection and response to the risks of fraud; and
  - the establishment of internal controls to mitigate risks related to fraud or non-compliance with laws and regulations.
- We enquired of senior officers, internal audit and the Audit and Governance Committee, whether they were aware of any instances of non-compliance with laws and regulations or whether they had any knowledge of actual, suspected or alleged fraud.
- We assessed the susceptibility of the Pension Fund's financial statements to material misstatement, including how fraud might occur, by evaluating officers' incentives and opportunities for manipulation of the financial statements. This included the evaluation of the risk of management override of controls. We determined that the principal risks were in relation to:
  - Journals processed by senior finance officers, as we would not expect them to be involved in the normal day to day operations of the general ledger
  - Journals with a blank description, as this could indicate that there is not a legitimate reason for posting a journal.
- Our audit procedures involved:
  - evaluation of the design effectiveness of controls that the Chief Financial Officer has in place to prevent and detect fraud;
  - journal entry testing, with a focus on any journals posted by senior finance officers and those with a blank description;
  - challenging assumptions and judgements made by management in its significant accounting estimates in respect of level 3 investments and IAS 26 pensions liability valuations;
  - assessing the extent of compliance with the relevant laws and regulations as part of our procedures on the related financial statement item.

- These audit procedures were designed to provide reasonable assurance that the financial statements were free from fraud or error. However, detecting irregularities that result from fraud is inherently more difficult than detecting those that result from error, as those irregularities that result from fraud may involve collusion, deliberate concealment, forgery or intentional misrepresentations. Also, the further removed non-compliance with laws and regulations is from events and transactions reflected in the financial statements, the less likely we would become aware of it.
- The team communications in respect of potential non-compliance with relevant laws and regulations, including the potential for fraud in revenue and expenditure recognition, and did not identify any areas of non-compliance.
- Assessment of the appropriateness of the collective competence and capabilities of the engagement team included consideration of the engagement team's.
  - understanding of, and practical experience with audit engagements of a similar nature and complexity through appropriate training and participation
  - knowledge of the local government pensions sector
  - understanding of the legal and regulatory requirements specific to the Pension Fund including:
    - the provisions of the applicable legislation
    - guidance issued by CIPFA, LASAAC and SOLACE
    - the applicable statutory provisions.
- In assessing the potential risks of material misstatement, we obtained an understanding of:
  - the Pension Fund's operations, including the nature of its income and expenditure and its services and of its objectives and strategies to understand the classes of transactions, account balances, expected financial statement disclosures and business risks that may result in risks of material misstatement.
  - the Authority's control environment, including the policies and procedures implemented by the Authority to ensure compliance with the requirements of the financial reporting framework.

### Use of our report

This report is made solely to the members of the Authority, as a body, in accordance with Part 5 of the Local Audit and Accountability Act 2014 and as set out in paragraph 43 of the Statement of Responsibilities of Auditors and Audited Bodies published by Public Sector Audit Appointments Limited. Our audit work has been undertaken so that we might state to the Authority's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Authority and the Authority's members as a body, for our audit work, for this report, or for the opinions we have formed.

[Signature]

Peter Barber Key Audit Partner for and on behalf of Grant Thornton UK LLP, Local Auditor

Birmingham

xx September

### E. Management Letter of Representation

[LETTER TO BE WRITTEN ON CLIENT HEADED PAPER]

Grant Thornton UK LLP The Colmore Building 20 Colmore Circus Birmingham B4 6AT

[Date] - {TO BE DATED SAME DATE AS DATE OF AUDIT OPINION]

Dear Sirs

Worcestershire Pension Fund Financial Statements for the year ended 31 March 2021

This representation letter is provided in connection with the audit of the financial statements of Worcestershire Pension Fund for the year ended 31 March 2021 for the purpose of expressing an opinion as to whether the financial statements are presented fairly, in all material respects in accordance with International Financial Reporting Standards and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2020/21 and applicable law.

We confirm that to the best of our knowledge and belief having made such inquiries as we considered necessary for the purpose of appropriately informing ourselves:

### Financial Statements

- We have fulfilled our responsibilities for the preparation of the Fund's financial statements in accordance with International Financial Reporting Standards and the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom 2020/21 ("the Code"); in particular the financial statements are fairly presented in accordance therewith.
- ii. We have complied with the requirements of all statutory directions affecting the Fund and these matters have been appropriately reflected and disclosed in the financial statements.
- iii. The Fund has complied with all aspects of contractual agreements that could have a material effect on the financial statements in the event of non-compliance. There has been no non-compliance with requirements of any regulatory authorities that could have a material effect on the financial statements in the event of non-compliance.

- iv. We acknowledge our responsibility for the design, implementation and maintenance of internal control to prevent and detect fraud.
- v. Significant assumptions used by us in making accounting estimates, including those measured at fair value, are reasonable. Such accounting estimates include [...]. We are satisfied that the material judgements used in the preparation of the financial statements are soundly based, in accordance with the Code and adequately disclosed in the financial statements. We understand our responsibilities includes identifying and considering alternative, methods, assumptions or source data that would be equally valid under the financial reporting framework, and why these alternatives were rejected in favour of the estimate used. We are satisfied that the methods, the data and the significant assumptions used by us in making accounting estimates and their related disclosures are appropriate to achieve recognition, measurement or disclosure that is reasonable in accordance with the Code and adequately disclosed in the financial statements.
- vi. Except as disclosed in the financial statements:
  - a. there are no unrecorded liabilities, actual or contingent
  - none of the assets of the Fund has been assigned, pledged or mortgaged
  - there are no material prior year charges or credits, nor exceptional or non-recurring items requiring separate disclosure.
- vii. Related party relationships and transactions have been appropriately accounted for and disclosed in accordance with the requirements of International Financial Reporting Standards and the Code.
- viii. All events subsequent to the date of the financial statements and for which International Financial Reporting Standards and the Code require adjustment or disclosure have been adjusted or disclosed.
- ix. The financial statements are free of material misstatements, including omissions.
- Actual or possible litigation and claims have been accounted for and disclosed in accordance with the requirements of International Financial Reporting Standards.

### E. Management Letter of Representation

- xi. We have no plans or intentions that may materially alter the carrying value or classification of assets and liabilities reflected in the financial statements.
- xii. We have updated our going concern assessment and cashflow forecasts in light of the Covid-19 pandemic. We continue to believe that the Fund's financial statements should be prepared on a going concern basis and have not identified any material uncertainties related to going concern on the grounds that that:
  - a. the nature of the Fund means that, notwithstanding any intention to liquidate the Fund or cease its operations in their current form, it will continue to be appropriate to adopt the going concern basis of accounting because, in such an event, services it performs can be expected to continue to be delivered by related public authorities and preparing the financial statements on a going concern basis will still provide a faithful representation of the items in the financial statements
  - b. the financial reporting framework permits the entry to prepare its financial statements on the basis of the presumption set out under a) above; and
  - c. the Fund's system of internal control has not identified any events or conditions relevant to going concern.

We believe that no further disclosures relating to the Fund's ability to continue as a going concern need to be made in the financial statements.

#### Information Provided

- xiii. We have provided you with:
  - a. access to all information of which we are aware that is relevant to the preparation of the financial statements such as records, documentation and other matters;
  - b. additional information that you have requested from us for the purpose of your audit; and
  - c. access to persons within the Fund via remote arrangements, in compliance with the nationally specified social distancing requirements established by the government in response to the Covid-19 pandemic. from whom you determined it necessary to obtain audit evidence.

- xiv. We have communicated to you all deficiencies in internal control of which management is aware.
- xv. All transactions have been recorded in the accounting records and are reflected in the financial statements.
- xvi. We have disclosed to you the results of our assessment of the risk that the financial statements may be materially misstated as a result of fraud.
- xvii. We have disclosed to you all information in relation to fraud or suspected fraud that we are aware of and that affects the Fund, and involves:
  - a. management;
  - b. employees who have significant roles in internal control; or
  - others where the fraud could have a material effect on the financial statements.
- xviii. We have disclosed to you all information in relation to allegations of fraud, or suspected fraud, affecting the financial statements communicated by employees, former employees, analysts, regulators or others.
- xix. We have disclosed to you all known instances of non-compliance or suspected non-compliance with laws and regulations whose effects should be considered when preparing financial statements.
- xx. There have been no communications with The Pensions Regulator or other regulatory bodies during the year or subsequently concerning matters of non-compliance with any legal duty.
- xxi. We are not aware of any reports having been made to The Pensions Regulator by any of our advisors.
- xxii. We have disclosed to you the identity of the Fund's related parties and all the related party relationships and transactions of which we are aware.
- xxiii. We have disclosed to you all known actual or possible litigation and claims whose effects should be considered when preparing the financial statements.

### Page 85

### E. Management Letter of Representation

| Approval  |  |  |
|---|--|--|
| The approval of this letter of representation was minuted by the Fund's Audit and Governance Committee at its meeting on 24 September 2021. |  |  |
|   |  |  |
| Yours faithfully  |  |  |
|   |  |  |
| Name  |  |  |
| Position  |  |  |
|   |  |  |
| Date  |  |  |
|   |  |  |
| Name  |  |  |
|   |  |  |
| Position  |  |  |
| Date  |  |  |
| Signed on behalf of the Fund  |  |  |
|   |  |  |
|   |  |  |
|   |  |  |
|   |  |  |



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# 2020 /2021



# Annual Financial Report and Statement of Accounts

**Worcestershire County Council** 

### **Contents**

**Leader's Introduction** 

**Chief Executive's Introduction** 

**Chief Financial Officer's Narrative Report** 

**Finance and Performance Review** 

**Annual Governance Statement** 

**Introduction to the Statutory Accounts** 

**Comprehensive Income and Expenditure Statement** 

**Movement in Reserves Statement** 

**Balance Sheet** 

**Cash Flow Statement** 

**Notes to the Financial Statements** 

**Independent Auditor's Report** 

**Group Accounts and Supporting Notes** 

**Glossary of Terms** 

# Worcestershire County Council Annual Financial Report

#### **Leader's Introduction**

The 2020/21 financial year was an exceptional year, and we could not have achieved everything we have without the support and help from our partners and staff. Across the county we came together as One Worcestershire to respond to the challenges of the national pandemic and I would like to thank all of our partners and our communities for their enormous effort.

As a County Council we have spent £88 million on that response and recovery, that has seen us:

- oversee the establishment and staffing of 7 test centres, providing 27,000 community Lateral Flow Tests in year, and ensured over 600,000 tests in schools and over 1,000 for local businesses
- provide £14.8 million to our care providers to help them protect residents and staff
- deliver nearly 3,500 food parcels through our Here2Help Services, with over 5,200 requests for help answered

COVID-19: Five steps to look after yourself and others











Get all the latest updates at: www.worcestershire.gov.uk/here2hel HERE & HELP WORCESTERSHIRE



 issue over two million Personal Protective Equipment items to staff and partners

- provide £3 million to businesses to enable them to start to recover
- provide £250,000 to fund laptops to schools and poorer families
- provide over 2,600 offers of support to those clinically extremely vulnerable in our communities



- enable social workers to move to seven day working to aid hospital discharge
- support our local bus operators to maintain services to the public and schools
- set aside £0.8 million to help those residents in financial hardship pay their council tax
- work with our districts to protect rough sleepers, providing £0.7 million to provide additional accommodation
- services such as our libraries see a 90% increase in digital issues / lending.

The pandemic is of course on-going, and whilst we are currently seeing fantastic rates of vaccination in the County and falling cases, we will continue to manage and respond to the pandemic for a while yet. We are also turning our attention to the short-term recovery and longer-term legacy impact that may follow and there is no doubt this will continue to be a significant challenge for us during 2021/22 and beyond.

Alongside dealing with Covid-19, our councillors and staff worked tirelessly to deliver a full complement of services and improve our County. We maintained strong financial control ending the year returning a £0.783 million underspend, that is within 0.2% of our budget. Some notable successes included:

- Securing £12 million Getting Building Fund to boost our local economy.
- The opening of the improved Kidderminster station in June 2020, and the purchase of land at Shrub Hill to develop the area and rail network.
- Significant progress on the Worcester Southern Link Road, A38 around Bromsgrove, Pershore Northern Link Road as well as several Town Centre improvements including Stourport and Kidderminster.
- 97% of premises now have access to 24 Mbps+ Superfast Broadband following our improvement programme, that has proved invaluable during Covid-19, and we have secured £2.5 million of Rural Gigabit vouchers to improve this further.
- Carried out over 200 kilometres of highway schemes and 70 kilometres of footway schemes
- Working with our District Council partners on their Future High Streets Fund and Town Fund plans

- Despite significant increased demand 97% of Children's social work assessments were completed within time meaning Worcestershire has maintained its position as the top performing local authority in the region, with the highest number of court cases being complete in timescales.
- Worcestershire Children First were also ranked the best employer in the region by the Local Government Association when measured against social work standards.

The Council has also committed to reducing its own operational greenhouse gases, and actions saw a 40% reduction in 2020/21. Our improvement in street lighting meant our energy usage fell by 7.6%. The Council's Diamond Leaf project, to plant 150,000 trees in partnership with the Woodland Trust was accepted as one of the Queen's Platinum anniversary celebrations.



All this success is an amazing achievement and I would like to thank all councillors, staff and partners for that achievement and their tireless work over the last 12 months.

Looking forward to 2021/22, under our newly returned Administration we will be continuing our Covid-19 response & recovery and later in the year formulating a new Corporate Plan for 2022-2027 supported by a revised medium-term financial plan which will continue to put at the heart the need to focus on a strong local economic recovery, support vulnerable adults and children and help our residents and service users to return to a normal way of life.

Simon Geraghty

Leader of Worcestershire

County Council



#### **Chief Executive's Introduction**

My third year as Chief Executive brought an unprecedented year in all our lives. We have seen our staff change how and where they work from, with teams working long hours to ensure we have been able to effectively respond to the pandemic. I would therefore like to start by thanking all staff who have worked tirelessly throughout 2020/21 under difficult circumstances, making a real difference to people's lives. Our Public Health team lead by our Director of Public Health, Kath Cobain have been at the forefront of our efforts to protect the health of the Worcestershire population.



Dr Kathryn Cobain, Director of Public Health

The Leader's Foreword covers many of the outputs for our residents and businesses, behind that our teams have ensured that ongoing services could be delivered working mainly from home. We saw a significant investment in IT through improvements in our broadband, servers and software including a full rollout of Windows10, Office 365 and a new social work case management system, that enabled us to do this with very little disruption to our performance. Our IT team have done an amazing job in getting us to this position and we are seeing that they are being recognised nationally for their excellent work.

We saw the majority of our buildings closed during lockdown with income lost in services such as libraries and museums. Thankfully the Government did provide additional funding that has enabled us to deliver our budget. However, we also saw savings arising from our new ways of working, in particular a £0.8 million reduction, or c250,000 miles, in our travel and carbon footprint.

Going forward our main tasks are to focus on Covid-19 recovery and work smarter. We have already started to deliver recovery plans with significant effort going in to supporting the economy, health and partners through grants and support. In reality this is likely to continue for some time and it is vital therefore that we address the ways we work and we maintain an agile and healthy workforce. As such we are investing in smarter ways of working that will enable our staff to work from where it is best to deliver our business and meet the needs of our residents. That could mean greater use of video conferencing and our website, both have been tremendously effective during Covid-19, in particular Here2Help.



Whilst it may have felt that 2020/21 was all about Covid-19 there was also a lot going on and I am equally proud of the staff for the

excellent delivery of services whilst managing dealing with the pandemic.

Our Economy & Infrastructure teams have continued to work through flooding and heatwaves to ensure the highways network remains one of the best maintained in the Country. This year has seen more work completed expanding both our key routes such as the Southern Link Road but also cycling and walk ways such as Sabrina Bridge.

Our Adult's services successfully rolled out its Community Reablement Service and Home First across the whole County, ensuring people are able to be supported to live longer and well in their own homes. Something again that supported how well we have responded to Covid-19.

We also invested over £5.5 million in preventative programmes in 2020/21 through additional business rates. Schemes such as Housing First, Dementia Centres and Ticket to Ride have started to be piloted across the County with our partners to assess how they could reduce future pressure on children and adult's social care. The relationships and processes developed through this programme of change were also invaluable in reacting quickly when the pandemic started.

Worcestershire Children First successfully completed their first full financial year with a £0.6 million surplus. Having managed a significant increase in demand for support and protection the service has continued to meet all its contractual performance targets, as well as insourcing school improvement and SEND support services.



The One Worcestershire brand has been used across the County, providing a coherent brand for key messages and communications. This will form a strong bedrock going forward and support our local economy as we seek to attract jobs and tourism.



During 2020/21 we also made a number of changes to the way we run our back offices to prepare for the insourcing of a number of functions including Property and Facilities Management, and financial transactions. Having greater control of these services in the coming years will help us deliver changes and savings.

Looking forward we have a strong financial base going into 2021/22 with a balanced budget and we will now start to refresh our corporate plan to deal with what the future brings.

**Paul Robinson** 

**Chief Executive** 



#### **Chief Financial Officer's Narrative Report**

Worcestershire is a county with a proud heritage. Home to over half a million people; with a mix of urban and rural communities and a thriving economy.

In a year of significant and unprecedented challenges for the residents and businesses of Worcestershire, the Council has played a vital role in managing the health and economic effects of both the Covid-19 pandemic and resulting national lockdowns; providing additional services and financial support to help the community and those in need.

As a result of these additional challenges in 2020/21, the County Council achieved a small underspend of £0.8 million against its £346.2 million budget.

Through robust financial monitoring and prompt management action to allocate resources, we have ensured that additional costs and loss of income arising from the impact of the Covid-19 pandemic have not had an adverse impact on the outturn position at 31 March 2021. The outturn position by directorate is given as follows:

| Service area             | Budget<br>£m | Outturn<br>£m | Variance<br>£m |  |
|--------------------------|--------------|---------------|----------------|--|
| People – Adults          | 130.863      | 130.261       | (0.602)        |  |
| People – Communities     | 19.008       | 18.444        | (0.564)        |  |
| People – Public Health   | 1.762        | 1.833         | 0.071          |  |
| Children's Services/WCF  | 101.540      | 101.427       | (0.113)        |  |
| Economy & Infrastructure | 55.924       | 55.913        | (0.011)        |  |
| Commercial & Change      | 6.954        | 6.309         | (0.645)        |  |
| Chief Executive/HR       | 1.005        | 0.475         | (0.530)        |  |
| Sub Total: Services      | 317.056      | 314.662       | (2.394)        |  |
| Non-Assigned             | (1.692)      | (1.762)       | (0.070)        |  |
| Finance /Corporate Items | 30.887       | 32.568        | 1.681          |  |
| Total                    | 346.251      | 345.468       | (0.783)        |  |

School Balances overall increased by £2.5 million during the year to a net surplus of £3.9 million. This net position comprises 32 schools in deficit (£10.2 million) and 91 schools in surplus (£14.1 million). School's funding therefore remains an area of concern and the Council and Worcestershire Children First are working to support schools in achieving their financial plans as well as lobbying Central Government. The non-schools Dedicated Schools Grant (DSG) will carry forward a deficit of £6.5 million (£6.2 million deficit at 31 March 2020); largely due to unfunded SEND and High Needs demand arising from changes in 2014. This will be carried forward and offset against future DSG income.

#### **COVID-19 Pandemic**

The Council received additional funding of £87.7 million from Central Government to support the residents and businesses of Worcestershire during 2020/21 with £74.0 million of these funds spent to provide vital and urgent aid across the county. Committed funds of £13.7 million have been carried forward to 2021/22 to cover ongoing response and recovery operations.

To support vulnerable individuals in Worcestershire through the pandemic, the Council established the Here2Help Community Action Scheme which delivered a range of support to more than 3,500 individuals: supplying emergency food parcels, medication collection and assistance with essential shopping. Here2Help will continue to develop its offering in 2021/22 working with the voluntary sector, partner organisations and residents and communities.

The Council's commitment to its role in fighting the virus saw the establishment of 7 testing sites and 5 dedicated vaccination centres across the county; performing 499,297 rapid lateral flow tests and administering 323,204 first doses of the vaccine in the period to the end of March 2021. We provided support to Worcestershire's schools during the pandemic; distributing laptops and electronic devices, providing free school meals and we ensured the safety of our staff and communities through the delivery of over 2 million items of personal protective equipment (PPE).

To assist local businesses in their response, we launched the Here2Help Business Programme to provide grant funding and business advice to support local businesses to recover, adapt, develop and ensure future resilience as lockdown measures continue to ease.

To relieve the financial pressure faced by individuals and businesses, the Council suspended its debt collection activity for 3 months during the initial lockdown period. This, alongside economic

downturns, resulted in an increase in our overall debt position. In response, we have therefore increased our bad debt provision by £2.8 million and will continue to review this in 2021/22.

An improvement in performance will be reported in 2021/22 once planned activity resumes. As part of our Finance Improvement Programme, the centralisation of income management and debt collection procedures will ensure that progress continues in 2021/22.

We have taken appropriate measures to ensure that valuations of our assets and investments are robust, noting that they remain subject to a degree of uncertainty as the economy recovers and stabilises following the pandemic. This equally will apply to our Pension fund investments.

Looking forward, there continues to be uncertainty regarding the scale and extent of the pandemic and its impact upon the demand for our services, particularly in social care, our income and funding levels and additional cost pressures as we continue to respond and recover.

The Council has adopted a prudent approach to the management of reserve balances. We will review our medium-term financial plan, taking account of the need to support the most vulnerable individuals in society, by identifying savings and reductions in spend and increasing income to improve outcomes for the residents and businesses of Worcestershire. To meet the challenges facing the county, it is imperative that we continue to put effective financial governance and competence at the core of decision making to deliver a strong, resilient and sustainable financial position.

Finance staff continue to work closely with our service partner Liberata and our external auditors Grant Thornton to ensure an efficient close-down process and produce the statutory accounts within statutory deadlines, and I express my thanks for their hard work.

Further in-depth highlights of the 2020/21 Statement of Accounts are contained in the Finance and Performance Review section below.



Michael Hudson LLB (Hons), LLM, CPFA

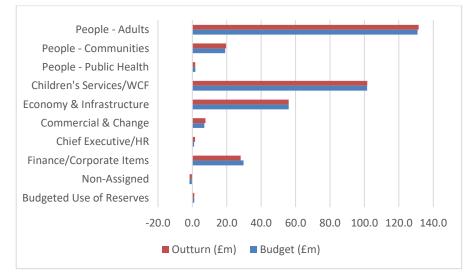
Chief Financial Officer

#### **Finance and Performance Review**

#### 2020/21 Financial performance

The County Council net budget for 2020/21, excluding Covid-19 grants, was £346.251 million.

In line with budget monitoring throughout the year, the County Council underspent it's £346.3 million budget by £0.8 million (0.2%) in 2020/21, with pressures in People and Children's Services largely offset by optimising the use of Covid-19 grant funding received during the year. The graph below gives details of the outturn position by directorate, before technical adjustments.



Significant management action has been undertaken in year to maintain services whilst responding to the national pandemic, which included managing cost pressures and variations in demand. The key financial and performance information for each directorate is drawn out in the following paragraphs.

#### **People Services - Adults**

As reported and forecast during 2020/21 the Adult Social Care service delivered a small underspend of £0.6 million against its £130.9 million budget. This underspend has been achieved through the efficient use of Covid-19 grants including infection control, sales fees and charges and the general Covid-19 grant, claims from the CCG hospital discharge grant and a reduction in client numbers in the year as a result of Covid-19.

#### **People Services – Communities**

The Communities budget returned a £0.6 million underspend largely as a result of reduced spend in library services, arising from lockdowns, and the application of grant income to fund staff redeployed to activities linked to Covid-19 recovery.

#### Children's Services

The Council's Children's Services budget achieved a small underspend of £0.1 million for 2020/21.

Children's social care placements demand and costs continued to increase in 2020/21, resulting in an overspend of £3.2 million largely attributable to increases in both the number of placements and their costs during the year. This was offset by one-off underspends in safeguarding services and staffing.

The increasing cost of high needs provision has placed significant pressure on the Dedicated School's Grant (DSG) funding as well as the Council. The overall DSG deficit at 31 March 2021 is £6.5 million and this will be carried forward against future DSG income. The Council continues to work with schools to optimise pressures within funding, whilst lobbying Central Government for the issue to be addressed nationally.

#### **Economy and Infrastructure**

The directorate has delivered a small underspend of £0.01 million on its £55.9 million budget after Covid-19 adjustments. The most significant variances from budget include overspends in Planning and Regulation and Operations and Highways budgets, offset by underspends in Transport due to reduced patronage and additional income from streetworks and permits.

#### **Commercial and Change**

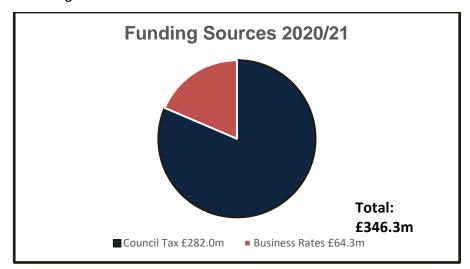
The directorate has delivered an underspend of £0.6 million (9% of its budget) as a result of reduced contract expenditure and underspend on additional works for administrative buildings.

#### Finance, HR & Chief Executive

Finance and Corporate budgets achieved a total underspend of £9 million mainly as a result of reduced borrowing costs following the deferral of borrowing due to Covid-19 and the prudent management of cash balances, withholding expenditure from the Council's contingency budget, and reduced employer's pension costs. This has enabled the Council to increase contributions to Earmarked Reserves including Education & High Needs and Waste PFI Contract obligations.

#### **Funding sources**

The Council's core revenue expenditure was funded by a combination of locally raised funds and resources allocated from central government.



The Council Tax Band D equivalent was set at £1,311.05, which includes £116.04 relating to the ring-fenced Adult Social Care precept.

Services also receive funding from specific grants, contributions and fees and charges. Key grants are the Improved Better Care Fund, Public Health Ring-fenced Grant and Dedicated Schools Grant. The terms and conditions of these grants vary, and the funding may be non-recurrent.

#### Impact on the Council's Assets and Liabilities

The value of our property plant and equipment has increased by a net £18.0 million in 2020/21. This is made up of a gross £34.9 million increase in valuations offset by £16.9 million of disposals, including 5 schools which have converted to academy status during

2020/21 resulting in a £8.6 million reduction to the Council's assets at nil consideration.

We secured £3.3 million of capital receipts which have helped us manage our borrowing requirement and fund transformation. At the same time, we are reporting a further £5.7 million of assets held for sale.

The County Council's pensions liabilities have increased by £219.2 million. Of this, £217.6 million relates to an actuarial loss from changes in financial assumptions surrounding discount rates and CPI inflation in line with actuarial assumptions.

The suspension of debt collection activity for 3 months during the initial lockdown period, and the economic downturn arising from the pandemic, resulted in an increase in our overall debt position. Progress is underway, as part of our Finance Improvement Programme, to improve our income management and debt collection processes and we continue to work with our strategic partners, with support from colleagues in legal services, to facilitate the efficient resolution of queries in respect of debts that are over 30 days old. We report collection rates and progress on a quarterly basis to the Audit and Governance Committee. In response to changes in the aged profile of debtor balances at 31 March 2021, we have increased our impairment allowance by £2.8 million: comprising trade debtors by £1.6 million with a further £1.2 million increase in respect of Adult Social Care debt. The County Council has considered the impact of the Covid-19 pandemic upon the recoverability of debtor balances at 31 March 2021 and has applied a professional judgement to reflect the additional risk.

Whilst performance in respect of our time to pay creditors continues to be high (98% of all creditors paid within 30 days), we continue to review creditor payment terms to secure savings where we can negotiate reduced costs. Overall, the increase of our trade creditors

at 31 March 2021 by £17.9 million is mainly related to the timing of payments at the year end, in particular Covid-19 payments.

Our earmarked and other usable reserves have increased over the year by £57.3 million to £201.7 million. This reflects the strong financial controls, corporate savings and strong performance of business rate income despite the pandemic.

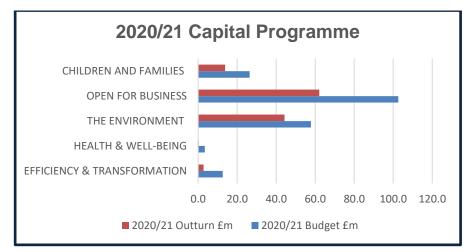
#### Financial risks and our reserves

Over recent years, our underlying cost pressures, use of specific grants and planned use of reserves has reduced our earmarked reserves, although that trend is reversing. Our General Fund Reserve balance at 31 March 2021 increased by £0.8 million to £13.0 million. Looking forward, therefore, the total resources available are £114.7 million, as noted in the table below:

|                             | Balance<br>at 31<br>March<br>2020 | Transfers<br>out | Transfers<br>in | Balance<br>at 31<br>March<br>2021 |
|-----------------------------|-----------------------------------|------------------|-----------------|-----------------------------------|
|                             | £m                                | £m               | £m              | £m                                |
| Corporate Priority Reserves | 28.1                              | -4.0             | 23.8            | 47.9                              |
| Grant Reserves              | 10.9                              | -0.2             | 6.6             | 17.3                              |
| Corporate Funding/Insurance | 32.6                              | -27.1            | 26.2            | 31.7                              |
| Schools Reserves            | 1.4                               | -1.4             | 4.0             | 4.0                               |
| Dedicated School Grant      | -6.2                              | 0.0              | 6.2             | 0.0                               |
| PFI Reserves                | 9.5                               | -0.5             | 4.8             | 13.8                              |
| Total                       | 76.3                              | -33.2            | 71.6            | 114.7                             |

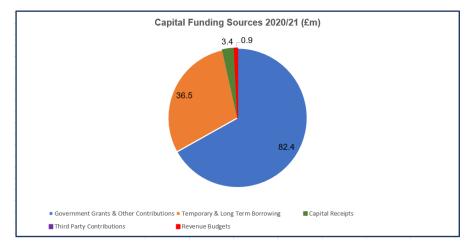
#### **Capital Programme**

The capital programme for 2020/21 to 2022/23 and beyond totals £287.9 million, with £77.1 million in 2021/22. Expenditure is most significant in the Economy & Infrastructure Directorate which includes infrastructure support for Open for Business and highway footpath and street-lighting priorities.



The more significant schemes include walking and cycling initiatives and road resurfacing works across the whole County area. There were specific improvements around the A38 Bromsgrove, Pershore northern access, Worcester Shrub Hill and Kidderminster station improvements, and Holyoakes Field First School Redditch relocation.

Funding for capital schemes comes mainly from government grants, usually for specific developments, and borrowing, as shown below:



#### Impact on Treasury Management and cash flow

Our short-term borrowing has increased by £30.8 million and our long-term borrowing has increased by £21.7 million. This reflects our strategy of reprofiling our borrowing and is in line with our Treasury Management Strategy. All of our Treasury Management activities are reported separately and regularly to Cabinet and Council. All transactions have been completed in accordance with our Treasury Management Strategy for the year.

#### **Delivering the Corporate Plan**

The Council's 2017-22 Corporate Plan – Shaping Worcestershire's Future, sets a clear vision and four distinct priorities for the organisation and wider partnership to focus on delivering. This is set out alongside a revised way of working, moving towards financial self-sufficiency and encouraging those individuals, families and communities who can to do more for themselves, enabling limited resources to be targeted on protecting the most vulnerable in society. Regular public engagement has consistently highlighted the following important aspects to consider when allocating resources:

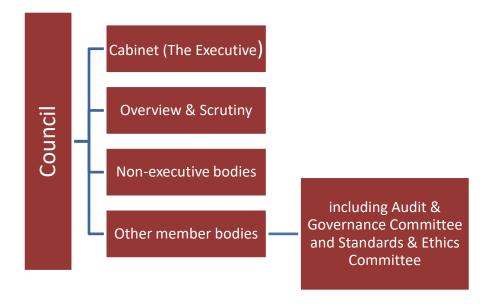
- Safeguarding vulnerable young people, particularly those in or leaving care to ensure they are safe and can make the most of the opportunities they have
- Protecting vulnerable older people, particularly those with physical, learning and mental health difficulties
- Maintenance of the highways.

#### **Political structure**

The County Council is run by 57 elected Councillors who are responsible for making sure that the services we provide meet the needs of residents and those who work in the county. They do this by setting the overall policies and strategies for the County Council and by monitoring the way in which these are implemented.

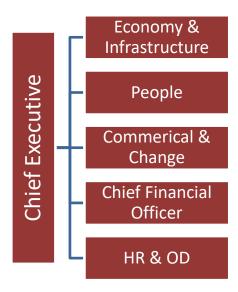
Full Council meetings are held regularly throughout the year. Council is responsible for agreeing the main policies and priorities for all services, including the County Council's budget. Cabinet is responsible for most day to day Council decisions. The Leader of the Council, Simon Geraghty, appoints councillors to the Cabinet and these Cabinet members have specific areas of responsibility. There are currently nine members of Cabinet. Cabinet makes its

decisions in line with overall policies, priorities and budget. All of its decisions are made in accordance with governance arrangements and details of Cabinet meetings are available on the County Council website in the County Democracy and Councillor Information section. The work of Council is supported by a number of other committees:



Further information about the County Council's governance arrangements can be found on the County Council website in the Council, Democracy and Councillor Information section and in the Annual Governance Statement which forms part of this document.

The County Council is operationally managed by the Strategic Leadership Team, comprising the Chief Executive, directors from the 3 directorates and the Chief Financial Officer.



#### Looking ahead

The 2021/22 budget was approved at Council on 18 February 2021 with the detailed proposals presented to Cabinet on 4 February 2021.

This budget and Medium Term Financial Plan was approved during the Covid-19 pandemic which has meant that there is an increased amount of financial uncertainty whilst we await notification of future funding levels from Central Government. The impact on the Council Tax and Business Rates funding baselines are difficult to predict although it is welcome that Government will fund a proportion of income losses to reduce the impact on Councils.

Following the May 2021 local elections the Council will be refreshing its Corporate Plan in 2022; considering national and local economic recovery, alongside confirmation of the extent of any increased cost pressures or reductions in income.

The Council's Earmarked Reserves and General Fund Balance remain healthy and plans for 2021/22 are robust.

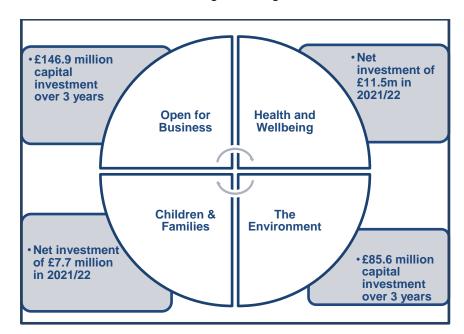
The paragraphs below sets out details of the current budget for 2021/22.

#### **Expenditure**

The net revenue budget requirement for 2021/22 is £355.531 million. That is a net £10.4 million more than 2020/21, however to achieve a balanced budget a programme of efficiency, reform and income proposals totalling £7.1 million and a £3.0 million withdrawal from Earmarked Reserves was approved by Council in February 2021.

The Medium Term Financial Plan confirms the commitment to continue to resource the Council's Corporate Plan priorities. It includes a capital programme of £391.6 million to deliver regeneration,

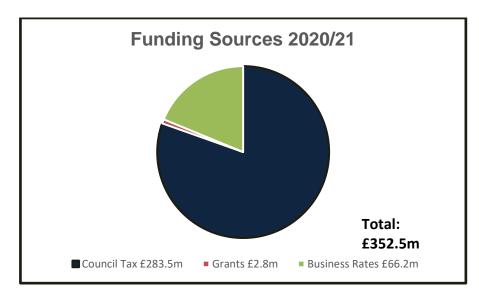
infrastructure and other changes during 2021-23.



We are supporting this with a commitment to invest £23.2 million to ensure that the County Council is operating efficiently, prepared for the future including more digitally enabled operations, and closer working with our key partners.

#### **Funding**

The main sources of the County Council's income are collected locally, with local taxation through Council Tax and the Adult Social Care Precept accounting for 80% of core funding income in 2021/22.



The County Council, its six District Council partners and Hereford and Worcester Fire and Rescue Service participated in a Business Rates Retention Pilot Scheme in 2020/21 resulting in a total gain of £1.7 million. In 2021/22, the County Council and six District Councils plus Hereford and Worcester Fire and Rescue Service will form a pool under the allowed 50% Business Rates Retention Scheme which is likely to benefit Worcestershire residents by around £3.0 million.

#### Medium Term Financial Plan 2021-24

The Medium-Term Financial Plan takes account of the Corporate Plan commitment, the cost of providing our services and current central government funding announcements. Our current assumptions will need to be updated in light of Covid-19 and likely levels of Central

Government funding and local taxation income.

#### **Worcestershire Children First**

The County Council's wholly owned subsidiary Worcestershire Children First (WCF) which was launched on 1<sup>st</sup> October 2019 has successfully completed its first full year of trading and has returned a surplus of £0.6 million whilst achieving its savings and performance targets.

The County Council has accounted for the activity of Worcestershire Children First through group accounts and these can be found at pages 133 to 143 in the 2020/21 Statement of Accounts.

## **EU Exit - The potential impacts of the United Kingdom leaving the European Union**

Following a referendum in June 2016, the UK government invoked Article 50 of the Treaty of the European Union, starting the process for the exit from the European Union. The UK left the European Union on 31 January 2020 and new rules in respect of trade, travel and business for the UK and EU took effect from 1 January 2021. There has been minimal impact on the County Council's accounts for 2020/21. We will continue to review the potential impact with our key partners, including our financial advisors, fixed asset valuers and the Pension Fund to actively manage any risks arising in the transition period and beyond.

#### COVID-19

The Government has continued to issue grants to local government to support recovery activity into 2021/22 and the Council will continue to work with partners, suppliers and Health colleagues to ensure initial financial support is allocated to where it is most needed.

The recurrent nature of the impact of the pandemic is still being understood and will be included in the Council's revised Medium Term Financial Plan for 2022/23 and later.

#### **Statement of Responsibilities**

This sets out the respective responsibilities of the County Council and the Chief Financial Officer in respect of preparation of the Statement of Accounts.

#### The Council is required to:

- Make arrangements for the proper administration of its financial affairs and to secure that one of its officers has the responsibility for the administration of those affairs. In this County Council, that officer is the Chief Financial Officer:
- Manage its affairs to secure economic, efficient and effective use of resources and safeguard its assets; and
- Approve the Statement of Accounts.

#### **Responsibilities of the Chief Financial Officer**

The Chief Financial Officer is responsible for the preparation of the County Council's Statement of Accounts in accordance with proper practices as set out in the CIPFA/LASAAC Code of Practice on Local Authority Accounting in the United Kingdom (the Code).

In preparing this Statement of Accounts, the Chief Financial Officer has:

- Selected suitable accounting policies and then applied them consistently;
- Made judgements and estimates that were reasonable and prudent; and

 Complied with the Code of Practice on Local Authority Accounting

The Chief Financial Officer has also:

- Kept proper accounting records which were up to date; and
- Taken reasonable steps for the prevention and detection of fraud and other irregularities.

#### **Approval of Accounts**

The date that the Statement of Accounts was approved is 21 June 2021. All known material events that have occurred up to and including this date which relate to 2020/21 or before are reflected in the accounts.

In accordance with Regulation 9(1) of the Accounts and Audit Regulations 2015 I certify that the Statement of Accounts 2020/21 provides a true and fair view of the financial position of the County Council at 31 March 2021 and its income and expenditure for the year 2020/21.

### Michael Hudson, Chief Financial Officer

In accordance with Regulation 9(2) b of the Accounts and Audit Regulations 2015 I certify that the Audit & Governance Committee approved the Statement of Accounts 2020/21 on XX/XX 2021.

Nathan Desmond, Chairman of the Audit & Governance Committee

## Worcestershire County Council Annual Governance Statement 2020/21

#### Introduction

The Annual Governance Statement is a review of our activities to ensure that the County Council is carrying out its functions effectively. The review includes an update of governance issues previously identified, current issues and an evaluation of the future position of the County Council.

Our risk management process is a key part of our governance arrangements and provides assurance that:

- our business is conducted in accordance with all relevant laws and regulations;
- public money is safeguarded and properly accounted for; and
- resources are used economically, efficiently and effectively to achieve agreed priorities which benefit local people.

#### The governance framework

This Annual Governance Statement is published in accordance with the CIPFA/SoLACE Delivering Good Governance in Local Government Framework 2016. This comprises systems and processes for the direction and control of the County Council and the activities through which it accounts to, engages with and leads the community. It enables us to monitor the achievement of strategic objectives and to consider whether those objectives have led to the delivery of appropriate, cost-effective services.

The County Council is committed to improving governance through a process of continual evaluation and review, delivered through the seven principles of good governance as identified in the Delivering Good Governance in Local Government Framework 2016 and supported by processes which strengthen corporate governance such as the Corporate Risk Management Group.

Our system of internal control is designed to manage risk to a reasonable level and is based on an ongoing process to identify and manage risks to the achievement of policies, aims and objectives, to evaluate the likelihood of those risks being realised, and to manage them efficiently, effectively and economically. It cannot eliminate all risk of failure but provides reasonable assurance of effectiveness.



Set out below are the activities carried out by the County Council which contribute to our delivery of the seven principles in the CIPFA/SoLACE Framework during 2020/21.

#### Core Principle A: Behaving with integrity, demonstrating strong commitment to ethical values, and respecting the rule of law

We have arrangements in place to provide assurance that our values are upheld, and that members and officers demonstrate high standards of conduct and behaviour to comply with laws and regulations.

#### These include:

- Codes of conduct for officers and members:
- The inclusion of ethical values in policies and procedures for all areas:
- A complaints procedure ensuring appropriate investigation and response
- A Whistleblowing Policy which enables employees and others who have serious concerns about any aspect of the Council's work to come forward and voice those concerns;
- A commitment to equality of opportunity for all citizens, in line with the Public Sector Duty as set out in the Equality Act 2010; and
- Our Constitution, which sets out the conditions to ensure that all officers, key post holders and members can fulfil their responsibilities in accordance with legislative requirements. Roles, responsibilities and delegated authority for individual Members, the Council, Cabinet and senior officers are documented.

## Core Principle B: Ensuring openness and comprehensive stakeholder engagement

The Chief Executive, Chief Officer Group and Strategic Leadership Team value and are committed to acting on staff feedback. The County Council has an annual staff survey, frequent pulse surveys and staff briefings. Staff are involved in issue resolution arrangements.

In 2020/21, the 2020 Worcestershire County Council Viewpoint Survey enabled Councillors and Officers to engage with members of the local community to receive feedback and monitor public perception in relation to local priorities, satisfaction with Council services and level of engagement.

Feedback from events and surveys help to inform the Council's four corporate priorities: supporting Children and families, promoting Health and Well Being, protecting the Environment and championing Open for Business.

We are registered as a Controller under the General Data Protection Regulation (GDPR) which governs how we manage and process the information we collect and retain. We have a nominated Data Protection Officer and procedures in place that explain how we use and share information, as well as arrangements for members of the public to access information. We have also adopted the model publication scheme produced by the Information Commissioner's Office.

## Core Principle C: Defining outcomes in terms of sustainable economic, social, and environmental benefits

Our Corporate Plan, Shaping Worcestershire's Future 2017-22, identifies four key priorities that help us shape the future vision for Worcestershire and focus the delivery of our services.





**Open for Business –** we have a significant programme of improvements in workforce skills, employment, infrastructure and productivity. We are aiming to become a financially self-sufficient Council and to achieve this aim we are promoting and supporting businesses in the County and

those looking to relocate here.



Children and Families – we have a strong focus on improving outcomes for the children, young people and families of Worcestershire. We support schools with achieving a good or outstanding rating by Ofsted and facilitating young people achieving five or more good GCSE's, and support young people moving

successfully into employment. These services are delivered in conjunction with our wholly owned company, Worcestershire Children First.



**The Environment** - Worcestershire's environment is one of our key features and contributes to enhancing the quality of life for residents and visitors. We are committed to improving our infrastructure networks, including transport and digital technology to support

business and encourage investment. We also have a key focus on minimising waste which goes to landfill.

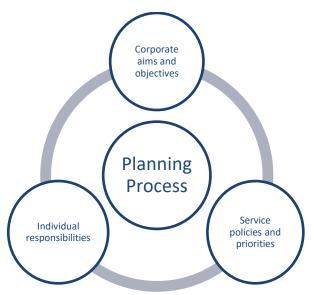


Health and Wellbeing – we are working with local partners to support our residents to be healthier, live longer, have better quality of life and remain independent for as long as possible. Our focus on adult social care aims to keep people with support and care needs as

independent as possible by providing choice in how to live their lives.

All services have plans in place in line with approved budgets to deliver the key outcomes contained in the Corporate Plan. Management of these plans varies by service, but includes key performance indicators, ongoing outcome monitoring and reports to management teams and committees as appropriate.

## Core Principle D: Determining the interventions necessary to optimise the achievement of the intended outcomes



The County Council's planning process works to support and optimise delivery and identify and mitigate any risks.

Each key area of focus identifies several aims and targets and responsibility for achieving these lies with individual directorates, and relevant aims and targets are included in individual service delivery plans. Risks and issues are managed by the Risk and Assurance Manager, supported by the Corporate Risk Management Group. The process has been at a high level during 2020/21 as the focus was on the Covid-19 emergency response process with non-Covid-19 risks managed at service level. The Risk and Assurance Manager has retained close contact with the Corporate Risk Management Group during this time and reporting has continued to the Audit and Governance Committee and Covid-19 Silver Command.

Progress against the Corporate Plan is monitored and reported to councillors on a regular basis.

#### Core Principle E: Developing the entity's capacity, including the capability of its leadership and the individuals within it

To deliver our objectives, we rely on our staff to carry on the great work they already do daily which is underpinned by Our People Values:

- Customer Focus putting the customer at the heart of everything we do
- 'Can do' Culture being proactive to achieve excellence
- Freedom within Boundaries courage to make constructive change

We aim to drive change, develop talent and optimise potential and enable managers and leaders to develop and motivate our workforce to allow it to be future fit. Reviewing the talent and potential of our workforce enables us to better understand and identify the potential we can develop over the coming years.

Our annual performance review scheme forms a central part of our planning process. Discussions and review sessions take place between every member of staff and their line manager to agree and track personal objectives and actions, with formal mid-year reviews as a key part of the process. 98% of staff received mid-year reviews during 2020/21.

## Core Principle F: Managing risks and performance through robust internal control and strong public financial management

Risk management is about the identification, analysis and control of threats or events that adversely affect the achievement of the County Council's strategic and operational objectives. It also enables positive risks to be taken to innovate and improve service provision. The Risk Management Strategy details the methodology for evaluating corporate risk management arrangements and its delivery is enabled by the Corporate Risk Management Group. A specific risk framework was put in place to manage the risks identified as a result of the Covid-19 crisis, with the County Council's Corporate Emergency Response Framework activated as part of our response.

The County Council's Anti-Fraud and Corruption Strategy embeds effective standards in countering fraud, corruption and theft. The Chief Financial Officer is responsible for ensuring this Strategy is applied and that the CIPFA Code of Practice on Managing the Risk of Fraud and Corruption is followed. The County Council supports and submits data for the National Fraud Initiative (NFI) and assesses all matches for review and, where appropriate, mitigation.

Financial Regulations form part of the Constitution and set out our financial management framework for ensuring we make the best use of the money we have available to spend. It outlines the financial roles and responsibilities for staff and Members and provides a framework for financial decision-making. Where there are specific statutory powers and duties the Financial Regulations seek to ensure these are duly complied with, as well as reflecting best professional practice and decision-making.

Core Principle G: Implementing good practices in transparency, reporting and audit to deliver effective accountability

We endeavour to always be open and transparent through our officer and member activity. A large amount of information is available on the County Council website which gives details of the working of the organisation, what we spend, and how our decisions are made.

The Forward Plan provides information about the matters on which the County Council will make decisions. Formal agenda, reports and minutes for all committee meetings are published on our website which ensures that people know what decisions the County Council is planning to take, and the decisions taken.

Our Monitoring Officer has a specific duty to ensure the County Council, its officers and elected councillors maintain the highest standards in all they do. A new Monitoring Officer was appointed in June 2020 to continue to ensure the highest standards of conduct are upheld.

Arrangements are in place to ensure that we fully comply with the requirements of the Public Sector Internal Audit Standards (PSIAS) and CIPFA Statement on the Role of the Head of Internal Audit.

#### **Assessment of effectiveness of governance arrangements**

The governance framework described above has been in place throughout 2020/21 and maintained to the date of the approval of the Statement of Accounts. Key governance arrangements during 2020/21 comprised the following:

| Audit & Governance Committee          | The Audit & Governance Committee oversees the audit and corporate governance arrangements of the County Council including annual audit plans and reports of internal and external auditors, the County Council's system of internal control, risk management and prevention and detection of fraud and corruption.                                   |
|---------------------------------------|--|
| Chief Officer Group                   | The Chief Officer Group has responsibility for overseeing the implementation of cross organisational strategy and the development and implementation of operational plans, policies, procedures and budgets prior to Senior Leadership Team and Committee approval. The Group promotes robust, fit for purpose governance across the County Council. |
| Strategic Leadership Team             | The County Council's Strategic Leadership Team is responsible for ensuring that effective governance arrangements are in place and are subject to regular review. The Team provide leadership, determine policy and uphold expected standards of behaviour.  |
| Overview & Scrutiny Performance Board | The Board's main responsibilities include commissioning work for scrutiny panels and establishing scrutiny task groups to ensure that significant issues are subject to appropriate review and scrutiny.   |
| Standard & Ethics Committee           | The Committee ensures that high standards of conduct are maintained by County Councillors and co-<br>opted member by reference to the Council's Code of Conduct.   |
| Monitoring Officer                    | The Monitoring Officer is responsible for maintaining the register of Councillors' interests and deals with complaints of Member breaches of the County Council's Code of Conduct. The Monitoring Officer has a statutory duty to report breaches of the County Council's legal obligations and findings of maladministration.                       |

| Chief Finance Officer | The Chief Financial Officer is responsible for the oversight and delivery of financial management arrangements; achieved through a robust financial control framework, financial regulations, standing orders, a scheme of delegation and an independent and objective Internal Audit function.                           |
|-----------------------|---|
| Risk Management       | The Corporate Risk Management Group is responsible for maintaining the Corporate Risk Register and monitoring identified risks, controls and mitigating actions. Directorate Leadership Teams monitor and review Directorate Risk Registers and allocate resources to ensure risks management arrangements are effective. |
|                       | Specific risk management procedures are in place in response to the Covid-19 emergency response, led by the Risk and Assurance Manager and reporting to Silver Command on a regular basis.  |

#### **Audit and Audit Assurances**

The Council's Statement of Accounts are audited by Grant Thornton UK LLP. In accordance with statutory requirements, the annual audit includes an examination and certification of the financial statements to confirm they are 'true and fair' and an assessment of the County Council's arrangements to secure economy, efficiency and effectiveness in its use of resources. In 2019/20, Grant Thornton gave an unqualified audit opinion on the financial statements.

Internal audit services are provided by the County Council's inhouse team. The team's role is to enhance and protect the County Council's value by providing risk-based and objective assurance, advice and insight. It is responsible for reviewing the adequacy of internal controls across all areas of the County Council and its services are managed and delivered in accordance with the Public Sector Internal Audit Standards (PSIAS).

The work of the Internal Audit team is supported by external providers for specialist reviews such as technical audits of IT systems. Further assurance is provided by reviews undertaken by external agencies including OFSTED, the Care Quality Commission, the Office of the Information Commissioner and other Local Authority Inspectorates.

The Audit & Governance Committee approve the Internal Audit Charter and Audit Plan which outline the role of Internal Audit, its responsibilities and independence and the planned programme of audit work.

The work of Internal Audit has been impacted by the Council's response to the Covid-19 pandemic and also significant staff changes. A flexible plan has enabled work to be focused on key

risks and the Chief Internal Auditor has maintained close links with the leadership of the Council to ensure that adequate assurance and organisational coverage is delivered. Based on the results of assurance and advisory work undertaken during the year, the Chief Internal Auditor's annual opinion is that the control environment provides **moderate assurance** that the significant risks facing the County Council are addressed.

#### **Significant Governance Considerations**

| Recurrent Considerations / Brought Forward from 2019/20   | Update on Progress  |
|---|---|
| Safeguarding risk because of serious harm or death of a child or failure to safeguard children. Reputational risk as a result of poor inspection or service breakdown.  | Safeguarding issues have been monitored and managed through the WCF Performance Board and through partnership working with the Worcestershire Safeguarding Children Partnership (WSCP) and other local strategic partners. Quality Assurance measures are in place safeguarding and activity has been monitored by the WSCP Safeguarding Practice Review Board and Get Safe Partnership Board.  |
| Inadequate budgets and / or ineffective financial management will impact on the County Council's ability to effectively provide services and impair our ability to forward plan. The level of earmarked and general reserves could also be impacted by any unplanned draw down. | Regular budget monitoring and forecasting remain a focus of our financial management processes. Management accounts, which report actual income and expenditure against budgeted and forecast performance, have been prepared on a monthly basis and the achievement of savings targets and use of Council reserves has been monitored throughout the year as part of ongoing activity to consider financial sustainability and inform our assessment of going concern. |
| A safeguarding risk because of serious harm / death from failure to safeguard a vulnerable adult. We also face reputational risk as a result of service breakdown.  | A Safeguarding Adult Board is in place with representation from safeguarding partners. A centralised Adult Safeguarding Team located within the Safeguarding Hub ensures competency of staff, information sharing and consistency in decision making. The Adult Safeguarding Team are aligned with the Area Teams and 3 Conversations processes. Staff are assessed against WSAB safeguarding competency framework.   |

| 2020/21 New Governance Considerations | Identified Actions   |  |  |  |  |
|---------------------------------------|--|--|--|--|--|
| COVID-19                              | The Council's focus in 2020/21 was on its response to the Covid-19 pandemic; implementing revised governance arrangements and working with strategic partners to deliver an emergency response to safeguard the residents of Worcestershire.   |  |  |  |  |
|                                       | Activation of the Corporate Emergency Response Framework and the Worcestershire Covid-19 Economic Response, Recovery and Resilience Group (WERRG) enabled wider engagement and alignment of objectives across local partner organisations. The impact of increased expenditure and lost income directly attributable to the Council's response to Covid-19 was monitored as part of routine financial monitoring activity and reported to Central Government in line with deadlines throughout the year. |  |  |  |  |

#### Issues identified for 2021/22

A number of the issues and corresponding action plans noted above will continue to be the key focus for the County Council's leadership in 2021/22:

- Safeguarding vulnerable children and adults;
- Ensuring a financially sustainable medium-term budget, including monitoring the ongoing financial impact of Covid-19 on budgeted income and expenditure; and
- Consideration of the response to and recovery from the impact of Covid-19 on residents and the local economy, including any legacy impact on care provision.

#### Certification

To the best of our knowledge, the governance arrangements, as defined above have been effective. We propose over the coming year to take steps to address the above matters to further enhance our governance arrangements. We are satisfied that these steps will address the need for improvements that were identified in our review of effectiveness and will monitor their implementation and operation during the year and as part of our next annual review and through the County Council's Corporate Risk Management Group.

**Paul Robinson** 

**Chief Executive** 

Date: XXXX

**Simon Geraghty** 

**Leader of the County Council** 

Date: XXXX

#### **Introduction to the Statutory Accounts**

The Statutory Accounts presents Worcestershire County Council's (the County Council) financial position in line with statutory reporting requirements. The accounts are prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21 (the Code) and the Accounts and Audit Regulations 2015 (as amended). The main objective of the Code is to give a true and fair view of the financial position of the County Council, including information about financial position, performance, the results of stewardship of management and any risks and uncertainties.

#### **Comprehensive Income and Expenditure Statement**

This statement shows the accounting costs in year of providing services by the County Council. This is prepared in accordance with International Financial Reporting Standards (IFRS) rather than the amount to be funded from taxation. The taxation position is shown in the Movement in Reserves Statement. The Expenditure and Funding Analysis note reconciles the position between taxation related expenditure and accounting related transactions. The surplus or deficit on the provision of services shows the true economic cost of providing the County Council's services.

#### **Movement in Reserves Statement**

This shows the movement on the different reserves held, analysed into usable and unusable reserves. The net increase / decrease before transfers to / from earmarked reserves shows the statutory

General Fund balance before any discretionary transfers are undertaken.

#### **Balance Sheet**

This shows the value of the assets and liabilities of the County Council, with the net assets matched by the reserves held. Reserves are categorised as usable, i.e. those the County Council can use to provide services, and unusable, i.e. those which cannot be used to provide services.

#### **Cash Flow Statement**

This shows the change in cash and cash equivalents of the County Council, and classifies the cash as operating, investing and financing activities. The amount of net cash arising from operating activities is a key indicator of the extent to which the operations of the County Council are funded by way of taxation, grant income and fees and charges.

#### **Notes to the Accounts**

These give further detail in support of the information provided in the main accounts. Notes are only provided where the amounts involved are material. Materiality is determined by the nature or magnitude of the disclosure and the potential for the user of the accounts being influenced by any omission. The notes include the relevant accounting policies which explain the basis for the figures included in the accounts and details of relevant estimates and judgements. Any estimations which are likely to lead to a material adjustment in the 2020/21 accounts are evaluated and detailed in the notes.

#### **Group Accounts**

Group accounts are presented, in addition to the Council's single entity statements, to provide a full picture of the Council's economic activities and position. The Group Accounts comprise:

- Group Comprehensive Income and Expenditure Statement;
- Group Movement in Reserves Statement;
- Group Balance Sheet;
- · Group Cash Flow Statement; and
- Notes to the Group Accounts.

#### **Comprehensive Income and Expenditure Statement**

| 2019/20     | 2019/20 | 2019/20 |  | 2020/21     | 2020/21   | 2020/21 |             |
|-------------|---------|---------|--|-------------|-----------|---------|-------------|
| Expenditure | Income  | Net     |  | Expenditure | Income    | Net     | Note        |
| £m          | £m      | £m      |  | £m          | £m        | £m      |             |
|             |         |         | Service Expenditure Analysis   |             |           |         | 2,3,4,5,6.1 |
| 296.3       | (145.3) | 151.0   | People   | 321.2       | (187.7)   | 133.5   | 7           |
| 345.6       | (236.7) | 108.9   | Children's Services  | 390.1       | (274.1)   | 116.0   | 6.3,7       |
| 92.0        | (26.5)  | 65.5    | Economy & Infrastructure   | 100.9       | (29.0)    | 71.9    |             |
| 32.9        | (1.1)   | 31.8    | Commercial & Change  | 39.0        | (9.8)     | 29.2    |             |
| 28.5        | (4.5)   | 24.0    | Finance, HR & Chief Executive  | 55.9        | (10.2)    | 45.7    |             |
| 795.3       | (414.1) | 381.2   | Net Cost of Services   | 907.1       | (510.8)   | 396.3   |             |
| 10.5        | (4.5)   | 6.0     | Other operating expenditure  | 3.9         | (1.4)     | 2.5     | 8           |
| 77.9        | (30.0)  | 47.9    | Financing, investment income & expenditure                                 | 69.6        | (30.3)    | 39.3    | 9           |
| 0.2         | (419.2) | (419.0) | Taxation & non-specific grant income and expenditure                       | 0.3         | (467.3)   | (467.0) | 6.2,10      |
| 883.9       | (867.8) | 16.1    | (Surplus) / deficit on the provision of services                           | 980.9       | (1,009.8) | (28.9)  |             |
|             |         |         | Other comprehensive income and expenditure:                                |             |           |         |             |
|             |         | (26.2)  | (Surplus) on revaluation of property, plant & equipment                    |             |           | (23.0)  | 14.3        |
|             |         | 20.6    | Downward revaluations on non-current assets charged to Revaluation Reserve |             |           | 22.3    | 14.3        |
|             |         | (35.9)  | Actuarial (gains) / losses on pension assets & liabilities                 |             |           | 1.7     | 25.2.2      |
|             |         | (41.5)  | Total other comprehensive income and expenditure                           |             |           | 1.0     |             |
|             |         | (25.4)  | Total comprehensive income and expenditure (surplus) / deficit             |             |           | (27.9)  |             |

#### **Movement in Reserves Statement 2020/21**

|  | General<br>Fund (Non-<br>Earmarked)<br>Balance | General<br>Fund<br>(Earmarked)<br>Reserves | General<br>Fund<br>Total | Capital<br>Receipts<br>Reserve | Capital<br>Grants<br>Unapplied<br>Account | Total<br>Usable<br>Reserves | Unusable<br>Reserves | Total<br>Reserves |
|--|--|--|--------------------------|--------------------------------|---|-----------------------------|----------------------|-------------------|
|  | £m   | £m   | £m                       | £m                             | £m  | £m                          | £m                   | £m                |
| Balance at 31 March 2020   | 12.2   | 76.3                                       | 88.5                     | 0.0                            | 55.9                                      | 144.4                       | (50.7)               | 93.7              |
| Reporting change to<br>Schools Budget Deficit at 1<br>April 2020       | 0.0  | 6.2  | 6.2                      | 0.0                            | 0.0                                       | 6.2                         | (6.2)                | 0.0               |
| Restated balance at 31<br>March 2020                                   | 12.2   | 82.5                                       | 94.7                     | 0.0                            | 55.9                                      | 150.6                       | (56.9)               | 93.7              |
| Movement in reserves during 2020/21:                                   |  |  |                          |                                |   |                             |                      |                   |
| Total Comprehensive Income and Expenditure                             | 28.9   | 0.0  | 28.9                     | 0.0                            | 0.0                                       | 28.9                        | (1.0)                | 27.9              |
| Adjustments between accounting basis & funding basis under regulations | 3.6  | 0.5  | 4.1                      | 2.7                            | 15.3                                      | 22.1                        | (22.1)               | 0.0               |
| (Note 11)  |  |  |                          |                                |   |                             |                      |                   |
| Transfer to/from earmarked reserves                                    | (31.7)   | 31.7                                       | 0.0                      | 0.0                            | 0.0                                       | 0.0                         | 0.0                  | 0.0               |
| Increase / (decrease) in 2020/21                                       | 0.8  | 32.2                                       | 33.0                     | 2.7                            | 15.3                                      | 51.0                        | (23.1)               | 27.9              |
| Balance at 31 March 2021 carried forward                               | 13.0   | 114.7                                      | 127.7                    | 2.7                            | 71.2                                      | 201.6                       | (80.0)               | 121.6             |
| Note Reference   |  | 12.1                                       |                          |                                |   | 12                          | 13                   |                   |

# **Movement in Reserves Statement 2019/20 Comparison**

|          |  | General<br>Fund (Non-<br>Earmarked)<br>Balance | General<br>Fund<br>(Earmarked)<br>Reserves | General<br>Fund<br>Total | Capital<br>Receipts<br>Reserve | Capital<br>Grants<br>Unapplied<br>Account | Total<br>Usable<br>Reserves | Unusable<br>Reserves | Total<br>Reserves |
|----------|--|--|--|--------------------------|--------------------------------|---|-----------------------------|----------------------|-------------------|
|          |  | £m   | £m   | £m                       | £m                             | £m  | £m                          | £m                   | £m                |
| Ī        | Balance at 31 March 2019   | 12.2   | 81.5                                       | 93.7                     | 0.1                            | 41.1                                      | 134.9                       | (66.6)               | 68.3              |
|          | Movement in reserves during 2019/20:   |  |  |                          |                                |   |                             |                      |                   |
| Ī        | Total Comprehensive Income and Expenditure                                       | (16.1)   | 0.0  | (16.1)                   | 0.0                            | 0.0                                       | (16.1)                      | 41.5                 | 25.4              |
| Daga 125 | Adjustments between accounting basis & funding basis under regulations (Note 11) | 11.4   | (0.5)                                      | 10.9                     | (0.1)                          | 14.8                                      | 25.6                        | (25.6)               | 0.0               |
| ת        | Transfer to/from earmarked reserves  | 4.7  | (4.7)                                      | 0.0                      | 0.0                            | 0.0                                       | 0.0                         | 0.0                  | 0.0               |
|          | Increase / (decrease) in 2019/20   | 0.0  | (5.2)                                      | (5.2)                    | (0.1)                          | 14.8                                      | 9.5                         | 15.9                 | 25.4              |
|          | Balance at 31 March 2020 carried forward   | 12.2   | 76.3                                       | 88.5                     | 0.0                            | 55.9                                      | 144.4                       | (50.7)               | 93.7              |
|          | Note Reference   |  | 12.1                                       |                          |                                |   | 12                          | 13                   |                   |

# **Balance Sheet**

| 31 March<br>2020 |                               | 31 March<br>2021 |       |
|------------------|-------------------------------|------------------|-------|
| £m               |                               | £m               | Note  |
| 1,070.7          | Property, plant and equipment | 1,100.6          | 14,15 |
| 1.7              | Heritage assets               | 1.7              |       |
| 5.4              | Intangible assets             | 4.0              |       |
| 3.0              | Long-term investments         | 3.0              | 16,17 |
| 115.9            | Long-term debtors             | 108.6            | 18    |
| 1,196.7          | Long term assets              | 1,217.9          |       |
| 7.6              | Non-Operational Assets        | 5.7              | 15.8  |
| 5.0              | Short-term investments        | 35.2             | 32    |
| 1.2              | Inventories                   | 1.4              |       |
| 93.9             | Short-term debtors            | 103.8            | 18    |
| 71.6             | Cash and cash equivalents     | 67.3             | 19    |
| 179.3            | Current assets                | 213.4            |       |
| (39.4)           | Short-term borrowing          | (71.3)           | 16    |
| (115.1)          | Short-term creditors          | (145.2)          | 20    |
| (154.5)          | Current liabilities           | (216.5)          |       |

|      | 31 March  |                             | 31 March  |
|------|-----------|-----------------------------|-----------|
|      | 2021      |                             | 2020      |
| Note | £m        |                             | £m        |
|      | (2.6)     | Long-term provisions        | (7.6)     |
| 16   | (456.5)   | Long-term borrowing         | (435.9)   |
| 21   | (609.3)   | Other long-term liabilities | (654.9)   |
| 22   | (24.8)    | Grants receipts in advance  | (29.4)    |
|      | (1,093.2) | Long-term liabilities       | (1,127.8) |
|      | 121.6     | Net assets                  | 93.7      |
|      |           |                             |           |
|      |           | Financed by:                |           |
| 12   | 201.7     | Usable reserves             | 144.4     |
| 13   | (80.1)    | Unusable reserves           | (50.7)    |
|      | 121.6     | Total reserves              | 93.7      |

# **Cash Flow Statement**

| 2019/20  | 2020/21 |      |
|--|---------|------|
| £m   | £m      | Note |
| (16.1) Net surplus/(deficit) on the provision of services  | 28.9    |      |
| 126.0 Adjust net (surplus)/deficit for non-cash movements  | 53.7    |      |
| (87.5) Adjust for items included in the net (surplus)/deficit on the provision of services that are investing and financing activities | (103.8) |      |
| 22.4 Net cash flows from operating activities  | (21.2)  | 23.1 |
|  |         |      |
| 8.3 Net cash flows from investing activities   | (24.5)  | 23.2 |
| 2.8 Net cash flows from financing activities   | 41.4    | 23.3 |
| 33.5 Net increase/(decrease) in cash or cash equivalents   | (4.3)   |      |
|  |         |      |
| Cash and cash equivalents  |         | 19   |
| 38.1 Balance at 1 April  | 71.6    |      |
| 71.6 Balance at 31 March   | 67.3    |      |
| 33.5 Movement in cash and cash equivalents increase / (decrease)   | (4.3)   |      |

# **Notes to the Financial Statements**

These comprise further information about material items, a summary of significant accounting policies, detail of entries in the prime Statements and other explanatory information and disclosures.

| 1 General accounting policies  |
|--|
| 2 Expenditure & funding analysis   |
| 3 Adjustments between funding & accounting basis                         |
| 4 Segmental reporting  |
| 5 Expenditure & income analysed by nature                                |
| 6 Grants & contribution income   |
| 7 Section 75 framework partnership agreements                            |
| 8 Other operating expenditure  |
| 9 Financing & investment income & expenditure                            |
| 10 Taxation & non-specific grants  |
| 11 Adjustments between accounting basis & funding basis under regulation |
| 12 Usable reserves   |
| 13 Unusable reserves   |
| 14 Property, plant & equipment   |
| 15 Private finance initiatives   |
| 16 Financial instruments   |
| 17 Long term investments   |
| 18 Debtors   |

| 19 Cash & cash equivalents                     |
|--|
| 20 Creditors                                   |
| 21 Other long-term liabilities                 |
| 22 Grants receipts in advance                  |
| 23 Cash activities                             |
| 24 Officers remuneration                       |
| 25 Pension schemes                             |
| 26 Termination benefits & exit packages        |
| 27 Related parties                             |
| 28 Leases                                      |
| 29 External audit costs                        |
| 30 Events after the reporting period           |
| 31 Accounting Standards issued not yet adopted |
| 32 Short term investments                      |

#### 1. General accounting policies

The Statement of Accounts summarises the County Council's transactions for the 2020/21 financial year and its position at the year-end of 31 March 2021. The County Council is required by the Accounts and Audit Regulations 2015 (as amended) to prepare an annual Statement of Accounts in accordance the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21 and International Financial Reporting Standards (IFRS). The Accounts have been prepared on a going concern basis, under the assumption that the Council will continue in existence for the foreseeable future. There is no material uncertainty in respect of this assessment of going concern.

Local authority school assets, liabilities, reserves and cash flows are recognised in the County Council's financial statements. Maintained schools comprise: Community, Voluntary Aided, Voluntary Controlled and Trust schools. Academies and Free schools are not maintained by the County Council and are not included in the consolidation

The County Council has determined, in accordance with accounting standards and the Code of Practice on group accounts and consolidation, all maintained schools in the Worcestershire area are now considered to be separate entities controlled by the County Council. Rather than produce group accounts the revenue costs and associated balances of all maintained schools, such as accruals, provisions and cash balances, are included in the County Council's financial statements.

Consolidation of other accounts held by schools such as school funds and devolved capital accounts were reviewed and judged to be immaterial and are not recognised on the County Council's Balance Sheet. The Statement of Accounts contains estimated figures based on assumptions made by the County Council. Estimates are made considering historical experience, current trends and other relevant factors. Actual results may potentially be different from the assumptions and estimates used by the County Council and relevant notes include an assessment of the potential material impact of any changes in estimates which lead to significant risk of material adjustment in 2021/22.

## 2. Expenditure and funding analysis

The Expenditure and Funding Analysis (EFA) demonstrates how the funding available to the County Council for the year has been applied in providing services in comparison with those resources consumed or earned by the County Council. It also shows how this expenditure is allocated for decision-making purposes between the County Council's services. Income and expenditure are presented more fully in the Comprehensive Income and Expenditure Statement. Service analysis within the accounts is based on the County Council's operational directorates.

|  |  |   | 2020/21  |  |                                 |
|--|--|---|--|--|---------------------------------|
|  | Net expenditure<br>for internal<br>reporting | Adjustments to arrive at Net Expenditure chargeable to the General Fund Balance | Net Expenditure<br>chargeable to<br>General Fund<br>Balances | Adjustments<br>between the<br>Funding &<br>Accounting<br>Basis | Net Expenditure<br>in the CI&ES |
|  | £m   | £m  | £m   | £m   | £m                              |
| People   | 150.7  | (18.4)  | 132.3  | 1.2  | 133.5                           |
| Children's Services  | 101.4  | (16.1)  | 85.3   | 30.7   | 116.0                           |
| Children's Services  Economy & Infrastructure  Commercial & Change | 55.9   | (19.4)  | 36.5   | 35.4   | 71.9                            |
| Commercial & Change  | 6.3  | 10.5  | 16.8   | 12.4   | 29.2                            |
| Finance, HR & Chief Executive                                      | 31.2   | 3.3   | 34.5   | 11.2   | 45.7                            |
| Net Cost of Services   | 345.5  | (40.1)  | 305.4  | 90.9   | 396.3                           |
| Other Income and Expenditure                                       | (346.3)                                      | 7.9   | (338.4)  | (86.8)   | (425.2)                         |
| Net Surplus  | (8.0)  | (32.2)  | (33.0)   | 4.1  | (28.9)                          |
| Opening General Fund Balance                                       | 0.0  | 0.0   | 88.5   | 0.0  | 0.0                             |
| DSG Deficit Adjustment   | 0.0  | 0.0   | 6.2  | 0.0  | 0.0                             |
| Adjusted General Fund Balance                                      | 0.0  | 0.0   | 94.7   | 0.0  | 0.0                             |
| Less Deficit on General Fund Balance in Year                       | 0.0  | 0.0   | 33.0   | 0.0  | 0.0                             |
| General Fund Balance   |  |   | 127.7  |  |                                 |

|   | General Fund | Earmarked<br>Reserves | Total |
|---|--------------|-----------------------|-------|
|   | £m           | £m                    | £m    |
| Opening General Fund Balance                        | 12.2         | 76.3                  | 88.5  |
| Adjustment for DSG Deficit Reserve                  | 0.0          | 6.2                   | 6.2   |
| Adjusted Opening General Fund Balance               | 12.2         | 82.5                  | 94.7  |
| Surplus / (deficit) on general fund balance in year | 0.8          | 32.2                  | 33.0  |
| Closing General Fund Balance                        | 13.0         | 114.7                 | 127.7 |

In respect of the net revenue outturn, the County Council's 20/21 General Fund budget and actual spend figures are in the table below:

|        |                                     | Original budget | Actual  | Variance |
|--------|-------------------------------------|-----------------|---------|----------|
| _      |                                     | £m              | £m      | £m       |
| age To | otal General Fund (a)               | 345.1           | 345.1   | 0.0      |
| 13. Fu | ınded by:                           |                 |         |          |
| Cc     | ouncil tax                          | (279.1)         | (279.1) | 0.0      |
| Bu     | usiness rates retention scheme      | (64.3)          | (64.3)  | 0.0      |
| Co     | ollection fund surplus              | (2.8)           | (2.8)   | 0.0      |
| Co     | ontribution from earmarked reserves | 1.1             | 1.9     | 0.8      |
| То     | otal funding (b)                    | (345.1)         | (344.3) | 0.8      |
| Mo     | ovement on General Fund (a) + (b)   | 0.0             | 0.8     | 0.8      |

More details about the County Council's revenue spending on services are given in the Comprehensive Income and Expenditure Statement and subsequent notes.

### 3. Adjustments between funding and accounting basis

This note provides additional analysis of the adjustments between the funding and accounting basis column in note 3 (Expenditure and funding analysis) and details the movement from the General Fund to arrive at the Comprehensive Income and Expenditure Statement amounts.

|       | 2020/21 Adjustments from management reporting and General Fund to arrive at the Comprehensive Income & Expenditure Statement amounts | Capital adjustments<br>not included in internal<br>reporting | Pension adjustments<br>not included in internal<br>reporting | Other adjustments not included in internal reporting | Recharges and internal training included in internal reporting, removed for financial statements | Reserve movements included in internal reporting, removed for financial statements | Total adjustments to arrive at net expenditure chargeable to the General Fund Balance | Adjustments for<br>Capital Purposes | Net Change for the<br>Pensions Adjustments | Other Differences | Total Adjustments |
|-------|--|--|--|--|--|--|---|-------------------------------------|--|-------------------|-------------------|
|       |  | £m   | £m   | £m   | £m   | £m   | £m  | £m                                  | £m   | £m                | £m                |
|       | People   | 2.1  | 2.7  | (8.1)  | (8.4)  | (6.7)  | (18.4)  | 1.2                                 | 0.0  | 0.0               | 1.2               |
|       | Children's Services  | (3.5)  | 0.5  | 0.7  | 1.2  | (15.0)   | (16.1)  | 30.5                                | 0.0  | 0.2               | 30.7              |
| Pa    | Economy & Infrastructure  Commercial & Change  | 0.0  | 0.5  | (12.6)   | (3.8)  | (3.5)  | (19.4)  | 35.4                                | 0.0  | 0.0               | 35.4              |
| ge 1: | Commercial & Change  | 2.3  | 0.4  | 0.2  | 7.2  | 0.4  | 10.5  | 12.4                                | 0.0  | 0.0               | 12.4              |
| ဒ္    | Finance, HR & Chief Executive  | 8.4  | (14.2)   | (13.9)   | 3.8  | 19.2   | 3.3   | (13.7)                              | 13.1                                       | 11.8              | 11.2              |
|       | Net Cost of Services   | 9.3  | (10.1)   | (33.7)   | 0.0  | (5.6)  | (40.1)  | 65.8                                | 13.1                                       | 12.0              | 90.9              |
|       | Other Income and Expenditure from the<br>Expenditure and Funding Analysis  | 0.0  | 10.0   | (2.1)  | 0.0  | 0.0  | 7.9   | (86.8)                              | 0.0  | 0.0               | (86.8)            |
|       | Difference between General Fund<br>surplus or deficit and CI&ES Surplus or<br>Deficit on the Provision of Services                   | 9.3  | (0.1)  | (35.8)   | 0.0  | (5.6)  | (32.2)  | (21.0)                              | 13.1                                       | 12.0              | 4.1               |

Adjustments for capital purposes adds in depreciation, impairment and revaluation gains and losses in the service lines. For other income and expenditure includes the statutory charges for capital financing and investment and capital grant adjustments.

Net change for the pensions adjustments represents the removal of the employer pension contributions made by the County Council as allowed by statute and the replacement with current and past service costs.

Other adjustments not included in internal reporting include the financial accounting adjustments for employee leave accrual and PFI adjustments and the reallocation of transactions above and below the net cost of services.

| Ad<br>rej<br>the | 19/20<br>Ijustments from management<br>porting and General Fund to arrive at<br>e Comprehensive Income &<br>penditure Statement amounts | Capital adjustments<br>not included in internal<br>reporting | Pension adjustments<br>not included in internal<br>reporting | Other adjustments not included in internal reporting | Recharges and internal training included in internal reporting, removed for financial statements | Reserve movements included in internal reporting, removed for financial statements | Total adjustments to<br>arrive at net<br>expenditure<br>chargeable to the<br>General Fund Balance | Adjustments for<br>Capital Purposes | Net Change for the<br>Pensions Adjustments | Other Differences | Total Adjustments |
|------------------|---|--|--|--|--|--|---|-------------------------------------|--|-------------------|-------------------|
|                  |   | £m   | £m   | £m   | £m   | £m   | £m  | £m                                  | £m   | £m                | £m                |
| Pe               | ople  | 3.0  | 8.0  | (6.8)  | (5.2)  | (1.5)  | (2.5)   | 1.5                                 | 1.8  | 0.0               | 3.3               |
| Ch               | ildren's Services   | (3.8)  | (3.5)  | 0.6  | (7.8)  | 11.0   | (3.5)   | 16.1                                | 0.2  | 0.0               | 16.3              |
| Ec               | onomy & Infrastructure  | 0.3  | 0.5  | (7.5)  | (3.0)  | (10.5)   | (20.2)  | 30.7                                | 0.3  | 0.0               | 31.0              |
| 1                | mmercial & Change   | 1.7  | 0.3  | 0.0  | 16.0   | (2.8)  | 15.2  | 10.5                                | 0.2  | 0.0               | 10.7              |
| کُّ Fir          | nance, HR & Chief Executive   | 1.3  | (16.9)   | (5.8)  | 0.0  | 15.9   | (5.5)   | (12.0)                              | 24.3                                       | (6.6)             | 5.7               |
| ა<br>Ne          | et Cost of Services   | 2.5  | (11.6)   | (19.5)   | 0.0  | 12.1   | (16.5)  | 46.8                                | 26.8                                       | (6.6)             | 67.0              |
|                  | her Income and Expenditure from the penditure and Funding Analysis  | 0.0  | 11.6   | 10.0   | 0.0  | 0.0  | 21.5  | (56.1)                              | 0.0  | 0.0               | (56.1)            |
| su               | fference between General Fund rplus or deficit and CI&ES Surplus or ficit on the Provision of Services                                  | 2.5  | 0.0  | (9.5)  | 0.0  | 12.1   | 5.0   | (9.3)                               | 26.8                                       | (6.6)             | 10.9              |

# 4.Segmental reporting

The segments below represent the County Council's directorate structure which is used for internal reporting.

| 2020/21                     | People | Children's<br>Services I | Economy & nfrastructure | Commercial<br>& Change | Finance, HR<br>& Chief<br>Executive | Total   |
|-----------------------------|--------|--------------------------|-------------------------|------------------------|-------------------------------------|---------|
|                             | £m     | £m                       | £m                      | £m                     | £m                                  | £m      |
| Income for Fees and Charges | (58.9) | (8.9)                    | (20.6)                  | (6.8)                  | (16.4)                              | (111.6) |
| Depreciation and Impairment | 3.5    | 18.2                     | 30.6                    | 14.4                   | 0.0                                 | 66.7    |
| Premises Costs              | 12.4   | 14.0                     | (12.3)                  | 4.2                    | 0.8                                 | 19.1    |
| Transport Costs             | 2.9    | 0.5                      | 1.8                     | 0.0                    | 0.8                                 | 6.0     |
| Third Party Payments        | 242.3  | 54.5                     | 67.6                    | 3.5                    | 9.1                                 | 377.0   |

| Page 2019/20                | People | Children's<br>Services I | Economy & nfrastructure | Commercial<br>& Change | Finance, HR<br>& Chief<br>Executive | Total   |
|-----------------------------|--------|--------------------------|-------------------------|------------------------|-------------------------------------|---------|
| 35                          | £m     | £m                       | £m                      | £m                     | £m                                  | £m      |
| Income for Fees and Charges | (61.1) | (15.0)                   | (21.8)                  | (5.0)                  | (8.3)                               | (111.2) |
| Depreciation and Impairment | 3.5    | 6.1                      | 27.0                    | 11.7                   | 0.0                                 | 48.3    |
| Premises Costs              | 12.5   | 14.3                     | (11.5)                  | 4.7                    | 0.4                                 | 20.4    |
| Transport Costs             | 3.4    | 7.7                      | 2.4                     | 0.0                    | 0.3                                 | 13.8    |
| Third Party Payments        | 210.0  | 75.4                     | 67.9                    | 4.6                    | 0.4                                 | 358.3   |

#### 5. Expenditure and income analysed by nature

Activity is accounted for in the year that it takes place, not simply when cash payments are made or received. Revenue from the sale of goods is recognised when the Council transfers the significant risks and rewards of ownership to the purchaser and it is probable that economic benefits or service potential associated with the transaction will flow to the authority.

Revenue from contracts with service recipients, whether for services or the provision of goods, is recognised at the point that the service is provided or is charged for. It is not considered that this would be materially different from recognising revenue from contracts with service recipients when, or as, the goods or services are transferred to the service recipient in accordance with the performance obligations in the contract.

Where revenue and expenditure have been recognised but cash has not been received or paid, a debtor or creditor for the relevant amount is recorded in the Balance Sheet, subject to a de minimis of £5,000.

Value Added Tax (VAT) payable is included as an expense only to the extent that it is not recoverable from Her Majesty's Revenue and Customs. VAT receivable is excluded from income.

|   | 2019/20 Expenditure and Income analysed by nature                                  | 2020/21   |
|---|--|-----------|
|   | £m   | £m        |
|   | Expenditure  |           |
|   | 256.2 Employee benefits expenses   | 230.4     |
|   | 495.7 Other service expenses   | 611.7     |
|   | 48.3 Depreciation amortisation and impairment                                      | 66.7      |
|   | 21.8 Loss on disposal of non-current assets  | 10.8      |
|   | 61.7 Interest payments   | 61.0      |
|   | 0.2 Precepts and levies  | 0.3       |
|   | 883.9 Total Expenditure  | 980.9     |
|   |  |           |
| ו | Income   |           |
|   | (118.9) Fees and charges and other service income                                  | (122.7)   |
|   | (321.6) Income from council tax and business rates                                 | (330.6)   |
|   | (329.9) Grants and contributions credited to services                              | (380.9)   |
|   | (97.5) Grants and contributions credited to taxation and non-specific grant income | (136.7)   |
|   | (30.1) Interest and Investment Income  | (30.3)    |
|   | 30.2 Other   | (8.6)     |
|   | (867.8) Total Income   | (1,009.8) |
|   | 16.1 Net Deficit/(Surplus) on Provision of Services                                | (28.9)    |

#### 6. Grant and contribution income

Government grants, third-party contributions, and donations are recognised as due to the County Council when there is reasonable assurance that:

- the County Council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts are credited to the Comprehensive Income and Expenditure Statement once the conditions attached to the grant or contribution have been satisfied. Where the conditions have not been satisfied they are carried in the Balance Sheet as creditors or receipts in advance and credited once the conditions are met.

### **6.1 Comprehensive Income and Expenditure Statement - credited to services**

|        | 2019/20 |   | 2020/21 |
|--------|---------|---|---------|
|        | £m      |   | £m      |
|        |         | People Services                                   |         |
| P      | 16.1    | Improved Better Care Fund                         | 17.7    |
| Page : | 12.3    | Better Care Fund (contribution)                   | 14.3    |
| 138    | 5.4     | Disabled Facilities Grant                         | 6.2     |
|        | 2.8     | Independent Living Fund                           | 2.8     |
|        | 2.4     | Winter Pressures Grant                            | 0.0     |
|        | 4.1     | Adult Social Care Support Grant                   | 9.9     |
|        | 0.2     | Care Act  | 0.2     |
|        | 0.1     | Other Adult Services                              | 0.1     |
|        | 28.4    | Public Health                                     | 30.1    |
|        | 0.7     | Other Public Health                               | 0.5     |
|        | 5.8     | Libraries & Community                             | 6.2     |
|        | 4.7     | Bromsgrove Schools PFI Grant                      | 4.7     |
|        | 0.0     | Covid-19 Adult Social Care Infection Control Fund | 4.7     |
|        |         |   |         |

| _         | 2019/20 |  | 2020/21 |
|-----------|---------|--|---------|
| -         | 0.0     | Covid-19 Hospital Discharge (CCG) Contribution | 13.8    |
|           | 0.0     | Covid-19 Test and Trace Service Support Grant  | 2.6     |
|           | 0.0     | Covid-19 Contain Outbreak Management Fund      | 0.8     |
|           | 0.0     | Covid-19 Testing Grants                        | 0.9     |
|           | 0.0     | Covid-19 Winter Grant Scheme                   | 1.2     |
|           | 0.0     | Covid-19 Holiday Activities & Food Programme   | 0.1     |
|           | 83.0    | Total People Services                          | 116.8   |
| _         |         | Children's Services                            |         |
|           | 210.0   | Dedicated Schools Grant                        | 217.9   |
|           | 8.7     | Pupil Premium                                  | 8.5     |
| Page      | 8.4     | Other Education & Skills                       | 10.7    |
| 7<br>P. 1 | 4.2     | Universal Free School Meals                    | 3.8     |
| 39        | 1.6     | Post 16 Learning Skills Council                | 1.2     |
|           | 2.1     | Other Children's Social Care                   | 5.0     |
|           | 1.2     | Unaccompanied Asylum-Seeking Children          | 1.4     |
|           | 1.2     | Youth Grants                                   | 1.3     |
|           | 0.4     | Transport                                      | 0.4     |
|           | 0.0     | Covid-19 Grants for Schools                    | 2.3     |
| _         | 237.8   | Total Children's Services                      | 252.5   |
|           |         | Economy & Infrastructure                       |         |
|           | 1.8     | Waste Disposal PFI Grant                       | 1.8     |
|           | 0.5     | Transport                                      | 0.5     |
|           |         |  |         |

| 2019/20 |  | 2020/21 |
|---------|--|---------|
| 1.1     | Environment / Winter Damage                    | 0.3     |
| 1.7     | Other  | 2.6     |
| 0.0     | Covid-19 Bus Support Services Grant            | 0.7     |
| 5.1     | Total Economy & Infrastructure                 | 5.9     |
|         | Commercial & Change                            |         |
| 0.8     | Other  | 0.2     |
| 0.8     | Total Commercial & Change                      | 0.2     |
|         | Finance, HR & Chief Executive                  |         |
| 2.6     | New Homes Bonus                                | 2.6     |
| 0.6     | Other  | 0.4     |
| 0.0     | Covid-19 Clinically Extremely Vulnerable Grant | 0.9     |
| 0.0     | Covid-19 Home to School Transport Grant        | 1.0     |
| 0.0     | Covid-19 Emergency Assistance Grant            | 0.6     |
| 3.2     | Total Finance, HR & Chief Executive            | 5.5     |
| 329.9   | Total Credited to Services                     | 380.9   |

| 2019/20  | 2020/21 |
|--|---------|
| £m   | £m      |
| Credited to taxation and non-specific grant income:          |         |
| 19.4 Business Rate Reliefs – S31 Grant                       | 12.6    |
| 0.2 Levy Account Surplus Grant                               | 0.0     |
| 0.0 Covid-19 75% Local Tax Income Guarantee – Business Rates | 0.4     |
| 0.0 Covid-19 75% Local Tax Income Guarantee – Council Tax    | 1.3     |
| 0.0 Covid-19 LA Support Grant                                | 23.7    |
| 0.0 Covid-19 Sales, Fees and Charges Support Grant           | 0.9     |
| 19.6 Total non ring-fenced Government grants                 | 38.9    |
|  |         |
| 2019/20  | 2020/21 |
| £m   | £m      |
| Capital grants   |         |
| 15.4 Structural maintenance                                  | 24.4    |
| 28.8 Transport   | 29.1    |
| 14.4 Basic Needs   | 3.4     |
| 3.8 LA Schools Condition Allocation                          | 4.9     |
| 3.6 Worcestershire Local Growth Fund                         | 16.4    |
| 1.5 European Regional Development Fund                       | 0.8     |
| 2.2 Greater Birmingham & Solihull Local Growth Fund          | 1.7     |
| 0.8 Broadband Project  | 1.3     |
| 0.0 Active Travel Fund                                       | 0.6     |

| 2019/20   | 2020/21 |
|---|---------|
| 1.3 Other Capital Grants                                      | 1.8     |
| 71.8 Total Capital Grants                                     | 84.4    |
| 6.1 Other contributions                                       | 13.4    |
| 77.9 Total Capital Grants and Contributions                   | 97.8    |
| 97.5 Total credited to taxation and non-specific grant income | 136.7   |

#### 6.3 Dedicated Schools Grant

The County Council's expenditure on schools is primarily funded by Dedicated Schools Grant (DSG) from the Department for Education (DfE). An element of the DSG is recouped by the DfE to fund academy schools in the county. DSG is ringfenced and can only be applied to meet expenditure properly included in the schools budget, including county-wide education services and Individual Schools Budget.

The overall DSG deficit is £6.5 million and will be carried forward against future DSG income. Within the central expenditure, High Needs expenditure overspent by £4.0 million in 2020/21; an outcome which is similar for a significant number of local authorities.

|   | Central<br>Expenditure | Individual<br>Schools Budget | Total   |
|---|------------------------|------------------------------|---------|
|   | £m                     | £m                           | £m      |
| Final DSG for 2020/21                   | 99.7                   | 342.0                        | 441.7   |
| Academy Recoupment 2020/21              | (8.3)                  | (215.4)                      | (223.7) |
| Total DSG after recoupment              | 91.4                   | 126.6                        | 218.0   |
| Brought forward from 2019/20            | (6.1)                  | (0.1)                        | (6.2)   |
| Agreed budgeted distribution in 2020/21 | 85.3                   | 126.5                        | 211.8   |
| In year adjustments                     | 0.0                    | 0.0                          | 0.0     |
| Final budgeted distribution             | 85.3                   | 126.5                        | 211.8   |
| Actual expenditure                      | (93.8)                 | (124.5)                      | (218.3) |
| Carry forward to 2021/22                | (8.5)                  | 2.0                          | (6.5)   |

### 7. Section 75 framework partnership agreements

The County Council has a Section 75 joint agreement relating to the commissioning of health and social care services in Worcestershire, which includes The Better Care Fund, between the County Council, NHS Redditch and Bromsgrove Clinical Commissioning Group, NHS South Worcestershire Clinical Commissioning Group and NHS Wyre Forest Clinical Commissioning Group. The agreement is classified as a Joint Operation, as there is joint control, and the activity is primarily to provide services to the parties within their boundaries. Within the Section 75 agreement there are budgets primarily managed by the Clinical Commissioning Groups, budgets primarily managed by the County Council, pooled budgets (jointly controlled) and aligned budgets. Where services are primarily managed by the County Council the income and expenditure are reflected within the Net Cost of Services in the Comprehensive Income and Expenditure Statement. This also includes the County Council's proportion of jointly controlled pooled budgets. Where services are hosted by the County Council, but primarily managed by the Clinical Commissioning Groups, the income and expenditure are not reflected in the County Council's accounts.

Partnership expenditure (outturn) has been split to show what is primarily managed by the Clinical Commissioning Groups and the County Council for 2020/21. Included in the County Council contribution is £32.8 million Better Care Fund.

| Partnership income | Partnership<br>expenditure | partnership expenditure | CCG   | wcc  | Partnership income | Part<br>expe | partnership expenditure | CCG<br>managed | WCC<br>contribution |
|--------------------|----------------------------|-------------------------|-------|--|--------------------|--------------|-------------------------|----------------|---------------------|
|                    |                            | 2019/2                  | 20    |  |                    | 2            | 2020/21                 |                |                     |
| £m                 | £m                         | £m                      | £m    | £m   | £m                 | £m           | £m                      | £m             | £m                  |
| (164.2)            | 166.9                      | 2.7                     | 111.9 | 55.0 Consolidated Adult Social Care Services       | (110.7)            | 110.0        | (0.7)                   | 55.6           | 54.4                |
| (19.2)             | 19.3                       | 0.1                     | 17.2  | 2.1 Consolidated Children's and Education Services | (11.5)             | 11.5         | 0                       | 9.2            | 2.3                 |
| (183.4)            | 186.2                      | 2.8                     | 129.1 | 57.1   | (122.2)            | 121.5        | (0.7)                   | 64.8           | 56.7                |

The County Council had outstanding balances with the Clinical Commissioning Groups at 31 March 2021 of £1.1 million debtors (2019/20 £0.8 million) and £0.5 million creditors (2019/20 £0.7 million).

### 8. Other operating expenditure

| 2019/20                                    | 2020/21 |
|--|---------|
| £m   | £m      |
| 0.4 Admin Expenses Pension                 | 0.3     |
| 5.6 Loss on disposal of non-current assets | 2.2     |
| 6.0  | 2.5     |

The loss on disposal relates to the removal of assets from the Balance Sheet where the County Council does not have control of the use of the asset.

### 9. Financing and investment income and expenditure

Financing and investment income and expenditure includes interest receivable and payable on the County Council's investment portfolio, the interest element of the pension fund liability and losses on the transfer of schools to other bodies at nil consideration.

2020/21

| 7 | 2019/20   | 2020/21 |
|---|---|---------|
|   | £m  | £m      |
|   | 29.3 Interest payable and similar charges                         | 29.6    |
|   | 11.1 Pensions interest cost & expected return on pensions         | 9.7     |
|   | 16.3 Loss on transfer of schools to other bodies (e.g. academies) | 8.6     |
|   | (8.8) Interest receivable and similar income                      | (8.6)   |
|   | 47.9  | 39.3    |

### 10. Taxation and non-specific grants

The Worcestershire district councils, in their role as billing authorities, act as agents for the County Council, the precepting authority, collecting council tax on our behalf, with transactions and balances allocated between the districts and the County Council. The Comprehensive Income & Expenditure Statement includes the County Council's proportion of the net surplus or deficit and the Balance Sheet includes amounts to reflect the County Council's share of council tax debtors, overpayments and council tax creditors and monies owed or paid in advance in relation to payments from the district councils.

The district councils collect business rate income on behalf of the County Council as well as amounts to be paid over to other precepting bodies and Central Government. The County Council maintains balances for National Non-Domestic Rates (NNDR) arrears, impairment allowances, prepayments and overpayments in its underlying accounting records. NNDR transactions and balances are allocated between the County Council, the District Councils and Central Government.

Government grants and third-party contributions and donations are recognised as due to the County Council when there is reasonable assurance that:

- the County Council will comply with the conditions attached to the payments, and
- the grants or contributions will be received.

Amounts recognised as due are not credited to the Comprehensive Income and Expenditure Statement until conditions attached to the grant or contributions have been satisfied. Grants and contributions for which conditions have not been satisfied are carried in the Balance Sheet as creditors or receipts in advance. When conditions are satisfied, the grant or contribution is credited to the relevant service line or to Taxation and Non-Specific Grant Income (non ring-fenced revenue grants and capital grants) in the Comprehensive Income and Expenditure Statement.

| 2019/20 Taxation and non-specific grants | 2020/21 |
|--|---------|
| £m                                       | £m      |
| (265.6) Council tax income               | (276.3) |
| (56.1) Non-domestic rates                | (54.3)  |
| (19.6) Non-ring-fenced government grants | (38.9)  |
| (77.9) Capital grants and contributions  | (97.8)  |
| 0.2 Environment Agency                   | 0.3     |
| (419.0)                                  | (467.0) |

## 11. Adjustments between accounting basis and funding basis under regulation

This note consolidates the adjustments required through the County Council's reserves to convert the surplus or deficit on the CIES to the movement on the General Fund Balance.

| 2020/21  | Usable Reserves                                 |  |                                |                                  |                                     |  |  |
|--|---|--|--------------------------------|----------------------------------|-------------------------------------|--|--|
|  | General<br>Fund (Non-<br>earmarked<br>balances) | General<br>Fund<br>(Earmarked<br>reserves) | Capital<br>Receipts<br>Reserve | Capital M<br>Grants<br>Unapplied | Novement in<br>Unusable<br>Reserves |  |  |
|  | £m  | £m   | £m                             | £m                               | £m                                  |  |  |
| Depreciation of non-current assets   | 48.4  | 0.0  | 0.0                            | 0.0                              | (48.4)                              |  |  |
| Amortisation of intangible assets  | 1.4   | 0.0  | 0.0                            | 0.0                              | (1.4)                               |  |  |
| Capital grants and contributions applied   | (97.8)  | 0.0  | 0.0                            | 0.0                              | 97.8                                |  |  |
| Revenue expenditure funded from capital under statute  | 13.7  | 0.0  | 0.0                            | 0.0                              | (13.7)                              |  |  |
| Net loss on disposal of non-current assets   | 16.9  | 0.0  | 0.0                            | 0.0                              | (16.9)                              |  |  |
| Statutory provision for the financing of capital investment  | (13.7)  | 0.0  | 0.0                            | 0.0                              | 13.7                                |  |  |
| Capital expenditure charged against the General Fund   | (1.1)   | 0.2  | 0.0                            | 0.0                              | 0.9                                 |  |  |
| Revaluation to Capital Adjustment Account  | 16.8  | 0.0  | 0.0                            | 0.0                              | (16.8)                              |  |  |
| Capital Grants and Contributions unapplied credited to the CI&ES                                   | 0.0   | 0.0  | 0.0                            | 97.7                             | (97.7)                              |  |  |
| Application of grants to capital financing transferred to Capital Adjustment Account               | 0.0   | 0.0  | 0.0                            | (82.4)                           | 82.4                                |  |  |
| Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the CI&E Statement | (6.1)   | 0.0  | 6.1                            | 0.0                              | 0.0                                 |  |  |
| Use of Capital Receipts Reserve to finance new capital expenditure                                 | 0.0   | 0.0  | (3.4)                          | 0.0                              | 3.4                                 |  |  |
| Reversal of items relating to retirement benefits debited or credited to the CI&E Statement        | 40.6  | 0.0  | 0.0                            | 0.0                              | (40.6)                              |  |  |
| Employer's pension contributions and direct payments to pensioners payable in the year             | (27.5)  | 0.0  | 0.0                            | 0.0                              | 27.5                                |  |  |

| 2020/21   | Usable Reserves                                 |  |                                |                                  |                               |  |  |
|---|---|--|--------------------------------|----------------------------------|-------------------------------|--|--|
|   | General<br>Fund (Non-<br>earmarked<br>balances) | General<br>Fund<br>(Earmarked<br>reserves) | Capital<br>Receipts<br>Reserve | Capital M<br>Grants<br>Unapplied | Novement in Unusable Reserves |  |  |
| Amount by which council tax income credited to the CI&E Statement is different from council tax income calculated for the year in accordance with statutory requirements                        | 5.6   | 0.0  | 0.0                            | 0.0                              | (5.6)                         |  |  |
| Amount by which National Non-Domestic Rates income credited to the CI&E Statement is different from Non-Domestic Rates income calculated for the year in accordance with statutory requirements | 4.9   | 0.0  | 0.0                            | 0.0                              | (4.9)                         |  |  |
| Amount by which officer remuneration charged to the CI&E Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements         | 1.5   | 0.0  | 0.0                            | 0.0                              | (1.5)                         |  |  |
| Transfer of in-year Schools balance deficit to Unusable Reserve   | 0.0   | 0.3  | 0.0                            | 0.0                              | (0.3)                         |  |  |
| Total Adjustments   | 3.6   | 0.5  | 2.7                            | 15.3                             | (22.1)                        |  |  |

| 2019/20  |   | Usable Re                                  | eserves                        |                                  |                                     |
|--|---|--|--------------------------------|----------------------------------|-------------------------------------|
|  | General<br>Fund (Non-<br>earmarked<br>balances) | General<br>Fund<br>(Earmarked<br>reserves) | Capital<br>Receipts<br>Reserve | Capital I<br>Grants<br>Unapplied | Movement in<br>Unusable<br>Reserves |
|  | £m  | £m   | £m                             | £m                               | £m                                  |
| Depreciation of non-current assets   | 43.2  | 0.0  | 0.0                            | 0.0                              | (43.2)                              |
| Amortisation of intangible assets  | 1.0   | 0.0  | 0.0                            | 0.0                              | (1.0)                               |
| Capital grants and contributions applied   | (78.0)  | 0.0  | 0.0                            | 0.0                              | 78.0                                |
| Revenue expenditure funded from capital under statute  | 11.8  | 0.0  | 0.0                            | 0.0                              | (11.8)                              |
| Net loss on disposal of non-current assets   | 31.4  | 0.0  | 0.0                            | 0.0                              | (31.4)                              |
| Statutory provision for the financing of capital investment  | (12.0)  | 0.0  | 0.0                            | 0.0                              | 12.0                                |
| Capital expenditure charged against the General Fund   | (0.6)   | (0.5)                                      | 0.0                            | 0.0                              | 1.1                                 |
| Revaluation to Capital Adjustment Account  | 4.0   | 0.0  | 0.0                            | 0.0                              | (4.0)                               |
| Capital Grants and Contributions unapplied to the CI&ES  | 0.0   | 0.0  | 0.0                            | 78.0                             | (78.0)                              |
| Application of grants to capital financing transferred to Capital Adjustment Account               | 0.0   | 0.0  | 0.0                            | (63.2)                           | 63.2                                |
| Transfer of cash sale proceeds credited as part of the gain/loss on disposal to the CI&E Statement | (9.5)   | 0.0  | 9.5                            | 0.0                              | 0.0                                 |
| Use of Capital Receipts Reserve to finance new capital expenditure                                 | 0.0   | 0.0  | (9.6)                          | 0.0                              | 9.6                                 |
| Reversal of items relating to retirement benefits debited or credited to the CI&E Statement        | 56.7  | 0.0  | 0.0                            | 0.0                              | (56.7)                              |
| Employer's pension contributions and direct payments to pensioners payable in the year             | (29.9)  | 0.0  | 0.0                            | 0.0                              | 29.9                                |

| 2019/20   | Usable Reserves                                 |  |                                |                                  |                                     |  |  |
|---|---|--|--------------------------------|----------------------------------|-------------------------------------|--|--|
|   | General<br>Fund (Non-<br>earmarked<br>balances) | General<br>Fund<br>(Earmarked<br>reserves) | Capital<br>Receipts<br>Reserve | Capital M<br>Grants<br>Unapplied | Movement in<br>Unusable<br>Reserves |  |  |
| Amount by which council tax income credited to the CI&E Statement is different from council tax income calculated for the year in accordance with statutory requirements                        | 0.6   | 0.0  | 0.0                            | 0.0                              | (0.6)                               |  |  |
| Amount by which National Non-Domestic Rates income credited to the CI&E Statement is different from Non-Domestic Rates income calculated for the year in accordance with statutory requirements | (9.3)   | 0.0  | 0.0                            | 0.0                              | 9.3                                 |  |  |
| Amount by which officer remuneration charged to the CI&E Statement on an accruals basis is different from remuneration chargeable in the year in accordance with statutory requirements         | 2.0   | 0.0  | 0.0                            | 0.0                              | (2.0)                               |  |  |
| Total Adjustments   | 11.4  | (0.5)                                      | (0.1)                          | 14.8                             | (25.6)                              |  |  |

#### 12. Usable Reserves

The County Council sets aside specific amounts that can be used to provide services, subject to the need to maintain a prudent level of reserves and any statutory limitations on their use (for example the Capital Receipts Reserve may only be used to fund capital expenditure or repay debt). Where expenditure is to be financed from a reserve, the expenditure is charged to the relevant service in the Comprehensive Income and Expenditure Statement and an amount is then transferred from the reserve to the General Fund Balance via an entry in the Movement in Reserves Statement.

|                             |          | Contributions |         | Closing<br>Balance |
|-----------------------------|----------|---------------|---------|--------------------|
|                             | 01/04/20 | То            | From    | 31/03/21           |
|                             | £m       | £m            | £m      | £m                 |
| General fund                | 12.2     | 0.8           | 0.0     | 13.0               |
| Earmarked specific reserves | 76.3     | 71.6          | (33.2)  | 114.7              |
| Capital grants unapplied    | 55.9     | 97.8          | (82.4)  | 71.3               |
| Capital receipts reserve    | 0.0      | 6.1           | (3.4)   | 2.7                |
| Total Usable Reserves       | 144.4    | 176.3         | (119.0) | 201.7              |

#### △ 12.1 Transfers to/from Earmarked Reserves

The County Council sets aside amounts from the General Fund in earmarked reserves to provide financing for future expenditure plans to support specific areas of our corporate plan priorities. These amounts are then drawn down as required. Our earmarked reserves position and plans are reviewed annually and plans for future use are approved by Cabinet and Council as part of the annual budget setting process.

|      |   | Balance at<br>31 March<br>2020 | Transfers<br>out | Transfers<br>in | Balance at<br>31 March<br>2021 | Purpose of the reserve   |
|------|---|--------------------------------|------------------|-----------------|--------------------------------|--|
|      |   | £m                             | £m               | £m              | £m                             |  |
|      | Open for Business                             |                                |                  |                 |                                |  |
|      | Revolving Investment Fund                     | 8.2                            | (0.2)            | 1.7             | 9.7                            | Investment in the local economy which delivers income to support future investment   |
|      | Open for Business                             | 0.6                            | (0.2)            | 3.1             | 3.5                            | Supporting measures to grow our local economy  |
|      | Local Authority Business<br>Growth Initiative | 0.6                            | 0.0              | 0.0             | 0.6                            | Residual Local Authority Business<br>Growth Initiative funding   |
| Dage | Sub regional mineral plan                     | 0.6                            | (0.2)            | 0.2             | 0.6                            | Funds held to support the delivery of the sub regional mineral plan  |
| 2772 | Growing Places reserve                        | 2.9                            | (0.9)            | 0.1             | 2.1                            | Supporting growth in the local economy   |
|      | Other   | 0.8                            | (1.0)            | 1.4             | 1.2                            | Lower value reserves covering, for example, apprenticeships  |
|      | Children & Families                           |                                |                  |                 |                                |  |
|      | Safeguarding                                  | 1.1                            | 0.0              | 0.8             | 1.9                            | Risk reserve maintained to support unexpected safeguarding costs that could arise through the contract with Worcestershire Children First. |
|      |   |                                |                  |                 |                                |  |

|          |                                 | Balance at<br>31 March<br>2020 | Transfers<br>out | Transfers<br>in | Balance at<br>31 March<br>2021 | Purpose of the reserve   |
|----------|---------------------------------|--------------------------------|------------------|-----------------|--------------------------------|--|
|          | SEND Transport Risk<br>Reserve  | 0.0                            | 0.0              | 0.9             | 0.9                            | Risk reserve to support SEND student travel provision  |
|          | Education and High Needs        | 0.0                            | 0.0              | 2.4             | 2.4                            | Reserve maintained to cover general education and high needs block expenditure   |
|          | The Environment                 |                                |                  |                 |                                |  |
| D        | Regeneration and Infrastructure | 0.5                            | 0.0              | 0.0             | 0.5                            | Supporting measures to grow our local economy  |
|          | Revenue grants unapplied        | 0.4                            | 0.0              | 0.0             | 0.4                            | Grants held by the service for draw down as required   |
| Dago 153 | Waste Transformation<br>Reserve | 0.0                            | 0.0              | 1.0             | 1.0                            | Reserve set aside to support waste contract and transformation services  |
|          | Infrastructure Project Support  | 0.0                            | 0.0              | 2.0             | 2.0                            | Supporting new infrastructure projects   |
|          | Health and Wellbeing            |                                |                  |                 |                                |  |
|          | Public Health                   | 6.4                            | 0.0              | 0.0             | 6.4                            | Balances from the Ring-fenced<br>Public Health Grant held to support<br>the service against future changes in<br>funding |
|          | Revenue grants unapplied        | 0.3                            | 0.0              | 4.4             | 4.7                            | Grants held by the service for draw down as required   |
|          |                                 |                                |                  |                 |                                |  |

|      |                                    | Balance at<br>31 March<br>2020 | Transfers<br>out | Transfers<br>in | Balance at<br>31 March<br>2021 | Purpose of the reserve  |
|------|------------------------------------|--------------------------------|------------------|-----------------|--------------------------------|---|
|      | Efficient Council                  |                                |                  |                 |                                |   |
| Page | Transformation / Change<br>Reserve | 4.3                            | (0.9)            | 0.5             | 3.9                            | Financing invest to save schemes to change the shape and design of the County Council   |
|      | Digital Reserve                    | 3.0                            | 0.0              | 0.0             | 3.0                            | Supporting the development of digitally enabled operations as part of the organisational review   |
|      | Elections                          | 0.3                            | 0.0              | 0.1             | 0.4                            | Annual amounts set aside to provide<br>County Council elections, which<br>happen every 4 years  |
| 154  | Property Management                | 0.6                            | 0.0              | 0.0             | 0.6                            | Funding for property-related expenditure  |
|      | Insurance                          | 9.2                            | (1.1)            | 1.2             | 9.3                            | Covering claims below the County Council's insurance policy excess  |
|      | Business Rates Pool                | 16.8                           | (26.1)           | 23.4            | 14.1                           | To enable smoothing of the impact of changes to the Business Rates retention across the Pool and changes in national funding levels, including rate appeal losses and any fall in rates collected |
|      | Coroners Major Inquests            | 0.4                            | 0.0              | 0.0             | 0.4                            | Amounts set aside to cover significant inquest costs  |
|      | Councillors Divisional Fund        | 1.2                            | (0.6)            | 1.1             | 1.7                            | Funds to support Councillors' local discretionary spend   |

|   | Balance at<br>31 March<br>2020 | Transfers<br>out | Transfers<br>in | Balance at<br>31 March<br>2021 | Purpose of the reserve   |
|---|--------------------------------|------------------|-----------------|--------------------------------|--|
| Fleet Surplus Reserve                         | 0.1                            | 0.0              | 0.0             | 0.1                            | Fleet support  |
| Future Capital Investment                     | 1.5                            | 0.0              | 6.4             | 7.9                            | Monies set aside to fund future planned capital expenditure  |
| Financial Services Reserve                    | 1.6                            | 0.0              | 0.0             | 1.6                            | Funding to support the employers' pension contributions  |
| Smarter Ways of Working                       | 0.0                            | 0.0              | 2.0             | 2.0                            | Monies set aside to enable new ways of working   |
| Financial Risk Reserve                        | 6.5                            | 0.0              | 1.7             | 8.2                            | Amount set aside to support financial risk   |
| Other reserves (not available for core spend) |                                |                  |                 |                                |  |
| Schools balances held under delegation        | 1.4                            | (1.4)            | 4.0             | 4.0                            | Balances held for individual maintained schools  |
| Schools ICT PFI Reserve                       | 0.2                            | 0.0              | 0.0             | 0.2                            | PFI grant funding supporting the ongoing delivery of the programme   |
| Bromsgrove High School PFI<br>Advance         | 1.6                            | 0.0              | 0.1             | 1.7                            | PFI grant funding supporting the ongoing delivery of the programme   |
| DSG c/fwd Balance Reserve                     | (6.2)                          | 0.0              | 6.2             | 0.0                            | Dedicated Schools Grant unallocated or unspent balances  |
| Waste Contract PFI Grant                      | 7.7                            | (0.5)            | 4.7             | 11.9                           | To fund pressures relating to the increase on household waste disposal costs as the number of households in the County increases |
| Total   | 76.3                           | (33.2)           | 71.6            | 114.7                          |  |

#### 13. Unusable Reserves

These reserves are set aside but cannot be used to provide services, including those that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets were sold; and those that hold timing differences shown in the Movement in Reserves Statement line 'Adjustments between accounting basis and funding basis under regulations'.

|  |                                | Contribu | tions  |                                |   |
|--|--------------------------------|----------|--------|--------------------------------|---|
|  | Opening<br>Balance<br>01/04/20 | То       | From   | Closing<br>Balance<br>31/03/21 | Purpose of the reserve  |
|  | £m                             | £m       | £m     | £m                             |   |
| Pensions reserve                         | (483.6)                        | (310.3)  | 295.5  | (498.4)                        | Movement in remeasurement of the net defined liability  |
| Accumulated absences adjustment account  | (7.2)                          | 7.2      | (8.4)  | 1X 41                          | Balances relating to the accumulated holiday due but not taken in year                        |
| Financial instruments adjustment account | (1.1)                          | 0.0      | 0.0    | (1.1)                          | Valuation gains and losses on financial instruments carried at fair value                     |
| Capital adjustment account               | 211.7                          | 86.6     | (74.1) | 224.2                          | An accounting mechanism used to reconcile the different rates at which assets are depreciated |
| Revaluation reserve                      | 218.5                          | 23.0     | (31.9) | 209.6                          | Unrealised gains and losses arising from revaluations of long-term assets                     |
| Collection fund adjustment accounts      | 11.0                           | 0.0      | (10.5) | 0.5                            | Surplus or deficit arising from agency arrangements   |
| DSG Adjustment Account                   | (6.2)                          | 0.0      | (0.3)  | (6.5)                          | Accumulated DSG deficit   |
| Total Unusable Reserves                  | (56.9)                         | (193.5)  | 170.3  | (80.1)                         |   |

#### 14. Property, Plant and Equipment

Physical assets that support the delivery of our services and have a life of more than one financial year, are classified as Property, Plant and Equipment (PPE).

Expenditure on PPE is capitalised on an accrual basis in the accounts, unless it is maintenance only in which case it is charged to the Comprehensive Income and Expenditure Statement when it is incurred. Purchased assets are initially measured at cost. Non-purchased assets are measured at fair value, or at the carrying amount where there is no commercial substance (e.g. via exchange). The detailed bases for measuring assets are given below:

- Land and buildings Current value based on existing use for operational assets where there is an active market or depreciated replacement cost for assets of a more specialist nature
- Vehicles, plant and equipment Current value based on existing use for operational assets where there is an active market or depreciated replacement cost for assets of a more specialist nature
- Infrastructure Historical cost
- Community assets Depreciated historical cost
- Assets under construction Historical cost.

Capital expenditure that does not result in the creation of a long-term asset (Revenue Expenditure Funded from Capital under Statute, known as REFCUS) is charged as expenditure to the relevant service in the Comprehensive Income and Expenditure Statement. Where the cost of this expenditure is met from existing capital resources or by borrowing, a transfer in the Movement in Reserves Statement from the General Fund Balance of the Capital Adjustment Account so that there is no impact on the level of council tax.

Depreciation is provided for on PPE assets over their useful lives, with major components depreciated separately. Assets without a determinable finite useful life (e.g. freehold land and certain Community Assets) or that are not yet available for use (e.g. assets under construction) are not depreciated. The calculation is on a straight-line basis over the remaining useful life of the assets as estimated by the valuer. Newly acquired assets are depreciated from the mid-point of the year. Vehicles are depreciated over the life of the asset. Equipment is generally depreciated over a 5-year life, with IT equipment depreciated over 3 years.

## 14.1 Movements

| 2020/21   | Land and<br>Buildings | Vehicles,<br>plant,<br>furniture &<br>equipment | Infrastructure<br>assets | Community<br>Assets | Surplus<br>Assets | Assets under<br>Construction | Total<br>Property,<br>Plant &<br>Equipment | PFI Assets<br>included in<br>PPE |
|---|-----------------------|---|--------------------------|---------------------|-------------------|------------------------------|--|----------------------------------|
|   | £m                    | £m  | £m                       | £m                  | £m                | £m                           | £m   | £m                               |
| Cost or valuation   |                       |   |                          |                     |                   |                              |  |                                  |
| At 1 April 2020   | 536.5                 | 189.3   | 677.8                    | 0.3                 | 4.6               | 48.6                         | 1457.1                                     | 220.5                            |
| Restatements  | 0.0                   | 0.0   | 0.0                      | 0.0                 | 0.0               | 0.0                          | 0.0  | 8.2                              |
| Additions   | 11.8                  | 3.6   | 45.4                     | 0.0                 | 0.0               | 48.7                         | 109.5                                      | 0.0                              |
| Revaluation increases / (decreases)  precognised in Revaluation Reserve                     | (8.0)                 | (17.6)  | 0.0                      | 0.0                 | 0.0               | 0.0                          | (25.6)                                     | (23.3)                           |
| Revaluation increases / (decreases)  recognised in the Surplus on the Provision of Services | (15.1)                | (1.8)   | 0.0                      | 0.0                 | 0.0               | 0.0                          | (16.9)                                     | (11.6)                           |
| De-recognition/ Disposals   | (13.2)                | 0.0   | 0.0                      | 0.0                 | 0.0               | 0.0                          | (13.2)                                     | 0.0                              |
| De-recognition - Other  | (0.2)                 | 0.0   | 0.0                      | 0.0                 | 0.0               | 0.0                          | (0.2)                                      | 0.0                              |
| Assets reclassified (to)/from Held for Sale   | 0.0                   | 0.0   | 0.0                      | 0.0                 | (1.8)             | 0.0                          | (1.8)                                      | 0.0                              |
| Assets reclassified to other categories   | (1.2)                 | 0.0   | 0.0                      | 0.0                 | 1.2               | 0.0                          | 0.0  | 0.0                              |
| Other movements in cost or valuation  | 3.2                   | 0.3   | 6.1                      | 0.0                 | (0.1)             | (9.5)                        | 0.0  | 0.0                              |
| At 31 March 2021  | 513.8                 | 173.8   | 729.3                    | 0.3                 | 3.9               | 87.8                         | 1508.9                                     | 193.8                            |

| 2020/21   | Land and<br>Buildings | Vehicles, plant,<br>furniture &<br>equipment | Infrastructure<br>assets | Community Assets Surplus Assets |       | Assets under<br>Construction | Total Property,<br>Plant &<br>Equipment | PFI Assets<br>included in PPE |
|---|-----------------------|--|--------------------------|---------------------------------|-------|------------------------------|---|-------------------------------|
|   | £m                    | £m   | £m                       | £m                              | £m    | £m                           | £m                                      | £m                            |
| Accumulated depreciation and impairment             |                       |  |                          |                                 |       |                              |   |                               |
| At 1 April 2020                                     | (26.2)                | (79.6)                                       | (280.3)                  | 0.0                             | (0.3) | 0.0                          | (386.4)                                 | (27.9)                        |
| Depreciation written out to the Revaluation Reserve | (3.6)                 | 0.0  | 0.0                      | 0.0                             | 0.0   | 0.0                          | (3.6)                                   | 0.0                           |
| Depreciation charge                                 | (4.2)                 | (10.3)                                       | (30.3)                   | 0.0                             | 0.0   | 0.0                          | (44.8)                                  | (5.6)                         |
| De-recognition – disposals                          | 0.2                   | 0.0  | 0.0                      | 0.0                             | 0.0   | 0.0                          | 0.2                                     | 0.0                           |
| ©erecognition - other                               | 0.0                   | 0.0  | 0.0                      | 0.0                             | 0.0   | 0.0                          | 0.0                                     | 0.0                           |
| Assets reclassified to Held for Sale                | 0.0                   | 0.0  | 0.0                      | 0.0                             | 0.0   | 0.0                          | 0.0                                     | 0.0                           |
| Other movements in depreciation and impairment      | 7.6                   | 18.7   | 0.0                      | 0.0                             | 0.0   | 0.0                          | 26.3                                    | 20.6                          |
| At 31 March 2021                                    | (26.2)                | (71.2)                                       | (310.6)                  | 0.0                             | (0.3) | 0.0                          | (408.3)                                 | (12.9)                        |
| Net book value                                      |                       |  |                          |                                 |       |                              |   |                               |
| At 31 March 2021                                    | 487.6                 | 102.6  | 418.7                    | 0.3                             | 3.6   | 87.8                         | 1,100.6                                 | 180.9                         |
| At 31 March 2020                                    | 510.3                 | 109.7  | 397.5                    | 0.3                             | 4.3   | 48.6                         | 1,070.7                                 | 192.6                         |

|        | 2019/20  | Land and<br>Buildings | Vehicles,<br>plant,<br>furniture &<br>equipment | Infrastructure<br>assets | <b>Community Assets</b> | Surplus<br>Assets | Assets under<br>Construction | Total<br>Property,<br>Plant &<br>Equipment | PFI Assets<br>included in<br>PPE |
|--------|--|-----------------------|---|--------------------------|-------------------------|-------------------|------------------------------|--|----------------------------------|
|        |  | £m                    | £m  | £m                       | £m                      | £m                | £m                           | £m   | £m                               |
|        | Cost or valuation  |                       |   |                          |                         |                   |                              |  |                                  |
|        | At 1 April 2019  | 567.4                 | 182.5   | 586.0                    | 0.3                     | 9.0               | 65.1                         | 1,410.3                                    | 222.4                            |
|        | Additions  | 2.6                   | 5.8   | 46.9                     | 0.0                     | 0.0               | 35.0                         | 90.3                                       | 0.1                              |
|        | Revaluation increases / (decreases) recognised in Revaluation Reserve                      | (4.3)                 | 0.0   | 0.0                      | 0.0                     | 0.0               | 0.0                          | (4.3)                                      | (4.1)                            |
| Page   | Revaluation increases / (decreases) recognised in the Surplus on the Provision of Services | (5.9)                 | 0.0   | 0.0                      | 0.0                     | (1.0)             | 0.0                          | (6.9)                                      | 0.0                              |
| ne 160 | De-recognition – Disposals   | (18.1)                | 0.0   | 0.0                      | 0.0                     | (2.2)             | 0.0                          | (20.3)                                     | (0.9)                            |
|        | De-recognition – Other   | (10.6)                | 0.0   | 0.0                      | 0.0                     | 0.0               | 0.0                          | (10.6)                                     | 0.0                              |
|        | Assets reclassified to Held for Sale   | (0.2)                 | 0.0   | 0.0                      | 0.0                     | (1.2)             | 0.0                          | (1.4)                                      | 0.0                              |
|        | Assets reclassified to other categories  | (0.1)                 | 0.1   | 0.0                      | 0.0                     | 0.0               | 0.0                          | 0.0  | 0.0                              |
|        | Other movements in cost or valuation   | 5.7                   | 0.9   | 44.9                     | 0.0                     | 0.0               | (51.5)                       | 0.0  | 0.0                              |
| _      | At 31 March 2020   | 536.5                 | 189.3   | 677.8                    | 0.3                     | 4.6               | 48.6                         | 1,457.1                                    | 220.5                            |

| 2019/20   | Land and<br>Buildings | Vehicles,<br>plant, furniture<br>& equipment | Infrastructure<br>assets | Community<br>Assets | Surplus | Assets under<br>Construction | Total Property,<br>Plant &<br>Equipment | PFI Assets<br>included in<br>PPE |
|---|-----------------------|--|--------------------------|---------------------|---------|------------------------------|---|----------------------------------|
|   | £m                    | £m   | £m                       | £m                  | £m      | £m                           | £m                                      | £m                               |
| Accumulated depreciation and impairment             |                       |  |                          |                     |         |                              |   |                                  |
| At 1 April 2019                                     | (31.0)                | (71.4)                                       | (253.9)                  | 0.0                 | (1.5)   | 0.0                          | (357.8)                                 | (23.7)                           |
| Depreciation written out to the Revaluation Reserve | (3.7)                 | 0.0  | 0.0                      | 0.0                 | 0.0     | 0.0                          | (3.7)                                   | 0.0                              |
| Depreciation charge                                 | (4.8)                 | (8.2)  | (26.4)                   | 0.0                 | 0.0     | 0.0                          | (39.4)                                  | (5.5)                            |
| De-recognition – disposals                          | 0.7                   | 0.0  | 0.0                      | 0.0                 | 0.0     | 0.0                          | 0.7                                     | 0.0                              |
| Derecognition - other                               | 0.9                   | 0.0  | 0.0                      | 0.0                 | 0.0     | 0.0                          | 0.9                                     | 0.0                              |
| Assets reclassified held for sale                   | 0.0                   | 0.0  | 0.0                      | 0.0                 | 0.1     | 0.0                          | 0.1                                     | 0.0                              |
| Other movements in depreciation and impairment      | 11.7                  | 0.0  | 0.0                      | 0.0                 | 1.1     | 0.0                          | 12.8                                    | 1.3                              |
| At 31 March 2020                                    | (26.2)                | (79.6)                                       | (280.3)                  | 0.0                 | (0.3)   | 0.0                          | (386.4)                                 | (27.9)                           |
| Net book value                                      |                       |  |                          |                     |         |                              |   |                                  |
| At 31 March 2020                                    | 510.3                 | 109.7  | 397.5                    | 0.3                 | 4.3     | 48.6                         | 1,070.7                                 | 192.6                            |
| At 31 March 2019                                    | 536.4                 | 111.1  | 332.1                    | 0.3                 | 7.5     | 65.1                         | 1,052.5                                 | 198.6                            |

#### 14.2 Revaluations

Asset categories are revalued at least every five years on a rolling basis in accordance with the Royal Institution of Chartered Surveyors (RICS) Valuation - Global Standards 2020 and UK National Supplement. Further revaluations are carried out where there have been material changes. Assets are revalued where completed capital expenditure represents more than 15% of the asset's opening net book value or is greater than £100,000. Nonproperty assets with short useful lives and/or low values are valued at depreciated historical cost and where there is no market-based evidence of current value because of the specialist nature of the asset, depreciated replacement cost (DRC) is used. The County Council's valuations have been completed by:

Mark Aldis (Hons) MRICS RICS Registered Valuer IRRV Wilks Head & Eve LLP 3rd Floor 55 New Oxford Street London WC1A 1BS

Where increases in value are identified, the carrying amount of the asset is increased with a corresponding entry for the gain in the Revaluation Reserve.

Where decreases in value are identified, they are accounted for by:

the carrying amount of the asset writing down the balance of rev

the carrying amount of the asset writing down the balance of revaluation gains for the asset in the Revaluation Reserve; or

the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement where there is no, or insufficient, balance in the Revaluation Reserve.

Upon revaluation (upwards or downwards) previously accumulated depreciation is eliminated and the asset shown at the newly revalued figure.

Assets are assessed at each year-end as to whether there is any indication that an asset may be impaired. Where indications exist and any possible differences are estimated to be material, the recoverable amount of the asset is estimated and, where this is less than the carrying amount of the asset. an impairment loss is recognised for the shortfall.

Where impairment losses are identified, they are accounted for by:

- where there is a balance of revaluation gains for the asset in the Revaluation Reserve, the carrying amount of the asset is written down against that balance (up to the amount of the accumulated gains).
- where there is no balance in the Revaluation Reserve or an insufficient balance, the carrying amount of the asset is written down against the relevant service line(s) in the Comprehensive Income and Expenditure Statement.

Where an impairment loss is subsequently reversed, the reversal is credited to the relevant service line(s) in the Comprehensive Income and Expenditure Statement, up to the amount of the original loss, adjusted for depreciation that would have been charged if the loss had not been recognised.

# Revaluations

|                                   | Land and<br>Buildings<br>Vehicles, | plant,<br>furniture &<br>equipment | Infrastructur<br>e assets | Community<br>Assets<br>Surplus<br>Assets |     | Assets<br>under<br>Construction<br>Total | Property,<br>Plant &<br>Equipment | PFI Assets<br>included in<br>PPE |
|-----------------------------------|------------------------------------|------------------------------------|---------------------------|--|-----|--|-----------------------------------|----------------------------------|
|                                   | £m                                 | £m                                 | £m                        | £m                                       | £m  | £m                                       | £m                                | £m                               |
| Net book value as at:             |                                    |                                    |                           |  |     |  |                                   |                                  |
| 31 March 2021                     | 235.9                              | 90.9                               | 0.0                       | 0.0                                      | 0.1 | 0.0                                      | 326.9                             | 167.4                            |
| 31 March 2020                     | 142.1                              | 0.1                                | 0.0                       | 0.0                                      | 1.6 | 0.0                                      | 143.8                             | 10.2                             |
| 31 March 2019<br>33 31 March 2018 | 19.5                               | 0.0                                | 0.0                       | 0.0                                      | 1.6 | 0.0                                      | 21.1                              | 3.3                              |
|                                   | 88.9                               | 0.0                                | 0.0                       | 0.0                                      | 0.0 | 0.0                                      | 88.9                              | 0.0                              |
| 31 March 2017                     | 1.1                                | 0.0                                | 0.0                       | 0.0                                      | 0.0 | 0.0                                      | 1.1                               | 0.0                              |
| Held at cost                      | 0.1                                | 11.6                               | 418.7                     | 0.3                                      | 0.3 | 87.8                                     | 518.8                             | 0.0                              |
| Total cost or valuation           | 487.6                              | 102.6                              | 418.7                     | 0.3                                      | 3.6 | 87.8                                     | 1,100.6                           | 180.9                            |

#### 14.3 Revaluation reserve

The revaluation reserve contains revaluation gains arising from increases in the value of PPE assets. The balance is reduced when assets with accumulated gains are:

- revalued downwards or impaired and the gains are lost
- · used in the provision of services and the gains are consumed through depreciation, or
- disposed of and the gains are realised.

|      | 2019/20                                       | 2020/21 |
|------|---|---------|
|      | £m  | £m      |
|      | 225.0 Opening Balance at 1 April              | 218.5   |
|      | 26.2 Revaluations upwards during the year     | 23.0    |
| Dage | (3.7) Depreciation of revaluations            | (3.6)   |
|      | (20.6) Revaluations downwards during the year | (22.3)  |
| 164  | (8.4) Disposal of revaluations                | (6.0)   |
|      | 218.5 Closing Balance at 31 March             | 209.6   |

### 14.4 Downward revaluations and disposal losses

Disposal proceeds more than £10,000 are categorised as capital receipts and used for new capital investment or set aside to reduce the County Council's underlying need to borrow (the Capital Financing Requirement). Gains or losses arising from the derecognition of an asset recognises the difference between the disposal proceeds and carrying value of the asset and is included in the Surplus or Deficit on the Provision of Services. There is then a credit to the Capital Receipts Reserve equal to the disposal proceeds and a debit to the Capital Adjustment Account for the carrying amount of the fixed asset disposal.

Schools converting to academy status are transferred for nil consideration.

| 2019/20  | 2020/21 |
|--|---------|
| £m   | £m      |
| 29.5 Downward revaluations - other land and buildings              | 38.1    |
| 0.0 Downward revaluations - vehicles, plant, furniture & equipment | 0.8     |
| 0.5 Downward revaluations - non-operational                        | 0.0     |
| <br>21.9 Disposal losses – other land & buildings                  | 10.8    |
| 51.9   | 49.7    |

# **14.5 Capital Adjustment Account**

The Capital Adjustment Account absorbs the timing differences arising from the different arrangements for accounting for the consumption of non-current assets and for financing the acquisition, construction or additions to those assets under statutory provisions.

| 2      | 2019/20   | 2020/21 |
|--------|---|---------|
|        | £m  | £m      |
|        | 205.0 Balance at 1 April  | 211.7   |
|        | Capital Financing:  |         |
|        | 9.7 Capital receipts  | 3.4     |
|        | 63.2 Capital grants and contributions   | 82.4    |
|        | 0.6 Revenue contributions to capital expenditure                                      | 0.9     |
| 0      | 0.6 Capital reserve   | 0.0     |
|        | 74.1  | 86.7    |
| )<br>) | (4.0) Downward revaluations charged to Comprehensive Income and Expenditure Statement | (16.9)  |
|        | (40.6) Depreciation charged to Comprehensive Income and Expenditure Statement         | (46.2)  |
|        | 8.8 Minimum revenue provision adjustment  | 10.4    |
|        | 3.2 Minimum revenue provision PFI adjustment  | 3.2     |
|        | (11.8) REFCUS adjustment  | (13.7)  |
|        | (23.0) Disposal of non-current assets   | (10.8)  |
|        | 0.0 Other adjustments   | (0.1)   |
|        | 211.7 Closing Balance at 31 March   | 224.3   |

### 14.6 Contractual commitments for property, plant and equipment

As at 31 March 2021 the County Council has a capital programme comprising capital projects amounting to £85.1 million (2019/20 £178.3 million). The following contracts have been entered into for the construction or enhancement of PPE.

| Major schemes where contracts have been let:     | £m   |
|--|------|
| Worcestershire A4440 Southern Link Road Dualling | 17.1 |
| Bishop Perowne College Expansion                 | 2.5  |
| A38 Bromsgrove                                   | 2.5  |
| Christopher Whitehead Language College Expansion | 2.4  |
| Holyoakes Field First School Relocation          | 2.1  |
| Sub-total  | 26.6 |
| Committed schemes less than £2 million           | 26.0 |
| Major schemes where contracts have been let:     | 52.6 |

#### 14.7 School assets

The land and buildings utilised in the provision of education services across the County are recognised in accordance with the asset recognition tests as they are judged to apply to the different type of arrangements. The accounting treatment of the schools' land and buildings is as follows:

- Community schools land and buildings are legally held by the County Council and are shown in full on the Balance Sheet. Valuation of these assets is at depreciated replacement cost to reflect the specialist nature of the assets;
- Voluntary Controlled schools and Voluntary Aided schools land and buildings comprising the main body of the school are legally held by the other
  entities. In Worcestershire this is either the Church of England or Catholic Diocese who retain the control of the asset. The review determined that,
  for these assets, legal ownership in conjunction with the substantive rights to the asset and future economic benefits sit with the relevant church
  body. Accordingly, the County Council has not shown these assets on the Balance Sheet;
- Foundation schools/ Trust schools land and buildings comprising the body of the school are legally held by other entities. The review determined that, for these assets, legal ownership in conjunction with the substantive rights to the asset and future economic benefits sit with the relevant church

- body. The County Council has use of the assets but is not able to exert substantive control over them or to receive any future economic benefits. Accordingly, the County Council has not shown these assets on the Balance Sheet;
- Assets provided by the County Council as part of its responsibility for running the schools are shown on the Balance Sheet (for example the funding of mobile classrooms);
- Academy schools (previously community schools) are not maintained by the County Council. The land and buildings comprising the body of the schools are leased to the academy on a 125-year lease and are therefore not shown on the Balance Sheet; local authority schools which are due to convert to academy status post balance sheet date are treated as non-adjusting post balance sheet date events. Where a school transfers after 31 March 2021, details are given in the Events after the Balance Sheet date note at the end of the accounts.

|                      | Number of<br>schools at 31<br>March 2021 | Value held on<br>Balance Sheet at<br>31 March 2021 | Status            |
|----------------------|--|--|-------------------|
|                      |  | £m   |                   |
| Community            | 53                                       | 233.6  | On Balance Sheet  |
| PFI                  | 7  | 55.7   | On Balance Sheet  |
| Voluntary controlled | 40                                       | 1.4  | Off Balance Sheet |
| Voluntary aided      | 22                                       | 0.2  | Off Balance Sheet |
| Academy              | 116                                      | 0.2  | Off Balance Sheet |
| Foundation           | 1  | 0.9  | Off Balance Sheet |
| Free School          | 4  | 0.0  | Off Balance Sheet |
|                      | 243                                      | 292.0  |                   |

# 14.8 Non-operational assets

Assets held for sale are actively marketed and, as such, are not depreciated.

| 2019/20 |   | 2020/21 |
|---------|---|---------|
| £m      |   | £m      |
| 7.6     | Assets Held for Sale                                  | 5.7     |
|         | enditure and capital financing                        |         |
| 2019/20 |   | 2020/21 |
| £m      |   | £m      |
| 578.4   | Opening capital financing requirement                 | 600.0   |
|         |   |         |
| ı       | Capital investment:                                   |         |
| 92.8    | Property, plant and equipment                         | 109.5   |
| 11.8    | Revenue expenditure funded from capital under statute | 13.7    |
| 104.6   | Total Capital Investment                              | 123.2   |
|         |   |         |
|         | Sources of finance:                                   |         |
| (9.7)   | Capital receipts                                      | (3.4)   |
| (63.2)  | Government grants & other contributions               | (82.4)  |
|         | Sums set aside from revenue:                          |         |
| (1.2)   | Direct revenue contributions                          | (0.9)   |
| (8.9)   | MRP/loans fund principal (excluding PFI)              | (10.4)  |
| 600.0   | Closing Capital Financing Requirement                 | 626.1   |

| Explanation of movements in year  |      |
|---|------|
| 21.6 Increase in underlying need to borrow (supported by government financial assistance) | 26.1 |
| 21.6 Increase / (decrease) in Capital Financing Requirement                               | 26.1 |

Minimum Revenue Provision (MRP) is a charge to the General Fund and is shown in the Financing and Investment Income and Expenditure on the Comprehensive Income and Expenditure Statement, with a matching entry in the Capital Adjustment Account. It represents an annual contribution from revenue towards the provision for the reduction in our overall borrowing requirement. MRP is charged over a period that is broadly commensurate with the period over which the County Council receives benefit from the asset. The charge is calculated using the asset life method on an annuity basis for either:

- The average life of all assets at 31 March 2008 for pre-2008 debts, and
- The average asset class life for post-2008 debts, using schools, highways and other assets as our key categories.

# 14.10 Assumptions made about the future and estimate uncertainties

| 170 | Item   | Uncertainties   | Effect if actual results differ from assumptions   |
|-----|--|---|--|
|     | Property plant & equipment assets – depreciation | Property plant and equipment assets held on the Balance Sheet have an estimated useful life. This is based on a professional judgement by the Valuer.                           | Depreciation is applied on a straight-line basis over the useful life of the asset. Variations to the useful life will alter the amount of depreciation charged to the Comprehensive Income and Expenditure Statement. The impact of this is minimised by a review of the useful life of an asset being undertaken at each valuation.  |
|     | Property plant & equipment assets – valuation    | Property plant & equipment assets are valued by the County Council's Valuer on a five-year rolling programme, unless events indicate that a more frequent interval is required. | The Valuer uses his professional knowledge of the market and other factors to arrive at an asset value. Variations to this value would result in increased or decreased depreciation and, potentially, impairment losses being charged to the Comprehensive Income and Expenditure Statement.  A 5% reduction in the Land and Buildings value of £501.8 million would result in a £25.1 million charge to the Comprehensive Income and |

Property plant and equipment is valued at £1,088.7 million at 31 March 2021.

### 15. Private finance initiatives (PFI)

Private Finance Initiative (PFI) contracts are agreements to receive services where the responsibility for making available the property, plant and equipment needed to provide the services passes to the PFI contractor. As the County Council is deemed to control the services that are provided under its PFI schemes and as ownership of the property, plant and equipment will pass to the County Council at the end of the contracts at no additional charge, the County Council carries the property, plant and equipment used under the contracts on its Balance Sheet. The original recognition of these property, plant and equipment at their fair value is balanced by the recognition of a liability for amounts due to the PFI provider. Property, plant and equipment recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the County Council.

The amounts payable to the PFI contractors each year are analysed into five elements:

- a) Fair value of the services received during the year debited to the relevant service in the Comprehensive Income and Expenditure Statement.
- b) Finance cost a percentage interest charge on the outstanding Balance Sheet liability, debited to interest payable and similar charges in the Comprehensive Income and Expenditure Statement under Financing, investment income & expenditure.
- c) Contingent rent differences in the amount to be paid for the property arising during the contract, debited or credited to interest payable and similar charges in the Comprehensive Income and Expenditure Statement.

  d d) Payment towards liability – applied to write down the Balance Sheet liability, current and long term, towards the PFI operator.
- S e) Lifecycle replacement costs the annual payment implicit in the contract is funded and treated as a prepayment on the Balance Sheet and recognised as property, plant and equipment when the contractor incurs the expenditure.

The County Council has 4 PFI contracts providing waste services (including energy from waste), schools and library services. These contracts have been assessed as meeting the requirements of IFRIC 12 and the non-current assets relating to the service provision have been brought on to the County Council's Balance Sheet with a corresponding finance liability.

The original recognition of these assets at fair value (based on the cost to purchase the property, plant and equipment) is balanced by the recognition of a liability for amounts due to the scheme operator to pay for the capital investment. Non-current assets recognised on the Balance Sheet are revalued and depreciated in the same way as property, plant and equipment owned by the County Council. The significant PFI contracts are as follows:

#### 15.1 Waste Disposal PFI

In December 1998 the County Council, in partnership with Herefordshire Council, entered into a 25-year contract with Mercia Waste Management Limited for the provision of an integrated waste management system using the Private Finance Initiative.

Under the contract the Councils are required to ensure that all waste for disposal is delivered to the Contractor who will take responsibility for recycling or recovering energy from the waste stream. In total the estimated cost over the life of the contract is approximately £500 million of which approximately 75% relates to the County Council. The contractor is at risk if waste tonnage fluctuates although the Authorities will be liable for a minimum payment of about £6 million per year in future years.

A variation to the contract was signed in May 2014 to design, build, finance and operate an Energy from Waste Plant. Actual takeover by Mercia Waste Management Limited was achieved in March 2017. Completion of the takeover tests by Mercia Waste Management Limited was achieved as planned in August 2017.

Both Councils will be providing circa 82% of the Project Finance requirement from their own planned borrowing from the Public Works and Loans Board with the remaining 18% being provided by the equity shareholders of Mercia Waste Management Limited. The loan is shown under long term Debtors on the Balance Sheet and the effective interest rate is shown under financial investments on the Comprehensive Income and Expenditure Statement.

### 15.2 Bromsgrove Schools PFI

In December 2005 the County Council entered into a 30-year contract with BAM PPP UK Limited (previously known as HBG PFI Projects Ltd) for the replacement of seven schools in the Bromsgrove area. The estimated cost over the life of the contract is approximately £300 million. During 2007/08 the seven new schools were completed and opened to provide educational services for the children of Bromsgrove and the surrounding area. In 2014/15 one school became an Academy. This has no impact to the main PFI contract. The Academy has entered into an agreement with the County Council to continue the obligations of the school in respect of the PFI contract.

# 15.3 Worcester Library and History Centre (The Hive) PFI

In January 2010 the County Council entered into a PFI contract with Galliford Try Investments Ltd (now DiF Infra 3 UK Limited) for the construction and provision of a new Worcester Library and History Centre (The Hive). The Hive became operational in January 2012 and opened to the public in the summer of 2012. The Hive is a partnership initiative between the County Council and the University of Worcester ('the University') for the provision of a fully-integrated public and University library, plus the Worcestershire Record Office, Worcestershire Historic Environment and Archaeology Service and Worcestershire Hub Customer Service Centre.

The service term for the contract is 25 years from the handover of the facility and the annual unitary payment during the life of the contract is £4.6 million, at April 2007 prices. The contract allows for indexation by the retail prices index of the service element of the contract (30% of the unitary payment) annually. At the end of the contract term the assets transfer to the County Council and the University on a 70/30 basis. The contract also allows for an extension to the provision of services by Galliford Try Investments Ltd.

|                          |                   | PPE - land & buildings |          |         | PPE -<br>vehicle, plant<br>& equipment |        |
|--------------------------|-------------------|------------------------|----------|---------|--|--------|
|                          | Waste<br>disposal | Bromsgrove schools     | The Hive | Total   | Waste<br>disposal                      | Total  |
|                          | £m                | £m                     | £m       | £m      | £m                                     | £m     |
| Balance at 31 March 2020 | 5.8               | 62.7                   | 27.8     | 96.3    | 96.2                                   | 192.5  |
| Additions                | 0.0               | 0.0                    | 0.0      | 0.0     | 0.0                                    | 0.0    |
| Revaluations             | 0.0               | (2.0)                  | (5.3)    | (7.3)   | (19.4)                                 | (26.7) |
| Depreciation             | (0.2)             | 1.0                    | 0.0      | 0.8     | 14.2                                   | 15.0   |
| Balance at 31 March 2021 | 5.6               | 61.7                   | 22.5     | 89.8    | 91.0                                   | 180.8  |
| Finance lease liability  |                   |                        |          |         |  |        |
|                          | Waste<br>disposal | Bromsgrove schools     | The Hive | Total   |  |        |
|                          | £m                | £m                     | £m       | £m      |  |        |
| Balance at 31 March 2020 | (103.8)           | (50.1)                 | (17.5)   | (171.4) |  |        |
| Additions                | 0.0               | 0.0                    | 0.0      | 0.0     |  |        |
| Payments                 | 6.5               | 1.3                    | 0.6      | 8.4     |  |        |
| Balance at 31 March 2021 | (97.3)            | (48.8)                 | (16.9)   | (163.0) |  |        |

# 15.5 Details of payments due to be made under PFI contracts

|                                    | Repayment of liability | Service<br>Charge | Interest | Total |
|------------------------------------|------------------------|-------------------|----------|-------|
|                                    | £m                     | £m                | £m       | £m    |
| Payments due within one year       | 8.4                    | 33.8              | 11.5     | 53.7  |
| Payments due within 2 to 5 years   | 20.4                   | 50.0              | 31.7     | 102.1 |
| Payments due within 6 to 10 years  | 16.9                   | 23.1              | 21.9     | 61.9  |
| Payments due within 11 to 15 years | 26.0                   | 23.2              | 12.7     | 61.9  |
| Payments due within 16 to 20 years | 11.4                   | 8.1               | 1.4      | 20.9  |

The payments due are based on prices at the Balance Sheet date.

#### 16. Financial instruments

Financial instruments are contracts that give rise to a financial asset or financial liability and are represented by investments, borrowings, debtors, creditors and cash equivalents. They are recognised on the Balance Sheet when the County Council becomes party to the contractual provisions of the Financial Instrument and are carried in-line with the new Code requirements of IFRS 9.

Financial liabilities are recognised on the Balance Sheet once there is a contractual obligation and are initially measured at fair value and carried at amortised cost. Fair value is the amount for which an asset could be exchanged or a liability settled between knowledgeable, willing parties in an arm's length transaction. The fair value of loans has been assessed at current market conditions by calculating the present value of the cash flows that take place over the remaining life of the loans.

Debtors and Creditors are recognised on the Balance Sheet when the County Council becomes a party to the contractual provisions of a financial instrument and are initially measured at fair value and subsequently measured at their amortised cost.

Financial assets are classified as either:

- Amortised Cost where the County Council holds the asset to collect payments of principal and interest and the cashflows arising not subject to variations in capital value. These are recognised on the Balance Sheet when we become party to the contractual provisions of the instrument and are initially valued at fair value, with subsequent measurement at amortised cost.
- Fair Value through profit and loss –in all other cases. These are recognised on the Balance Sheet when we become party to the contractual provisions of the instrument and are initially valued at fair value, with subsequent measurement at market price for instruments with quoted prices or discounted cash flow for instruments with fixed and determinable payments.

The fair value calculations have been provided by the County Council's Treasury Management advisors for PWLB loans, LOBO loans, PFI Liabilities and shares in unlisted companies.

| L     | ong-term | Current       |   | Long-term     | Current       |
|-------|----------|---------------|---|---------------|---------------|
| 31 Ma | rch 2020 | 31 March 2020 |   | 31 March 2021 | 31 March 2021 |
|       | £m       | £m            |   | £m            | £m            |
|       |          |               | Investments                             |               |               |
|       |          | 5.0           | Financial assets at amortised cost      |               | 35.0          |
|       | 3.0      | 0.0           | Fair value through profit & loss        | 3.0           | 0.2           |
|       | 3.0      | 5.0           |   | 3.0           | 35.2          |
|       |          |               | Cash Equivalents                        |               |               |
|       |          | (8.6)         | Cash                                    |               | 24.3          |
|       |          | 10.0          | Cash equivalents at amortised cost      |               | 5.0           |
|       |          | 70.2          | Fair value through profit & loss        |               | 38.0          |
|       |          | 71.6          |   |               | 67.3          |
|       |          |               | Debtors                                 |               |               |
|       | 115.9    | 37.9          | Financial assets at amortised cost      | 108.6         | 59.6          |
|       |          |               | Borrowings                              |               |               |
|       | (435.9)  | (39.4)        | Financial liabilities at amortised cost | (456.5)       | (71.3)        |
|       |          |               | Other long-term liabilities             |               |               |
|       | (171.4)  |               | PFI and finance lease liabilities       | (163.0)       |               |
|       |          |               | Creditors                               |               |               |
|       |          | (57.2)        | Financial liabilities at amortised cost |               | (45.6)        |

| Financial Assets:                 |          | Current                   |          |                |          |                     | Non-Current |           |          |          | Total    |
|-----------------------------------|----------|---------------------------|----------|----------------|----------|---------------------|-------------|-----------|----------|----------|----------|
|                                   |          | Cash and Cash equivalents |          | Investments De |          | Debtors Investments |             | S Debtors |          |          |          |
|                                   | 31/03/21 | 31/03/20                  | 31/03/21 | 31/03/20       | 31/03/21 | 31/03/20            | 31/03/21    | 31/03/20  | 31/03/21 | 31/03/20 | 31/03/21 |
|                                   | £m       | £m                        | £m       | £m             | £m       | £m                  | £m          | £m        | £m       | £m       | £m       |
| Fair Value through Profit or Loss | 38.0     | 70.2                      | 0.2      | 0.0            | 0.0      | 0.0                 | 3.0         | 3.0       | 0.0      | 0.0      | 41.2     |
| Amortised Cost - other            | 29.3     | 1.4                       | 35.0     | 5.0            | 59.6     | 38.0                | 0.0         | 0.0       | 108.6    | 115.9    | 232.5    |
| Total Financial<br>Assets         | 67.3     | 71.6                      | 35.2     | 5.0            | 59.6     | 38.0                | 3.0         | 3.0       | 108.6    | 115.9    | 273.7    |
| Non-Trade Debtors                 | 0.0      | 0.0                       | 0.0      | 0.0            | 44.2     | 55.9                | 0.0         | 0.0       | 0.0      | 0.0      | 44.2     |
| Total                             | 67.3     | 71.6                      | 35.2     | 5.0            | 103.8    | 93.9                | 3.0         | 3.0       | 108.6    | 115.9    | 317.9    |

|      | Financial Current Liabilities: |            |          | Non-Current |          |            |          | Total     |          |          |
|------|--------------------------------|------------|----------|-------------|----------|------------|----------|-----------|----------|----------|
| Ð    |                                | Borrowings |          | Creditors   |          | Borrowings |          | Creditors |          |          |
| Page |                                | 31/03/21   | 31/03/20 | 31/03/21    | 31/03/20 | 31/03/21   | 31/03/20 | 31/03/21  | 31/03/20 | 31/03/21 |
| Φ    |                                | £m         | £m       | £m          | £m       | £m         | £m       | £m        | £m       | £m       |
| 78   | Amortised Cost                 | 71.3       | 39.5     | 45.6        | 57.2     | 619.5      | 607.3    | 0.0       | 0.0      | 736.4    |
|      | Total Financial                | 71.3       | 39.5     | 45.6        | 57.2     | 619.5      | 607.3    | 0.0       | 0.0      | 736.4    |
|      | Liabilities                    |            |          |             |          |            |          |           |          |          |
|      | Non-Trade Creditors            | 0.0        | 0.0      | 99.6        | 57.9     | 0.0        | 0.0      | 0.0       | 0.0      | 99.6     |
|      | Total                          | 71.3       | 39.5     | 145.2       | 115.1    | 619.5      | 607.3    | 0.0       | 0.0      | 836.0    |

# 16.1 Income, expense, gains and losses

|    |  |     |   | 2019/20                |  |   |  | 2020/21 |
|----|--|-----|---|------------------------|--|---|--|---------|
|    | Financial<br>liabilities at<br>amortised<br>cost |     | Financial<br>assets at<br>fair value<br>through<br>profit &<br>loss | Total                  | Financial<br>liabilities at<br>amortised<br>cost | Financial<br>assets at<br>amortised<br>cost | Financial<br>assets at fair<br>value<br>through<br>profit & loss | Total   |
|    | £m   | £m  | £m  | £m                     | £m   | £m  | £m   | £m      |
|    | (29.2)   | 0.6 | 0.0   | (28.6) Interest expen  | se (29.5)  | 0.7   | 0.0  | (28.8)  |
|    | 0.0  | 8.0 | 0.2   | 8.2 Interest incom     | e 0.0  | 7.7   | 0.1  | 7.8     |
|    | 0.0  | 0.0 | 0.0   | Fee expense            | 0.1  | 0.0   | 0.0  | 0.1     |
| ָכ | (29.2)   | 8.6 | 0.2   | (20.4) Net gain / (los | ss) for the year (29.4)                          | 8.4   | 0.1  | (20.9)  |

#### 16.2 Fair value of assets and liabilities

| _    |                 | 31 March<br>2020 |                                     |                 | 31 March<br>2021 |
|------|-----------------|------------------|-------------------------------------|-----------------|------------------|
|      | Carrying amount | Fair<br>value    |                                     | Carrying amount | Fair value       |
|      | £m              | £m               |                                     | £m              | £m               |
|      |                 | I                | Financial liabilities               |                 |                  |
|      | 532.5           | 790.9 F          | inancial liabilities                | 524.5           | 705.6            |
|      | 171.4           | 153.7 F          | PFI liabilities                     | 163.0           | 135.0            |
|      |                 | ı                | Financial assets                    |                 |                  |
| ס    | 46.0            | 46.0 l           | oans & receivables                  | 97.8            | 97.8             |
| Page | 115.9           | 115.9 l          | ong Term Debtors                    | 108.6           | 108.6            |
| 180  | 80.2            | 80.2 \$          | Short term investments held as cash | 43.0            | 43.0             |

Fair value is the price that would be received to sell an asset, or paid to transfer a liability, between market participants in an orderly transaction at the measurement date under current market conditions. Financial liabilities and financial assets classified as loans and receivables are carried in the Balance Sheet at amortised cost. Their fair values have been estimated by calculating the net preset value of remaining cash flows at 31 March 2021 using fair value techniques appropriate to the characteristics of each instrument, using the following methods and assumptions:

- Loans taken out by the Council have been valued by discounting contractual cash flows over the life of the instrument at the appropriate market rate for local authority loans
- No early repayment or impairment is recognized for any financial instrument
- The fair value of long-term instruments, represented by long-term debtors, is deemed to be not materially different to the carrying amount as future cashflows are fixed.
- The fair value of short-term instruments, including trade payables and receivables, is deemed to be not materially different to the carrying amount.

The value of investments held at fair value is analysed below. The valuation is classified into three levels according to the quality and reliability of information used to determine fair values:

Level 1 – quoted prices (unadjusted) in active markets for identical assets or liabilities that the authority can access at the measurement date

Level 2 – inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly

Level 3 – unobservable inputs for the asset or liability

| 31 March 2020                  | 31 March 2021 |
|--------------------------------|---------------|
| Level 3                        | Level 3       |
| £m                             | £m            |
| 3.0 Malvern Hills Science Park | 3.0           |
| 3.0 Total                      | 3.0           |

The maturity analysis of financial liabilities (loans) is as follows:

31 March 2020 31 March 2021

| £m                                   | £m    |
|--------------------------------------|-------|
| 39.5 Maturing within one year        | 71.3  |
| 32.2 Maturing in 1-2 years           | 67.0  |
| 34.2 Maturing in 2-5 years           | 28.0  |
| 53.3 Maturing in 5-10 years          | 54.5  |
| 316.2 Maturing in more than 10 years | 307.0 |
| 475.4 Total                          | 527.8 |

### 16.3 Nature and extent of risks arising from financial instruments

The County Council's activities expose it to a variety of financial risks. The key risks are:

- Credit risk the possibility that other parties might fail to pay amounts due to the County Council. The credit risk in respect of Trade Debtors is
  considered at Note 18. For our other Financial Assets Held at Amortised Cost, we have considered the additional credit risk arising as a result of the
  Covid-19 pandemic:
  - o Cash and Cash Equivalents No material risk on the basis that these are liquid assets.
  - Short-term investments No material risk. The Short-term investments balance at 31 March 2021 comprises a single deposit at another local
    authority with a short-term maturity date; the expected credit loss was assessed by our Independent Treasury Advisors as a trivial sum.
  - Capital Advances treated as a Loan No material risk. In respect of the loan arrangement to Mercia Waste, we assess the 12 month potential credit loss; as this has been quantified as not material, we see no reason to revise our assessment in light of the Covid-19 impact given that:
    - The nature of the Counterparty's activity (waste management), which has continued to operate during the pandemic and will continue to operate as the economy reopens; and
    - The nature of the underlying asset (clean power generation), notwithstanding short-term energy price fluctuations, we do not anticipate any risk of obsolescence, loss of amenity or other factors that would suggest an impairment in the value of the asset.
- Liquidity risk the possibility that the County Council might not have funds available to meet its commitments to make payments. This is managed by our Treasury Management Strategy, referenced below. Additional risks to the Council's liquidity as a result of the Covid-19 pandemic are monitored as part of routine financial monitoring and planning activity; and
- Market risk the possibility that financial loss might arise for the County Council because of changes in such measures as interest rates movements.
   This is not applicable to our loans as they are fixed-rate. There are no additional market risks arising from Covid-19; to date, there has been no impact upon the interest rates of our existing or anticipated borrowing.

The County Council's overall risk management procedures focus on the unpredictability of financial markets and seek to minimise potential adverse effects on the resources available to fund services. Risk management is carried out by a central treasury team under policies approved by the County Council in the Treasury Management Strategy. The Strategy for 2020/21 was approved by Council on 13 February 2020.

# 17. Long term investments

| 31 March<br>2020               | 31 March<br>2021 |
|--------------------------------|------------------|
| £m                             | £m               |
| 3.0 Malvern Hills Science Park | 3.0              |
| 3.0 Total                      | 3.0              |

#### 17.1 Malvern Hills Science Park

Malvern Hills Science Park is a limited company established by the County Council with its partners Malvern Hills District Council and the Hereford and Worcester Chamber of Commerce and Enterprise. The County Council holds 9 voting shares out of a total issue of 100; this has been judged not to give the County Council a controlling influence. In addition, the County Council holds Preference shares of 957,103 shares (957,103 in 2019/20) and 6,190 P2 shares (6,190 2019/20). The preference shares carry no voting rights. These are the only Level 3 investments held by the County Council. The County Council's investment, measured at fair value in 2020/21, is £3.0 million (2019/20 £3.0m). This is shown on the Balance Sheet as a Long-Term investment, and the asset is held at Fair Value Through Profit and Loss (included in note 16.2). These shares are not publicly traded therefore their value is not expected to change materially.

#### 18. Debtors

Debtors are recognised on the Balance Sheet when the County Council becomes party to the contractual provisions of a financial instrument and are initially measured at fair value and subsequently at amortised cost.

| 31 March 2020           | 31 March 2021 |
|-------------------------|---------------|
| £m                      | £m            |
| Long term debtors:      |               |
| 4.3 Trade receivables   | 0.6           |
| 111.6 Other receivables | 108.0         |
| 115.9                   | 108.6         |
| Short term debtors:     |               |
| 40.1 Trade receivables  | 49.8          |
| 4.8 Prepayments         | 26.2          |
| 49.0 Other receivables  | 27.8          |
| 93.9                    | 103.8         |
| 209.8 Total debtors     | 212.4         |

The County Council does not generally allow credit for trade receivables debtors, however £14.1 million of balances are past due date for payment and can be analysed as follows. The current bad debt provision for trade debtors in the Balance Sheet is £3.0 million, an increase of £1.6 million.

|                        | £m   |
|------------------------|------|
| One to three months    | 2.7  |
| Three to six months    | 1.5  |
| Six months to one year | 2.7  |
| More than one year     | 7.2  |
| Total                  | 14.1 |

# 19. Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are investments that mature in three months or less from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

|                                     | Opening Balance<br>01/04/2020 | Movement During the Year | Closing Balance<br>31/03/2021 |
|-------------------------------------|-------------------------------|--------------------------|-------------------------------|
|                                     | £m                            | £m                       | £m                            |
| Bank current accounts               | (8.6)                         | 32.9                     | 24.3                          |
| Short Term investments held as cash | 80.2                          | (37.2)                   | 43.0                          |
| Total cash and cash equivalents     | 71.6                          | (4.3)                    | 67.3                          |

20. Creditors

Creditors are recognised on the Balance Sheet when the County Council becomes party to the contractual provisions of a financial instrument and are  $^{\infty}_{G}$  initially measured at fair value and subsequently at amortised cost.

| 31 March                | 31 March |
|-------------------------|----------|
| 2020                    | 2021     |
| £m                      | £m       |
| Short-term creditors    |          |
| (62.2) Trade payables   | (80.1)   |
| (52.9) Other payables   | (65.1)   |
| (115.1) Total creditors | (145.2)  |

# 21. Other long-term liabilities

| 2019/20   | 2020/21 |
|---|---------|
| £m  | £m      |
| (171.4) PFI liabilities                           | (163.0) |
| (481.1) Re-measurement of the net defined benefit | (443.9) |
| (2.4) Teachers' Pension scheme Added year         | (2.4)   |
| (654.9) Other Long-term Liabilities               | (609.3) |

# 22. Grants receipts in advance

|      | 31 March |  | 31 March |
|------|----------|--|----------|
| Page | 2020     |  | 2021     |
|      | 27.8     | Section 106 Town and Country Planning Act 1990 | 23.2     |
| 80   | 1.6      | Section 278 Highways Act 1980                  | 1.6      |
|      | 29.4     |  | 24.8     |

# 23. Cash activities

# 23.1 Operating activities

| £m  1.0 Interest received (29.7) Interest paid   |         |   |         |
|--|---------|---|---------|
| 1.0 Interest received  (29.7) Interest paid  2019/20 2 Em  The surplus/deficit on the provision of services has been adjusted for the following non-cash movements  43.2 Depreciation  4.0 Downward revaluations  1.1 Amortisation  0.2 (Increase) / decrease in impairment for bad debts  33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items | 2019/20 |   | 2020/21 |
| 2019/20 2 £m The surplus/deficit on the provision of services has been adjusted for the following non-cash movements  43.2 Depreciation 4.0 Downward revaluations 1.1 Amortisation 0.2 (Increase) / decrease in impairment for bad debts 33.4 (Decrease) / Increase in creditors (33.0) (Increase) / decrease in debtors 51.4 Movement in pension liability (Increase)/ decrease in Inventories 29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised (3.5) Other non –cash items  | £m      |   | £m      |
| 2019/20  £m  The surplus/deficit on the provision of services has been adjusted for the following non-cash movements  43.2 Depreciation  4.0 Downward revaluations  1.1 Amortisation  0.2 (Increase) / decrease in impairment for bad debts  33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items   | 1.0     | Interest received                                 | 0.8     |
| The surplus/deficit on the provision of services has been adjusted for the following non-cash movements  43.2 Depreciation  4.0 Downward revaluations  1.1 Amortisation  0.2 (Increase) / decrease in impairment for bad debts  33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items  | (29.7)  | Interest paid                                     | (29.4)  |
| The surplus/deficit on the provision of services has been adjusted for the following non-cash movements  43.2 Depreciation  4.0 Downward revaluations  1.1 Amortisation  0.2 (Increase) / decrease in impairment for bad debts  33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items  | 2019/20 |   | 2020/21 |
| the following non-cash movements  43.2 Depreciation  4.0 Downward revaluations  1.1 Amortisation  0.2 (Increase) / decrease in impairment for bad debts  33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items   | £m      |   | £m      |
| 4.0 Downward revaluations  1.1 Amortisation  0.2 (Increase) / decrease in impairment for bad debts  33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items  |         | ·   |         |
| 1.1 Amortisation  0.2 (Increase) / decrease in impairment for bad debts  33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items   | 43.2    | Depreciation                                      | 48.4    |
| 0.2 (Increase) / decrease in impairment for bad debts 33.4 (Decrease) / Increase in creditors (33.0) (Increase) / decrease in debtors 51.4 Movement in pension liability (Increase)/ decrease in Inventories 29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised (3.5) Other non –cash items   | 4.0     | Downward revaluations                             | 16.8    |
| 33.4 (Decrease) / Increase in creditors  (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items  | 1.1     | Amortisation                                      | 1.4     |
| (33.0) (Increase) / decrease in debtors  51.4 Movement in pension liability  | 0.2     | (Increase) / decrease in impairment for bad debts | 1.2     |
| 51.4 Movement in pension liability  (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items  | 33.4    | (Decrease) / Increase in creditors                | 30.7    |
| (Increase)/ decrease in Inventories  29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items  | (33.0)  | (Increase) / decrease in debtors                  | (9.8)   |
| 29.2 Carrying amount of non-current assets and non-current assets held for sale, sold or derecognised  (3.5) Other non –cash items   | 51.4    | Movement in pension liability                     | (39.0)  |
| sale, sold or derecognised (3.5) Other non –cash items   |         | (Increase)/ decrease in Inventories               | (0.1)   |
|  | 29.2    |   | 16.9    |
| 126.0  | (3.5)   | Other non –cash items                             | (12.8)  |
|  | 126.0   |   | 53.7    |

| (87.5)  | (103.8) |
|---|---------|
| (78.0) Any other items for which the cash effects investing of financing cash flows   | (97.7   |
| (9.5) Proceeds from the sale of property plant and equipment, investment property and intangible assets                               | (6.1    |
| The surplus/deficit on the provision of services has been adjusted for the following items that are investing or financing activities |         |

#### 23.2 Investing activities

|         | 2019/20   | 2020/21   |
|---------|---|-----------|
|         | £m  | £m        |
|         | (92.6) Purchase of property, plant & equipment and intangible assets            | (109.5)   |
| D       | (935.4) Purchase of short-term & long-term investments                          | (1,124.8) |
| 2 1 2 2 | 7.2 Other payments for investing activities                                     | 6.9       |
| Ď       | 9.5 Proceeds from the sale of property, plant & equipment and intangible assets | 6.1       |
|         | 937.4 Proceeds from short-term & long-term investments                          | 1,094.8   |
|         | 82.2 Other receipts from investing activities                                   | 102.0     |
|         | 8.3 Net cash flows from investing activities                                    | (24.5)    |

# 23.3 Financing activities

| 2019/20   | 2020/21 |
|---|---------|
| £m  | £m      |
| 29.9 Cash receipts of short-term & long-term borrowing  | 73.1    |
| 1.8 Other receipts from financing activities  | (2.0)   |
| $^{(7.5)}$ Cash payments for the reduction of the outstanding liabilities relating to finance leases & on-Balance Sheet PFI contracts | (8.4)   |
| (21.4) Repayments of short- and long-term borrowing   | (21.3)  |
| 2.8 Net cash flows from financing activities  | 41.4    |

### 24. Officers' remuneration

Short-term employee benefits, including wages and salaries, paid annual and sick leave for current employees, are recognised as an expense in the year in which the service is provided to the County Council.

# 24.1 Remuneration over £50,000 per annum

All amounts paid to or receivable by County Council employees, including salary, expenses allowances and compensation for loss of employment, where this total is more than £50,000 are given in the table below.

| _ |          | 2019/20      |       | Total Remuneration to Employees |          | 2020/21      |       |
|---|----------|--------------|-------|---------------------------------|----------|--------------|-------|
|   | Teachers | Non-Teachers | Total |                                 | Teachers | Non-Teachers | Total |
|   | 67       | 25           | 92    | £50,000 to £54,999              | 67       | 35           | 102   |
|   | 42       | 19           | 61    | £55,000 to £59,999              | 38       | 15           | 53    |
|   | 20       | 11           | 31    | £60,000 to £64,999              | 27       | 12           | 39    |
| Ō | 25       | 5            | 30    | £65,000 to £69,999              | 26       | 5            | 31    |
|   | 15       | 7            | 22    | £70,000 to £74,999              | 13       | 7            | 20    |
| 3 | 5        | 4            | 9     | £75,000 to £79,999              | 15       | 3            | 18    |
|   | 6        | 2            | 8     | £80,000 to £84,999              | 4        | 4            | 8     |
|   | 2        | 2            | 4     | £85,000 to £89,999              | 3        | 1            | 4     |
|   | 3        | 1            | 4     | £90,000 to £94,999              | 0        | 2            | 2     |
|   | 1        | 5            | 6     | £95,000 to £99,999              | 4        | 1            | 5     |
|   | 2        | 1            | 3     | £100,000 to £104,999            | 1        | 3            | 4     |
|   | 1        | 1            | 2     | £105,000 to £109,999            | 1        | 2            | 3     |
|   | 0        | 0            | 0     | £110,000 to £114,999            | 0        | 0            | 0     |
|   | 0        | 0            | 0     | £115,000 to £119,999            | 0        | 1            | 1     |
|   | 0        | 1            | 1     | £120,000 to £124,999            | 0        | 0            | 0     |
|   | 0        | 0            | 0     | £125,000 to £129,999            | 0        | 1            | 1     |
|   |          |              |       |                                 |          |              |       |

| 189 | 86 | 275 |                      | 199 | 95 | 294 |
|-----|----|-----|----------------------|-----|----|-----|
| 0   | 0  | 0   | £180,000 to £184,999 | 0   | 1  | 1   |
| 0   | 1  | 1   | £175,000 to £179,999 | 0   | 0  | 0   |
| 0   | 0  | 0   | £170,000 to £174,999 | 0   | 0  | 0   |
| 0   | 0  | 0   | £145,000 to £169,999 | 0   | 0  | 0   |
| 0   | 0  | 0   | £140,000 to £144,999 | 0   | 1  | 1   |
| 0   | 0  | 0   | £135,000 to £139,999 | 0   | 1  | 1   |
| 0   | 1  | 1   | £130,000 to £134,999 | 0   | 0  | 0   |

# 24.2 Senior employees' remuneration

| Post Title                              |         | Salary  | National<br>Insurance | Expense allowances | Pension<br>Contributions | Total   | Position start date | Position end date |
|---|---------|---------|-----------------------|--------------------|--------------------------|---------|---------------------|-------------------|
|   |         | £       | £                     | £                  | £                        | £       |                     |                   |
| Chief Executive, Paul<br>Robinson       | 2020/21 | 183,960 | 24,174                |                    | 34,481                   | 242,615 |                     |                   |
| Chief Executive, Paul Robinson          | 2019/20 | 179,048 | 23,516                | 339                | 27,424                   | 230,327 |                     |                   |
| Director of Children's<br>Services^     | 2019/20 | 65,338  | 8,421                 | 358                | 10,026                   | 84,143  |                     |                   |
| Director of Economy &<br>Infrastructure | 2020/21 | 134,507 | 17,323                | 1,923              | 25,212                   | 178,965 |                     |                   |
|   | 2019/20 | 131,910 | 16,986                |                    | 20,204                   | 169,100 |                     |                   |
| Director of Commercial &<br>Change      | 2020/21 | 127,230 | 16,345                |                    | 23,848                   | 167,423 |                     |                   |

|                            | 2019/20 | 121,910 | 15,633 |       | 18,967  | 156,510   |            |            |
|----------------------------|---------|---------|--------|-------|---------|-----------|------------|------------|
| Director of Public Health  | 2020/21 | 106,108 | 13,452 |       | 15,398  | 134,958   |            |            |
| Director of Public Health* | 2019/20 | 64,699  | 8,135  | 39    | 7,032   | 79,905    | 01/08/2019 |            |
| Director of Public Health  | 2019/20 | 21,051  | 2,508  |       | 3,098   | 26,657    |            | 31/07/2019 |
| Chief Financial Officer    | 2020/21 | 104,561 | 12,739 |       | 19,169  | 136,469   |            |            |
|                            | 2019/20 | 108,243 | 13,747 | 305   | 16,580  | 138,875   |            |            |
| Director of People         | 2020/21 | 117,766 | 14,990 |       | 21,870  | 154,626   | 18/05/2020 |            |
| Interim Director of People | 2019/20 | 49,023  | 6,247  |       | 7,509   | 62,779    |            |            |
| Total                      | 2020/21 | 774,132 | 99,023 | 1,923 | 139,978 | 1,015,056 |            |            |
|                            | 2019/20 | 741,222 | 95,193 | 1,041 | 110,840 | 948,296   |            |            |
|                            |         |         |        |       |         |           |            |            |

The Interim Director of Public Heath from 01/08/2019 to 16/02/20, Permanent from 17/02/20

On Director of Children's Service transferred to Worcestershire Children First on 01/10/19 but retains the statutory role of Director of Children's Services for Worcestershire County Council.

#### 25. Pension schemes

Post-employment benefits include pensions and retirement lump sums. Employees of the County Council may be members of:

- The Local Government Pensions Scheme (a defined benefit scheme), administered by the County Council under national regulations;
- The Teachers' Pension Scheme (a defined contribution scheme), administered by the Teachers' Pensions Agency on behalf of the Department for Education; or
- The NHS Pension Scheme (a defined contribution scheme), administered by the Department of Health.

#### 25.1 Defined contribution pension schemes

It is not possible for the County Council to identify its share of the underlying liabilities attributable to our employees within these, and therefore for the purposes of the Statement of Accounts they are accounted for as defined contribution schemes, that is, actual costs are included in the revenue accounts, with no assets or liabilities in the Balance Sheet.

#### 25.1.1 Teachers' Pension Scheme

The Teachers' Pension Scheme is a defined benefit scheme administered by the Teachers' Pensions Agency. Although the scheme is unfunded, a notional fund is used as a basis for calculating the employers' contribution rate.

In 2020/21 the County Council paid £16.3 million (2019/20 £14.3m) to the Department for Education and Skills in respect of teachers' pension costs, which represents 23.68% (2019/20 20.7%) of teachers' pensionable pay. In addition, the County Council is responsible for all pension payments relating to Teacher's added years it has awarded, together with the related increases. In 2020/21 these amounted to £0.3 million (2019/20 £0.3m), representing 0.4% (2019/20 0.4%) of pensionable pay. The County Council's Actuary has calculated a long-term liability of £2.4 million in respect of these payments that will decline over time and this is included in the balance sheet under other long-term liabilities.

#### 25.1.2 NHS Pension Scheme

The NHS pension scheme is a defined benefit scheme administered by the NHS Superannuation Scheme.

In 2020/21 the County Council paid £0.1 million (2019/20 £0.1m) to the NHS Superannuation Scheme, which represents 14.4% (2019/20 14.4%) of NHS pensionable pay.

# 25.2 Defined benefit pension schemes

The Local Government Pension Scheme is accounted for as a defined benefits scheme:

- The liabilities of the Pension Fund attributable to the Council are included in the Balance Sheet on an actuarial basis.
- The assets of the Pension Fund attributable to the County Council are included in the Balance Sheet at their fair value.

In relation to retirement benefits the General Fund is charged with the amount payable by the County Council to the Pension Fund or directly to pensioners in the year, not the amount calculated by the relevant accounting standards. In the Movement in Reserves Statement there are appropriations to and from the Pensions Reserve to remove the notional debits and credits for retirement benefits and replace them with debits for the cash paid to the Pension Fund and pensioners and any amounts payable to the fund but unpaid at the year-end. The negative balance on the Pensions Reserve measures the beneficial impact to the General Fund of being required to account for retirement benefits based on cash flows and not as benefits are earned by employees.

The County Council administers and participates in the Worcestershire County Council Pension Fund. Retirement benefits are determined independently of the investments of the Pension Fund, and the County Council has an obligation to make contributions where assets are insufficient to meet employee benefits. The County Council and participating employees pay contributions into the fund which are calculated at a level intended to balance pension's liabilities with investment assets.

The pension scheme is operated under the regulatory framework for the Local Government Pension Scheme and the governance of the scheme. As the statutory Administering Authority and Scheme Manager for the Fund, the County Council is responsible for ensuring effective stewardship of the Pension Fund's affairs. The County Council has established a Pension Committee to discharge its responsibility for the management of the administration operated through thirteen specialist external managers.

The three principal risks to the selfof the Pension Fund. Policy is determined in accordance with the Pensions Fund Regulations. The management of the Pension Fund's assets is

- Market risk (volatility in stock prices, increase in interest rates and fluctuations in currency exchange rates);
- Credit risk where a borrower does not make payments as promised; and
- Liquidity risk, in that a given security or asset cannot be traded quickly enough in the market.

Discretionary post-retirement benefits on early retirement are an unfunded defined benefit arrangement, under which liabilities are recognised when awards are made. There are no plan assets built up to meet these pension liabilities.

The Court of Appeal decision on the 28 June 2019 in the Sargeant/McCloud cases (generally referred to for the LGPS as "McCloud") ruled that the transitional protection afforded to older members when the Public Service Pension Schemes were amended constituted unlawful age discrimination. The County Council's actuary has included a calculation for the anticipated impact of the judgement on the pensions' liability. The additional costs are sensitive to the assumptions made. Relevant entries are included below as McCloud judgement liability.

### 25.2.1 Transactions relating to post-employment benefits

2010/20

The County Council recognises the cost of retirement benefits in the reported cost of services when they are earned by employees, rather than when the benefits are eventually paid as pensions. The charge against the council tax is based on the cash payable in the year, so the real cost of post-employment / retirement benefits is reversed out of the General Fund via the Movement in Reserves Statement. The following transactions have been made in the Comprehensive Income and Expenditure Statement and the General Fund Balance via the Movement in Reserves Statement during the year:

|          | 2019/20        |  | 2020/21 |
|----------|----------------|--|---------|
|          | £m             |  | £m      |
|          |                | Comprehensive Income & Expenditure Statement   |         |
|          |                | Cost of services:  |         |
|          | (32.5)         | Current service cost   | (27.6)  |
|          | (9.2)          | Past service cost – McCloud judgement  | 0.0     |
|          | (3.5)          | Settlements and curtailments   | (3.0)   |
| 7        |                |  |         |
| <u> </u> |                | Other Operating Expenses   |         |
|          | (0.4)          | Administration expenses  | (0.3)   |
|          |                |  |         |
|          |                | Financing & investment income & expenditure  |         |
|          | (32.4)         | Interest on Pensions Liabilities   | (31.4)  |
|          | 21.3           | Interest on Pensions Assets  | 21.7    |
|          | <b>(</b> 56.7) | Total post-employment benefit charged to the surplus or deficit on the Provision of Services | (40.6)  |

2020/24

| 2019/2 |   | 2020/21 |
|--------|---|---------|
| £r     |   | £m      |
|        | Re-measurement of the net defined liability charged to the Comprehensive Income & Expenditure Statement   |         |
| (51.3  | ) Return on Plan assets (excluding the amount included in net interest expense)   | 186.5   |
| 17.    | Actuarial gain / (loss) arising on changes in experience  | 29.3    |
| 27.    | Actuarial gain / (loss) arising on changes in financial assumptions   | (217.6) |
| 42.    | Actuarial gain / (loss) arising on changes in demographic assumptions   | 0.0     |
| (21.2  | Total post-employment benefit charged to the Comprehensive Income & Expenditure Statement   | (42.4)  |
| J      |   |         |
|        | Movement in Reserves Statement  |         |
| (26.8  | Reversal of net charges made to the surplus or deficit for the Provision of Services for post-employment benefits in accordance with the Code of Practice | (13.1)  |
|        |   |         |
|        | Actual amount charged against the General Fund Balance for pensions in the year:  |         |
| 29.    | Employer's contributions payable to the scheme  | 27.5    |
| (39.8  | ) Retirement benefits payable to pensioners   | (36.7)  |

The County Council made an up-front payment of Employer's contributions payable to the scheme of £77.1 million in April 2020 for the three years 2020/21 to 2022/23. The effect of the payment is a reduction in the net defined pension liability in the year of payment. As a result of the early payment, there is a difference between the value of the Pensions Reserve and the Pension liability held on the Balance Sheet as per the table below:-

|   | 2020/21 |
|---|---------|
|   | £m      |
| Balance on Pension Reserve (excluding Teachers Pension) | (496.0) |
| 21/22 Upfront Payment                                   | 25.7    |
| 22/23 Upfront Payment                                   | 26.4    |
| Balance on Pension Liability                            | (443.9) |

# 25.2.2 Pension gains and losses charged to the Comprehensive Income and Expenditure Statement

| _     | 2019/20 |   | 2020/21 |
|-------|---------|---|---------|
|       | £m      |   | £m      |
| Page  | (51.3)  | Return on Plan Assets (excluding the amount included in net interest expense) | 186.5   |
| e 197 | 17.4    | Actuarial gain / (loss) arising on changes in experience                      | 29.3    |
| 7     | 27.4    | Actuarial gain / (loss) arising from changes in financial assumptions         | (217.6) |
|       | 42.0    | Actuarial gain / (loss) arising on changes in demographic assumptions         | 0.0     |
|       | 0.4     | (Increase)/decrease in Teachers Pension Liability                             | 0.1     |
|       | 35.9    | Total gain / (loss)   | (1.7)   |

# 25.2.3 Pension assets and liabilities recognised in the Balance Sheet

| 2019/20                                | 2020/21   |
|--|-----------|
| £m                                     | £m        |
| (1,322.4) Present value of liabilities | (1,541.6) |
| 841.3 Fair value of assets             | 1,097.7   |
| (481.1) Deficit in the scheme          | (443.9)   |

Statutory arrangements for funding the deficit mean that the financial position of the County Council is consistent with previous financial years. The deficit on the local government pension scheme will be made good by increased contributions over the remaining working life of the employees (i.e. before payments fall due), as assessed by the scheme actuary. Finance is only required to be raised to cover discretionary benefits when the pensions are paid.

## 25.2.4 Liabilities and assets in relation to post-employment benefits (Local Government Pension Scheme)

This table gives detail of the assets and liabilities as calculated by the County Council's actuary. The financial assumptions included are based on yield assumptions on corporate bonds and are impacted by the duration of our employee liabilities. Increases in benefits and pensions included in these assumptions are based on CPI. Salary growth assumptions are based on long-term "real" salary inflation assumptions. Further information is given in note 25.2.6 which breaks down the fund investment assets, note 25.2.7 which provides the underlying assumptions for calculations included and note 25.2.8 which estimates the impact of any sensitivities in these assumptions.

Reconciliation of present value of the scheme liabilities:

| 2019/20  | 2020/21   |
|--|-----------|
| £m   | £m        |
| (1,365.3) Opening balance at 1 April                                       | (1,322.4) |
| (32.5) Current service cost  | (27.6)    |
| (32.4) Interest cost   | (31.4)    |
| (6.1) Contributions by scheme participants                                 | (5.6)     |
| Remeasurement (gains) and losses:  |           |
| 17.4 Actuarial gain / (loss) arising on changes in experience              | 29.3      |
| 27.4 Actuarial gain / (loss) arising on changes in financial assumptions   | (217.6)   |
| 42.0 Actuarial gain / (loss) arising on changes in demographic assumptions | 0.0       |
| 39.8 Benefits paid   | 36.7      |
| 0.0 Business combinations  | 0.0       |
| (9.2) Past service cost – McCloud Judgement                                | 0.0       |
| (3.5) Curtailments   | (3.0)     |
| (1,322.4) Closing balance at 31 March                                      | (1,541.6) |

# Reconciliation of fair value of the scheme assets:

| 2019/20   | 2020/21 |
|---|---------|
| £m  | £m      |
| 900.1 Opening balance at 1 April  | 841.3   |
| 21.3 Interest Income  | 21.7    |
| (51.3) Return on plan assets, excluding the amount included in the net interest expense | 186.5   |
| (0.4) Administration expenses   | (0.3)   |
| 5.3 Employer contributions  | 79.6    |
| 0.0 Business combinations   | 0.0     |
| 6.1 Contributions by scheme participants  | 5.6     |
| (39.8) Benefits paid  | (36.7)  |
| 841.3 Closing balance 31 March  | 1,097.7 |

# 25.2.5 Pensions Reserve

| 2019/20   | 2020/21 |
|---|---------|
| £m  | £m      |
| (492.7) Balance at 1 April  | (483.6) |
| (51.3) Return on Plan assets (excluding the amount included in net interest expense)  | 186.5   |
| 17.4 Actuarial gain / (loss) arising on changes in experience   | 29.3    |
| 27.4 Actuarial gain / (loss) arising on changes in financial assumptions  | (217.6) |
| 42.0 Actuarial gain / (loss) arising on changes in demographic assumptions  | 0.0     |
| 0.0 Business combinations   | 0.0     |
| (56.7) Reversal of items relating to retirement benefits debited or credited to the Surplus or Deficit on the Provision of Services in the Comprehensive Income & Expenditure Statement | (40.6)  |
| 5.3 Employer's pensions contributions & direct payments to pensioners payable in the year   | 79.6    |
| 24.6 Employer's pension contributions – prepayment adjustment   | (52.1)  |
| 0.4 Decrease in Teachers Pension Liability  | 0.1     |
| (483.6) Balance at 31 March   | (498.4) |

# 25.2.6 Local Government Pension Scheme assets

| _     | 2019/20 |  | Quoted | 2020/21 |
|-------|---------|--|--------|---------|
|       | £m      |  | (Y/N)  | £m      |
|       |         | Equities:  |        |         |
|       | 1.7     | UK Quoted  | Υ      | 1.3     |
|       | 203.6   | Overseas quoted  | Υ      | 343.7   |
|       | 106.0   | Pooled Investment Vehicle – UK Managed Funds                       | N      | 152.5   |
|       | 281.8   | Pooled Investment Vehicle – UK Managed Funds – (overseas equities) | N      | 433.3   |
|       | 0.8     | Pooled Investment Vehicle – Overseas Managed Funds                 | N      | 1.3     |
|       |         | Bonds:   |        |         |
|       | 3.4     | UK Corporate   | Υ      | 0.0     |
| Page  | 38.7    | Overseas Corporate   | Υ      | 0.0     |
| e 202 | 0.0     | Other Bonds  | Υ      | 1.0     |
| 02    | 60.6    | UK Government Fixed  | Υ      | 0.0     |
|       | 0.8     | Overseas Government  | Υ      | 0.0     |
|       |         | Property:  |        |         |
|       | 19.4    | European Property Fund   | N      | 21.0    |
|       | 5.9     | UK Property Debt   | N      | 4.2     |
|       | 4.2     | Overseas Property Debt   | N      | 3.1     |
|       | 17.7    | UK Property Fund   | N      | 22.0    |
|       | 1.7     | Overseas REITS   | N      | 1.1     |
|       |         | Alternatives:  |        |         |
|       | 41.2    | UK Infrastructure  | N      | 42.8    |

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| 22.7 European Infrastructure | N | 30.4    |
|------------------------------|---|---------|
|                              |   |         |
| 15.1 US Infrastructure       | N | 22.8    |
| 5.9 US Stock Options         | N | 3.8     |
| (5.1) Overseas Stock Options | N | 1.0     |
| 10.1 Corporate Private Debt  | N | 12.4    |
| Cash:                        |   |         |
| 1.7 Cash Instruments         | Υ | 0.0     |
| 1.7 Cash Accounts            | Υ | 0.0     |
| 1.7 Net Current Assets       | N | 0.0     |
| 841.3 Total                  |   | 1,097.7 |

# 25.2.7 Basis for estimating assets and liabilities

Liabilities have been assessed on an actuarial basis using the projected unit credit method, an estimate of the pensions that will be payable in future gyears dependent on assumptions about mortality rates, salary levels, etc. The Local Government Pension Scheme has been assessed by Mercer Ltd, an independent firm of actuaries, and estimates for the County Council fund are based on the latest full valuation of the scheme as at 31 March 2020, with an effective date of 1 April 2021. The principal assumptions used by the actuary are:

| 2019/20   | 2020/21 |
|---|---------|
| Mortality assumptions                           |         |
| Longevity at 65 for current pensioners (years): |         |
| 22.6 Men  | 22.7    |
| 25.0 Women                                      | 25.1    |
| Longevity at 65 for future pensioners (years):  |         |
| 24.2 Men  | 24.4    |
| 27.0 Women                                      | 27.1    |

| Financial assumptions                        |      |
|--|------|
| 2.1% Rate of CPI inflation                   | 2.7% |
| 3.6% Rate of increase in salaries            | 4.2% |
| 2.2% Rate of increase in pensions            | 2.8% |
| 2.4% Rate for discounting scheme liabilities | 2.1% |

The estimation of the defined benefit obligations is sensitive to the actuarial assumptions set out in the table above. The sensitivity analyses below have been determined based on reasonably possible changes of the assumptions occurring at the end of the reporting period and assumes for each change that the assumption analysed changes while all the other assumptions remain constant. The assumptions in longevity, for example, assume that life expectancy increases or decreases for men and women. In practice, this is unlikely to occur, and changes in some of the assumptions may be interrelated. The estimations in the sensitivity analysis have followed the accounting policies for the scheme, i.e. on an actuarial basis using the projected unit credit method. The methods and types of assumptions used in preparing the sensitivity analysis below did not change from those used in the previous period.

Effect if actual results differ from assumptions

#### 25.2.8 Assumptions made about the future and estimate uncertainties

**Uncertainties** 

| Property and   | The Funds directly held investment     | The total value of indirect property investments in the financial statementsis |
|----------------|--|--|
| infrastructure | properties are valued at fair value by | £160.7 million (£149.8 million in 2019/20). There is a risk that this          |
| valuations     | independent valuers in accordance      | investment may be under or overstated in the accounts                          |

infrastructure valuations. (Level 3 investments)

Item

properties are valued at fair value by independent valuers in accordance with RICS valuation professional standards, whilst infrastructure investments are valued at fair value by independent experts. From 2020/21 there has been additional uncertainty regarding the property valuations due to the time that it will take to fully realise the impact of Covid-19 upon illiquid assets such as property. The valuations have

The total value of direct infrastructure investments in the financial statements is £332.6 million (£299.1 million in 2019/20). There is a risk that this investment may be under or overstated in the accounts. Additional information in respect of the valuation techniques, judgements and sensitivity of these balances is disclosed in Note 14 to the Pension Fund Accounts.

been updated based on the information available as at 31 March 2021 and may be subject to variations as further market information becomes available.

### 25.2.9 Impact on the Defined Benefit Obligation in the Scheme (Liabilities)

|                 | Increase in rate of | Increase/(decrease) in<br>Assumption |
|-----------------|---------------------|--------------------------------------|
|                 |                     | £m                                   |
| Discount Rate   | 0.1%                | (25.5)                               |
| Inflation       | 0.1%                | 26.0                                 |
| Pay             | 0.1%                | 2.3                                  |
| Life Expectancy | 1 YEAR              | 46.6                                 |

# 25.2.10 Impact on the County Council's cash flows

The weighted average duration of the defined benefit obligation for scheme members is 17 years (2019/20 17 years). The County Council anticipates payments of £2.5 million expected contributions to the scheme in 2021/22.

## 26. Termination benefits and exit packages

This discloses both exit packages for employees who have left the County Council in 2020/21 and any provisions for packages which have been agreed where the employee will leave at a future date. The cost includes redundancy costs, costs of pension added years and any other departure costs. Termination Benefits are charged in the year in which they are paid or on an accrual basis if appropriate.

Where enhancement of retirement benefits is made the amount charged is the amount payable by the County Council to the Pension Fund or pensioner in the year.

| 201                           | 19/20                       |  | 202                           | 0/21                        |
|-------------------------------|-----------------------------|--|-------------------------------|-----------------------------|
| Total number of exit packages | Total cost of exit packages | Exit package cost band (including redundancy, pension strain, and settlement payments) | Total number of exit packages | Total cost of exit packages |
|                               | £m                          |  |                               | £m                          |
| 68                            | 0.5                         | £0 - £20,000   | 23                            | 0.2                         |
| 21                            | 0.6                         | £20,001 - £40,000  | 9                             | 0.3                         |
| 8                             | 0.4                         | £40,001 - £60,000  | 1                             | 0.0                         |
| 5                             | 0.3                         | £60,001 - £80,000  | 1                             | 0.1                         |
| 2                             | 0.2                         | £80,001 - £100,000   | 0                             | 0.0                         |
| 3                             | 0.3                         | £100,001 - £150,000  | 1                             | 0.1                         |
| 1                             | 0.2                         | £150,001 - £200,000  | 5                             | 0.8                         |
| 0                             | 0.0                         | £200,001 - £250,000  | 2                             | 0.5                         |
| 1                             | 0.3                         | £250,001 - £300,000  | 0                             | 0.0                         |
| 0                             | 0.0                         | £300,001 - £350,000  | 1                             | 0.3                         |
| 0                             | 0.0                         | £350,001 - £400,000  | 1                             | 0.4                         |
| 109                           | 2.8                         | Total Termination Packages   | 44                            | 2.7                         |

# 27. Related parties

The Council is required to disclose material transactions with bodies or individuals that have the potential to control or influence the Council, or to be controlled or influenced by the Council.

#### 27.1 UK Central Government

The UK Central Government has significant influence over the general operations of the County Council. It is responsible for providing the statutory framework within which the County Council works, provides funding in the form of grants (note 6 refers), and sets the terms of many of the relationships that the County Council has with other organisations.

#### 27.2 Elected Members

Elected members of the County Council have direct control over the County Council's financial and operating policies. A total of £1.1 million allowances and expenses were paid to members in 2020/21 (2019/20 £1.1 million). Elected members of the County Council may be involved with other local organisations that provide services for or receive services from the County Council. Transactions for these organisations have been reviewed and there are no related party disclosures to be made for elected members.

#### 27.3 Officers

Officers of the County Council may be involved with other local organisations that provide services for or receive services from the County Council.

Transactions for these organisations have been reviewed and there are no related party disclosures to be made for officers.

# 27.4 Section 75 Framework Partnership Agreements

The County Council has an integrated commissioning unit with Health through a Section 75 arrangement including the Better Care Fund (details given in note 7). Monitoring is through the Integrated Commissioning Executive Officers Group (ICEOG) and agreed and controlled through the Clinical Commissioning Group Board and the Health and Wellbeing Board.

### 27.5 Worcestershire County Council Pension Fund

At the year-end the County Council charged the Pension Fund £1.5 million (2019/20 £1.5 million) for expenses incurred in administering the Pension Fund. Further details are given in note 25 Defined Benefit Pension Schemes.

# 27.6 West Mercia Energy Joint Committee

The County Council is represented by its elected members on the West Mercia Energy Joint Committee (WME). WME offers energy procurement and management on behalf of its four owning authorities and a number of outside bodies. WME is constituted as a Joint Committee and the County Council is one of four constituent authorities, alongside Shropshire Council, Herefordshire Council and Telford and Wrekin Council. The parties have rights to the net assets of the arrangement and, as such, this is judged to be a joint venture. This joint venture is not consolidated into the Group Accounts because it is not considered to be material. The County Council spent £4.8 million with WME in 2020/21 (2019/20 £5.8 million) and this is reflected in the Comprehensive Income and Expenditure Statement.

## 27.7 Place Partnership Limited

Place Partnership Limited is a single asset management company co-owned by the County Council, Hereford & Worcester Fire Authority, Warwickshire Police and West Mercia Police and each party has equal shares and equal voting rights. Any profits made by Place Partnership Limited would be distributed equally to members and any loss distribution would be limited by shareholding. Place Partnership Limited has been classified as a Joint Operation for the purpose of financial reporting, because there is joint control, and the activity of the arrangement is primarily to provide services to the parties within their boundaries. In 2020/21, the operating cost for the County Council was £5.6 million (2019/20 £5.2 million) and this is reflected in the Comprehensive Income and Expenditure Statement. Place Partnership Limited has not been fully consolidated into the County Council's accounts as a Joint Operation, because there is no material difference to the costs already reflected. There is a creditor for £0.5 million outstanding at the year-end (2019/20 £0.2 million), and a debtor for £0.01 million (2019/20 £0.02 million).

Place Partnership Limited ceased to trade on 31 March 2021 and services relating to the County Council were transferred in house.

#### 27.8 Severn Arts

Severn Arts is a Private Company Limited by Guarantee that provides education in music and the Arts within Worcestershire. The County Council appoints one out of the ten trustees. This is a Related Party because the trustee appointed is a key management personnel of the County Council.

The company commenced trading on 1<sup>st</sup> June 2018, after a transfer of service provision and assets from the County Council. As part of the transfer, the County Council loaned Severn Arts £0.4 million, which is to be paid back in monthly instalments over 7 years with 4.78% interest per annum. There is a loan balance of £0.238 million outstanding at 31 March 2021 (2019/20 £0.268 million).

#### 27.9 Worcestershire Children First

Worcestershire Children First is a Private Limited Company by Guarantee without share capital and is 100% owned and controlled by Worcestershire County Council. The company was incorporated on 4<sup>th</sup> July 2018 and commenced trading on 1<sup>st</sup> October 2019. The company is principally engaged in the provision of social care and educational services for children and families across Worcestershire. The company has been identified as a subsidiary as it is 100% owned by the Council, and therefore the Council is deemed to have single control. Group Accounts have been prepared because the subsidiary is assessed to be material.

In 2020/21, the Council spent £118.7 million (2109/20 £55.1 million) on services from the company and received £7.6 million (2109/20 £3.5 million) in income from the provision of support services. This is reflected in the single entity Comprehensive Income and Expenditure Statement. There is a debtor of £27.4 million (2019/20 £6.2 million) and a creditor of £26.7 million (2109/20 £3.8 million) outstanding at 31 March 2021 and these balances are included in the single entity Balance Sheet.

The company's Board includes 1 Director who is employed by the Council and 2 Elected members of the Council; these individuals did not receive any remuneration from the company during the year.

#### 28. Leases

#### 28.1 The County Council as lessee – operating leases

Rentals paid under operating leases are charged to the Comprehensive Income and Expenditure Statement as an expense. Charges are made on a straight-line basis over the life of the lease.

Operating lease payments of £1.3 million were made in 2020/21 (2019/20 £1.3 million). The County Council's outstanding obligations under lease agreements as at 31 March 2021 totalled £11.5 million (31 March 2020 £12.4 million).

|                                       | £m   |
|---------------------------------------|------|
| Leases expiring in less than 1 year   | 0.2  |
| Leases expiring between 1 and 5 years | 0.8  |
| Leases expiring in 5 years+           | 10.5 |
|                                       | 11.5 |

# 29.2 The County Council as lessor – operating leases

Where an asset is leased by the County Council to a third party as an operating lease the asset is retained in the Balance Sheet. Rental income is credited to the Comprehensive Income and Expenditure Statement on a straight-line basis over the life of the lease.

Operating lease receipts of £2.2 million were received in 2020/21 (2019/20 £2.0 million). The County Council's outstanding obligations under lease arrangements as at 31 March 2021 totalled £6.3 million (2019/20 £7.4 million).

|                                       | £m  |
|---------------------------------------|-----|
| Leases expiring in less than 1 year   | 0.8 |
| Leases expiring between 1 and 5 years | 4.1 |
| Leases expiring in 5 years+           | 1.4 |
|                                       | 6.3 |

#### 29. External audit costs

| 2019/20  | 2020/21 |
|--|---------|
| £m   | £m      |
| 0.1 Fees payable regarding external audit services | 0.1     |

The fee of £100k paid to Grant Thornton comprised £74k audit fee and £4k grant certification fee. An audit fee of £22k was agreed by the Public Sector Audit Appointments body to cover additional audit work required in certifying the 2019/20 accounts.

The County Council is licensed to use the CFO Insights tool provided by Grant Thornton, at a cost of £13k per annum. This is not related to the external audit services provided.

## 30. Events after the reporting period

Events after the reporting period are those events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the Statement of Accounts is approved. Two types of events can be identified:

- those that provide evidence of conditions that existed at the end of the reporting period the Statement of Accounts is adjusted to reflect such events
- those that are indicative of conditions that arose after the reporting period the Statement of Accounts is not adjusted to reflect such events, but, where a category of events would have a material effect, disclosure is made of the nature of the events and their estimated financial effect.

The financial statements have not been adjusted for the following events which took place after 31 March 2021; they provide information relevant to the Council's financial position but do not relate to conditions existing at that date.

# Non-adjusting events

# **Academy Conversions**

Five schools have converted to academy status after 31 March 2021. As these converted after the reporting period they are non-adjusting events and are reported below for information.

| Name of School   | Date of Conversion | Asset Value at 31 March 2021<br>£m |
|--|--------------------|------------------------------------|
| Cherry Orchard Primary                                     | 01/04/2021         | 7.1                                |
| Tudor Grange Primary Academy (formerly Perdiswell Primary) | 01/04/2021         | 5.6                                |
| Arrow Valley First (formerly Roman Way First               | 01/04/2021         | 4.5                                |
| The Orchard (formerly Sidemoor First & Nursery)            | 01/04/2021         | 7.3                                |
| Upper Arley C of E Primary                                 | 01/04/2021         | 0.0                                |

## 31. Accounting standards issued but not yet adopted

At the balance sheet date, IFRS 16 Leases has been published but not yet adopted by the Code of Practice of Local Authority Accounting in the United Kingdom. IFRS 16 will require local authorities that are lessees to recognise a lease on their balance sheet as a right-of-use asset with a corresponding lease liability (there are exemptions for low-value and short-term leases). CIPFA/LASAAC have deferred implementation of IFRS 16 for local government to 1 April 2022.

The County Council is preparing for the new standard and will continue to:

- Liaise with our directorates and maintained schools to confirm current lease arrangements and identify relevant contracts
- Consider each material contract to determine service contracts v. operating lease
- Establish new disclosure and accounting requirements

As at the Balance Sheet date, the following new accounting standards and amendments had not yet been adopted by the Code of Practice on Local Authority Accounting in the United Kingdom. These are not expected to have any significant impact for the Council:

- Definition of a Business: Amendments to IFRS 3 Business Combinations
- Interest Rate Benchmark Reform: Amendments to IFRS 9, IAS 39 and IFRS 7
- Interest Rate Benchmark Reform Phase 2: Amendments to IFRS 9, IAS 39 and IFRS 7, IFR 4 and IFRS 16.

•

# 32. Short term investments

| 31 March<br>2020           | 31 March<br>2021 |
|----------------------------|------------------|
| £m                         | £m               |
| 5.0 Short term investments | 35.2             |
| 5.0 Total                  | 35.2             |

# Worcestershire County Council Group Accounts

# **Group Accounts and Supporting Notes**

# **Group Accounts**

#### Introduction

In order to provide a fuller picture of the Council's economic activities and financial position, the accounting statements of the Council and Worcestershire Children First have been consolidated.

The Group Accounts are presented in addition to the Council's 'single entity' financial statements and comprise:

- Group Comprehensive Income and Expenditure Statement;
- Group Movement in Reserves Statement;
- Group Balance Sheet; and
- Group Cash Flow Statement.

These statements are set out on the following pages, together with accompanying disclosure notes. Disclosure notes have only been included in the S group accounts where they are materially different from those of the Council's single entity accounts.

#### **Results of Subsidiary**

#### **Worcestershire Children First**

The County Council's wholly owned subsidiary Worcestershire Children First (WCF) was successfully launched on 1<sup>st</sup> October 2019 and operational responsibility for the delivery of all of Children's services on behalf of Worcestershire County Council was transferred on that date.

For 2020/21, the company's results showed a profit for the year of £0.6 million and net assets of £1.1 million.

A full copy of the company's accounts can be obtained from the Directors, Worcestershire Children First, County Hall, Spetchley Road, Worcester WR5 2NP. The accounts are audited by Grant Thornton (UK) LLP.

# **Group Comprehensive Income and Expenditure Statement**

| 2019/20     | 2019/20 | 2019/20 |  | 2020/21     | 2020/21   | 2020/21 |
|-------------|---------|---------|--|-------------|-----------|---------|
| Expenditure | Income  | Net     |  | Expenditure | Income    | Net     |
| £m          | £m      | £m      |  | £m          | £m        | £m      |
| 0.0         | 0.0     | 0.0     | Turnover   | 0.0         | (1.0)     | (1.0)   |
|             |         |         | Service Expenditure Analysis   |             |           |         |
| 296.3       | (145.3) | 151.0   | People   | 321.2       | (187.7)   | 133.5   |
| 341.7       | (233.4) | 108.3   | Children's Services  | 378.3       | (266.5)   | 111.8   |
| 92.0        | (26.5)  | 65.5    | Economy & Infrastructure   | 100.9       | (29.0)    | 71.9    |
| 32.9        | (1.1)   | 31.8    | Commercial & Change  | 39.0        | (9.8)     | 29.2    |
| 28.5        | (4.5)   | 24.0    | Finance, HR & Chief Executive  | 55.9        | (10.2)    | 45.7    |
| 791.4       | (410.8) | 380.6   | Net Cost of Services   | 895.3       | (504.2)   | 391.1   |
| 10.5        | (4.5)   | 6.0     | Other operating expenditure  | 3.6         | (1.4)     | 2.2     |
| 77.         | (30.0)  | 47.9    | Financing, investment income & expenditure                                 | 69.6        | (30.3)    | 39.3    |
| 0.2         | (419.2) | (419.0) | Taxation & non-specific grant income and expenditure                       | 0.3         | (467.3)   | (467.0) |
| 880.0       | (864.5) | 15.5    | (Surplus) / deficit on the provision of services                           | 968.8       | (1,003.2) | (34.4)  |
| 0.1         | -       | 0.1     | Tax expenses of subsidiary   |             |           | (0.1)   |
| 880.1       | (864.5) | 15.6    | Group (surplus)/deficit  |             |           | (34.5)  |
|             |         |         | Other comprehensive income and expenditure                                 |             |           |         |
|             |         | (26.2)  | (Surplus) on revaluation of property, plant & equipment                    |             |           | (23.0)  |
|             |         | 20.6    | Downward revaluations on non-current assets charged to Revaluation Reserve |             |           | 22.3    |
|             |         | (35.9)  | Actuarial (gains) / losses on pension assets & liabilities                 |             |           | 1.7     |
|             |         | (41.5)  | Total other comprehensive income and expenditure                           |             |           | 1.0     |
|             |         | (25.9)  | Total comprehensive income and expenditure (surplus) / deficit             |             |           | (33.5)  |

# **Group Movement in Reserves Statement 2020/21**

|  | General Fund<br>(Non-<br>Earmarked)<br>Balance | General Fund<br>(Earmarked)<br>Reserves | General<br>Fund Total | Capital<br>Receipts<br>Reserve | Capital<br>Grants<br>Unapplied<br>Account | Total Usable<br>Reserves | Unusable<br>Reserves | Total<br>Council<br>Reserves | Council's<br>Share of<br>Reserves of<br>subsidiary | Total<br>Reserves<br>attributable<br>to Council |
|--|--|---|-----------------------|--------------------------------|---|--------------------------|----------------------|------------------------------|--|---|
|  | £m   | £m                                      | £m                    | £m                             | £m  | £m                       | £m                   | £m                           | £m   | £m  |
| Balance at 31 March<br>2020  | 12.2   | 76.3                                    | 88.5                  | 0.0                            | 55.9                                      | 144.4                    | (50.7)               | 93.7                         | 0.5  | 94.2  |
| Reporting change to<br>Schools Budget Deficit at<br>1 April 2020         | 0.0  | 6.2                                     | 6.2                   | 0.0                            | 0.0                                       | 6.2                      | (6.2)                | 0.0                          | 0.0  | 0.0   |
| Restated Balance at 31<br>March 2020                                     | 12.2   | 82.5                                    | 94.7                  | 0.0                            | 55.9                                      | 150.6                    | (56.9)               | 93.7                         | 0.5  | 94.2  |
| Movement in reserves during 2020/21:                                     |  |   |                       |                                |   |                          |                      |                              |  |   |
| Total Comprehensive concome and Expenditure                              | 34.5   | 0.0                                     | 34.5                  | 0.0                            | 0.0                                       | 34.5                     | (1.0)                | 33.5                         | 0.0  | 33.5  |
| Adjustments between<br>Froup accounts and<br>authority accounts          | (5.6)  | 0                                       | (5.6)                 | 0.0                            | 0.0                                       | (5.6)                    | 0.0                  | (5.6)                        | 5.6  | 0.0   |
| Net increase/<br>(decrease) before<br>transfers                          | 28.9   | 0.0                                     | 28.9                  | 0.0                            | 0.0                                       | 28.9                     | (1.0)                | 27.9                         | 5.6  | 33.5  |
| Adjustments between accounting basis and funding basis under regulations | 3.6  | 0.5                                     | 4.1                   | 2.7                            | 15.3                                      | 22.1                     | (22.1)               | 0.0                          | 0.0  | 0.0   |
| Transfer to/from earmarked reserves                                      | (31.7)   | 31.7                                    | 0.0                   | 0.0                            | 0.0                                       | 0.0                      | 0.0                  | 0.0                          | 0.0  | 0.0   |
| Increase / (decrease) in 2020/21   | 0.8  | 32.2                                    | 33.0                  | 2.7                            | 15.3                                      | 51.0                     | (23.1)               | 27.9                         | 5.6  | 33.5  |
| Balance at 31 March<br>2021 carried forward                              | 13.0   | 114.7                                   | 127.7                 | 2.7                            | 71.2                                      | 201.6                    | (80.0)               | 121.6                        | 6.1  | 127.7   |

# Adjustments between Group Accounts and Authority Accounts in the Group Movement in Reserves Statement

|   | 2020/21            |
|---|--------------------|
|   | General Fund Total |
|   | £m                 |
| Removal of intercompany transactions                            | 5.0                |
| Subsidiary surplus  | 0.6                |
| Total adjustments between Group Accounts and Authority Accounts | 5.6                |

# **Group Movement in Reserves Statement 2019/20**

|  | General Fund<br>(Non-<br>Earmarked)<br>Balance | General Fund<br>(Earmarked)<br>Reserves | General<br>Fund Total | Capital<br>Receipts<br>Reserve | Capital<br>Grants<br>Unapplied<br>Account | Total Usable<br>Reserves | Unusable<br>Reserves | Total<br>Council<br>Reserves | Council's<br>Share of<br>Reserves of<br>subsidiary | Total<br>Reserves<br>attributable<br>to Council |
|--|--|---|-----------------------|--------------------------------|---|--------------------------|----------------------|------------------------------|--|---|
| Restated   | £m   | £m                                      | £m                    | £m                             | £m  | £m                       | £m                   | £m                           | £m   | £m  |
| Balance at 31 March<br>2019  | 12.2   | 81.5                                    | 93.7                  | 0.1                            | 41.1                                      | 134.9                    | (66.6)               | 68.3                         | 0.0  | 68.3  |
| Movement in reserves during 2019/20:   |  |   |                       |                                |   |                          |                      |                              |  |   |
| Total Comprehensive<br>Income and Expenditure                                      | (15.6)   | 0.0                                     | (15.6)                | 0.0                            | 0.0                                       | (15.6)                   | 41.5                 | 25.9                         | 0.0  | 25.9  |
| Adjustments between group accounts and authority accounts                          | (0.5)  | 0.0                                     | (0.5)                 | 0.0                            | 0.0                                       | (0.5)                    | 0.0                  | (0.5)                        | 0.5  | 0.0   |
| Net increase/<br>odecrease) before<br>Gransfers                                    | (16.1)   | 0.0                                     | (16.1)                | 0.0                            | 0.0                                       | (16.1)                   | 41.5                 | 25.4                         | 0.5  | 25.9  |
| Adjustments between<br>Caccounting basis and<br>funding basis under<br>regulations | 11.4   | (0.5)                                   | 10.9                  | (0.1)                          | 14.8                                      | 25.6                     | (25.6)               | 0.0                          | 0.0  | 0.0   |
| Transfer to/from earmarked reserves  | 4.7  | (4.7)                                   | 0.0                   | 0.0                            | 0.0                                       | 0.0                      | 0.0                  | 0.0                          | 0.0  | 0.0   |
| Increase / (decrease) in 2019/20   | 0.0  | (5.2)                                   | (5.2)                 | (0.1)                          | 14.8                                      | 9.5                      | 15.9                 | 25.4                         | 0.5  | 25.9  |
| Balance at 31 March<br>2020 carried forward  | 12.2   | 76.3                                    | 88.5                  | 0.0                            | 55.9                                      | 144.4                    | (50.7)               | 93.7                         | 0.5  | 94.2  |

# Adjustments between Group Accounts and Authority Accounts in the Group Movement in Reserves Statement

|   | 2019/20            |
|---|--------------------|
|   | General Fund Total |
|   | £m                 |
| plus  | 0.5                |
| nents between Group Accounts and Authority Accounts | 0.5                |

# **Group Balance Sheet**

| 31 March<br>2020 |                               | 31 March<br>2021 | Note |
|------------------|-------------------------------|------------------|------|
| £m               |                               | £m               |      |
| 1,070.7          | Property, plant and equipment | 1,100.6          |      |
| 1.7              | Heritage assets               | 1.7              |      |
| 5.4              | Intangible assets             | 4.0              |      |
| 3.0              | Long-term investments         | 3.0              |      |
| 115.9            | Long-term debtors             | 108.6            |      |
| 1,196.7          | Long term assets              | 1,217.9          |      |
| 7.6              | Non-Operational Assets        | 5.7              |      |
| 5.0              | Short-term investments        | 35.2             |      |
| 1.2              | Inventories                   | 1.4              |      |
| 89.9             | Short-term debtors            | 78.1             | 3    |
| 78.2             | Cash and cash equivalents     | 81.2             |      |
| 181.9            | Current assets                | 201.6            |      |
| (39.4)           | Short-term borrowing          | (71.3)           |      |
| (117.2)          | Short-term creditors          | (132.3)          |      |
| (156.6)          | Current liabilities           | (203.6)          |      |

|    |                            | 31 March<br>2021 |
|----|----------------------------|------------------|
|    |                            | £m               |
| Lo | ong-term provisions        | (2.6)            |
| Lo | ong-term borrowing         | (456.5)          |
| 0  | ther long-term liabilities | (604.3)          |
| G  | rants receipts in advance  | (24.8)           |
| L  | ong-term liabilities       | (1,088.2)        |
| N  | et assets                  | 127.7            |
|    |                            |                  |
| Fi | nanced by:                 |                  |
| U  | sable reserves             | 207.8            |
| U  | nusable reserves           | (80.1)           |
| T  | otal reserves              | 127.7            |

# **Group Cash Flow Statement**

|   | 2020/21 |  |
|---|---------|--|
|   | £m      |  |
| Net surplus/(deficit) on the provision of services  | 34.4    |  |
| Adjust net (surplus)/deficit for non-cash movements   | 55.6    |  |
| Adjust for items included in the net (surplus)/deficit on the provision of services that are investing and financing activities | (103.8) |  |
| Net cash flows from operating activities  | (13.8)  |  |
|   |         |  |
| Net cash flows from investing activities  | (24.6)  |  |
| Net cash flows from financing activities  | 41.4    |  |
| Net increase/(decrease) in cash or cash equivalents 3.0   |         |  |
|   |         |  |
| Cash and cash equivalents   |         |  |
| Balance at 1 April  | 78.2    |  |
| Balance at 31 March   | 81.2    |  |
| Movement in cash and cash equivalents increase / (decrease) 3.0   |         |  |

# **Notes to the Group Accounts**

## 1. Group boundary

Worcestershire Children First (WCF) is private limited company by guarantee and a 100% wholly owned subsidiary of Worcestershire County Council.

The company is a subsidiary of the Council for accounting purposes and its results have been consolidated into the Group Accounts on a line by line basis using the acquisition basis of consolidation.

# 2. Accounting policies

The financial statements of WCF have been prepared in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Differences between these standards and the Code would have no material impact on the Group Statements.

The Group Accounts have been prepared in accordance with the Code of Practice on Local Authority Accounting in the United Kingdom 2020/21 issued by the Chartered Institute of Public Finance (CIPFA). In preparing the Group Accounts, the Council has:

- Aligned the accounting policies of the company with those of the Council and made consolidation adjustments as necessary;
- Consolidated the financial statements of the company with those of the Council on a line by line basis; and
- Eliminated in full: balances, transactions, income and expenditure between the Council and its subsidiary.

The group accounting policies are not significantly different from those used to prepare the Council's single entity statements with the exception of the policy noted below:

• Pensions – the Group Accounts have been prepared incorporating the requirements of IAS19: Retirement Benefits for the treatment of pension costs. IAS19 requires that pension costs are recorded in the year in which the benefit entitlements are earned by the employee rather than the year in which the pension and employer's contributions are actually paid. The Pension Reserve represents the net liability for future pension costs. The financial statements of WCF have been prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The financial position under FRS102 is not

significantly different under IAS19. The Group Accounts reflect the defined benefit transactions and balances for the group, after removing the defined contribution expenses from the subsidiary which are already recognised in the single entity accounts.

# 3. Group short term debtors

| 31 March 2020                 | 31 March 2021 |
|-------------------------------|---------------|
| £m                            | £m            |
| Short term debtors:           |               |
| 36.2 Trade receivables        | 46.7          |
| 4.7 Prepayments               | 3.8           |
| 49.0 Other receivables        | 27.6          |
| 89.9 Total short term debtors | 78.1          |

# **Glossary of Terms**

| Accounting policies       | The principles, rules and procedures used in the preparation of the accounts   |
|---------------------------|--|
| Accruals                  | The recognition of income and expenditure as goods and services are provided, not when cash is received or paid  |
| Actuary                   | An independent company which advises on the assets and liabilities of the pension fund with the aim of ensuring that the payment of pensions and future benefits are met.  |
| Admitted bodies           | Voluntary and charitable bodies whose staff can become members of the Local Government Pension Scheme, subject to certain terms and conditions, and other organisations to which Local Government employees have been transferred under the outsourcing of local government services   |
| Agent                     | The County Council or other authority acting as an intermediary  |
| Amortisation              | The drop-in value of intangible assets as they become out of date  |
| Asset                     | A resource controlled by the County Council because of past events and from which economic benefits or service potential is expected. Assets can be:   |
|                           | <ul> <li>Intangible – assets of non-physical form, e.g. patents, goodwill, trademarks and copyrights</li> <li>Property, plant and equipment – assets which give the Council benefits for more than one year</li> <li>Community – assets held in perpetuity which may have restrictions on their disposal</li> <li>Infrastructure – assets such as highways and footways</li> <li>Non-operational – assets not directly used for service provision</li> <li>Heritage – assets held solely for historical, artistic, or environmental qualities</li> </ul> |
| Assets under construction | Capital expenditure on assets where the work is incomplete   |
| Augmentation              | Additional employer contributions relating to the cost of employees who are allowed to retire before their normal retirement age   |

| Billing authority                | The local authority which collects Council Tax. In Worcestershire this is the district or borough council  |
|----------------------------------|--|
| Capital charge                   | A charge to services to reflect the cost of Property, Plant and Equipment used in the provision of services  |
| Capital expenditure              | Expenditure on acquisition or construction of assets which have a value to the authority for more than one year e.g.   |
|                                  | land and buildings   |
| Capital financing costs          | The costs of financing assets, being the interest costs of external loans and monies used to repay debt  |
| Capital receipts                 | Income from the sale of capital assets   |
| Commutation / commuting          | Where a member of the pension scheme gives up part or all of their pension in return for an immediate lump sum. It is also called a cash option  |
| Council tax precept              | A property based tax which is set by the County Council and administered by district and borough councils  |
| Creditors                        | Amounts owed by the County Council for work done, goods received or services provided but for which payment has not been made by the end of the accounting period  |
| Current service cost             | Officers employed during the year will have earned one or more years of pensionable service. The current service cost is the increase in the value of the pension scheme's liabilities arising from the employee service during the period |
| Custodian                        | The organisation that holds and safeguards the Pension Fund assets   |
| Debtors                          | Amounts due to the County Council for work done, goods received or services provided but which remain unpaid by the end of the accounting period   |
| Dedicated Schools<br>Grant (DSG) | A central government grant paid to the County Council for use for expenditure on schools.  |
| Deferred pension benefit         | A pension benefit which a member of the fund has accrued but is not yet entitled to receive payment  |
| Depreciation                     | The fall in value of an asset, as recorded in the financial records, due to wear and tear, age or obsolescence   |

| Derivative                    | A financial instrument whose characteristics and value depend upon the characteristics and value of an underlier, typically a commodity bond, equity or currency. Examples of derivatives include futures and options  |
|-------------------------------|--|
| Effective Interest rate (EIR) | The rate that exactly discounts estimated future cash payments or receipts through the expected life of a financial instrument. When calculating the EIR, the County Council shall estimate cash flows considering all contractual terms of the financial instrument |
| Equities                      | Shares representing the capital of a company issued to shareholders, usually with voting rights on the way the company runs the business   |
| Fair value                    | The amount for which an asset could be exchanged or a liability settled  |
| Financial instruments         | Any contract giving rise to a financial asset or liability. For the County Council this is likely to be a loan or investment   |
| Fixed interest                | A corporate bond in the form of a certificate of debt issues by a company or institution in return for a fixed rate of interest with a promise of redemption to repay the original sum   |
| Gilt                          | Similar to corporate bonds by way of interest and redemption, but these are issued by Government and are a loan to the Government  |
| Forward foreign exchange      | An agreement to purchase or sell an amount of foreign currency at a future date and predetermined price  |
| Imprest accounts              | Petty cash accounts used for small items of expenditure  |
| Index linked                  | Stock whose value is related directly to an index, usually the Retail Price Index and therefore provides a hedge against inflation   |
| Joint Venture                 | A joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the arrangement  |
| Joint Operation               | A joint arrangement whereby the parties that have joint control of the arrangement have rights to the assets, and obligation for the liabilities, relating to the arrangement  |

| Liability                                 | A present obligation of the County Council arising from past events, the settlement of which is expected to result in an outflow of resources  |
|---|--|
| Minimum revenue provision (MRP)           | The statutory amount set aside from the revenue budget which can be used to repay external loans   |
| National Non-<br>Domestic Rates<br>(NNDR) | A tax collected locally by borough and district councils and paid to Central Government. It is then redistributed to county, unitary, borough and district councils on the basis of the resident population    |
| Operating leases                          | A method of obtaining the use of an asset where the rewards and risks of ownership of the asset remain with the leasing company and the annual rental is charged directly to the revenue account               |
| Pooled investment vehicles                | A fund in which multiple investors contribute assets and hold them as a group, for example a unit trust  |
| PPE (Property, Plant & Equipment)         | For the purposes of the Statement of Accounts, the Council's property, plant & equipment is abbreviated to PPE.  |
| Precept                                   | The amount the County Council (the precepting authority) ask district and borough councils to collect as council tax.  |
| Private Finance Initiative (PFI)          | A long-term contractual public private partnership under which the private sector takes on the risks associated with the delivery of public services in exchange for payments tied to standards of performance |
| Provisions                                | Monies set aside to meet any liabilities or losses which are likely or will be incurred, but the amounts or the dates on which they will arise are uncertain e.g. provision for bad debts                      |
| Public Works Loan<br>Board (PWLB)         | A government agency which provides long-term loans to local authorities at favourable interest rates   |
| Reserves                                  | Money set aside to meet the cost of specific future expenditure. These can be either:  |
|   | Usable – those which can be used to provide services   |
|   | Unusable – those which cannot be used to provide services  |

| Revenue contributions to capital expenditure | The amount of capital expenditure to be financed directly from the annual revenue budget  |
|--|---|
| Revenue Support<br>Grant (RSG)               | A general central government grant paid to the County Council in support of annual revenue expenditure  |
| Scheduled bodies                             | Local authorities and similar bodies whose staff are entitled automatically to become members of the Local Authority Pension Fund   |
| Settlement costs                             | Settlement costs arise when a lump-sum payment is made to a scheme member in exchange for their rights to receive certain pension benefits  |
| Stock lending                                | The temporary transfer of stock (shares / securities) to a third party for a fixed or open period of time. In return the owner of the stock receives an agreed consideration secured by collateral of equal of greater value than the loaned securities |
| Transfer values                              | Sums which are either paid to or received from other pension schemes and relate to new and former members' periods of pensionable employment with employers participating in the scheme   |



# Audited Statement of Accounts 2020/21

# **Table of Contents**

## Pension Fund Statements 2020/21

- a) About the Accounts
  - 1. Explanatory Foreword and a Review of the Year 2020/21.
  - 2. Fund Account.
  - 3. Net Assets Statement for the Year Ended 31st March 2021.
  - 4. Notes to the Accounts.
- b) Independent Auditors Report to the Members of Worcestershire Pension Fund (the Fund).

#### **About the Accounts**

#### **BASIS OF PREPARATION**

The Statement of Accounts summarises the Fund's transactions for the 2020 / 2021 financial year and its position at year-end as at 31 March 2021. The accounts have been prepared in accordance with the Code of Practice on Local Accounting in the United Kingdom 2020/21 which is based upon International Financial Reporting Standards (IFRS), as amended for the UK public sector.

The Accounts summarise the transactions of the Fund and report on the net assets available to pay pension benefits. The Accounts do not take account of obligations to pay pensions and benefits which fall due after the end of the financial year.

#### **Explanatory Foreword and a Review of the Year 2020/21**

Contains a review of the year and other general information about the accounts.

#### The Worcestershire Pension Fund Account

Details the money received and spent within the Pension Fund during 2020/21.

#### **Net Assets Statement**

Statement showing the Pension Fund's financial position at 31 March 2021.

#### **Notes to the Pension Fund Accounts**

Notes providing additional information for the Fund Account and Net Assets Statement.

#### **Statement of Accounting Policies**

These are now shown against the relevant note as opposed to a prescribed list of accounting policies since the 2017/18 accounts.

The accounts have been prepared on a going concern basis.

## 1. Explanatory Foreword and a Review of the Year 2020/21

#### Foreword by the Chief Financial Officer

Welcome to the Worcestershire Pension Fund's 2020/21 Statement of Accounts. Worcestershire County Council administers the Local Government Pension Scheme (LGPS), which provides for the occupational pensions of employees, other than teachers, police officers, and fire fighters of the local authorities within the Herefordshire and Worcestershire area. Worcestershire County Council also operates the scheme for members of other organisations which have made admission agreements with the Fund and designated bodies who have passed resolutions with Worcestershire County Council.

#### Table 1 Aim and Purpose of the Fund

#### The aims of the Fund are to:

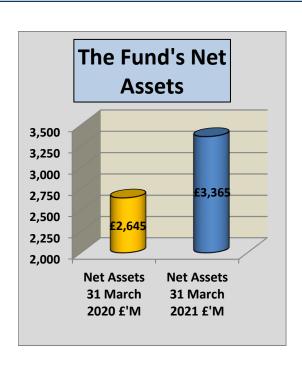
- Enable employer contribution rates to be kept as nearly constant as possible and at reasonable cost to taxpayers and scheduled, designated, community and admitted bodies.
- Manage employers' liabilities effectively.
- Ensure that sufficient resources are available to meet all liabilities as they fall due.
- Maximise the returns from investments within reasonable risk parameters.

#### The purpose of the Fund is to:

- Receive monies in respect of contributions, transfer values and investment income.
- Pay out monies in respect of scheme benefits, transfer values, costs, charges and expenses.

#### **Key headlines**

- The value of the Fund's net assets increased by £719.4 million from £2,645.4 million at 31 March 2020 to £3,364.8 million at 31 March 2021:
- Income from contributions increased by 230.0%, (£201.2 million from £87.5 million) due largely to a number of main employers providing 3 year contribution prepayments in one instalment in 2020/21).
- Net investment returns increased by £742.7 million compared to 2020/21 which was mainly due to the substantial recovery in the financial markets following the impact of COVID 19.



- Contributions from staff and employers were more than the benefits paid and admin and management expenses in 2020/21 by £87.9 million. This was expected due mainly to some employers paying their 3-year pension contributions upfront this financial year to reduce their overall 3 year costs.
- During the year a surplus resulted on the Fund Account (aside from the net investments returns) totalling £116.6 million, an increase of £107.4 million compared to 2019/20 due to reasons stated above.

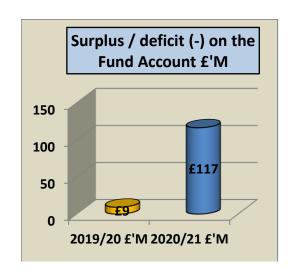


Table 2 analysis of changes within the Fund's membership profile

|                          | 31 March | 31 March | Change | Change |
|--------------------------|----------|----------|--------|--------|
|                          | 2020     | 2021     |        | %      |
| Contributors to the Fund | 23,133   | 23,070   | (63)   | (0.3)  |
| Pensions paid            | 18,917   | 19,533   | 616    | 3.3    |
| Deferred members         | 21,585   | 22,167   | 582    | 2.7    |
|                          | 63,635   | 64,770   | 1,135  | 1.8    |

Scheme membership has continued to grow and is now nearly 65,000. Active employer numbers have decreased from 202 to 183 at the end of March 2021 due mainly to a reduction in the designated employers (mainly Parish and Town Councils) and some employer contractual arrangements terminating and being subsumed within the County Council or District Councils. Given the administrative challenges presented by this continued growth, the Fund regularly review its systems and processes and importantly, the way it engages with, and receives data from scheme employers.

#### **Pensions Administration**

In a year dominated by the implications of COVID, that entailed moving to almost 100% working from home supported by an as small as possible enveloping / post opening / printing presence at County Hall, the pensions administration team met its average turnaround targets for all the twelve processes it measures. When 2020/2021 is compared to 2019/2020 for its highest volume processes, the team delivered a business as usual service:

| Activity / Process                               | Target<br>turnaround<br>(working<br>days) | 2019 / 2020<br>average<br>turnaround<br>(working days) | 2020 / 2021<br>average<br>turnaround<br>(working days) |
|--|---|--|--|
| Joiners notification of date of joining          | 40  | 10   | 25   |
| Calculate and notify deferred benefits           | 30  | 26   | 13   |
| Letter notifying actual retirement benefits      | 15  | 3  | 4  |
| Letter notifying estimate of retirement benefits | 15  | 4  | 4  |
| Process and pay lump sum retirement grant        | 23  | 15   | 15   |

|                           | 2019/20 | 2020/21 |
|---------------------------|---------|---------|
| Total Number of staff FTE | 19.7    | 20.7    |
| Admin Cost per member*    | £23.83  | £31.46  |

<sup>&#</sup>x27;\*' increase in Administration costs per member mainly due to some one off costs incurred in Pensions system set up for increased data security and efficiency

#### Governance

The Council has established a Pensions Committee to exercise the Administering Authority's responsibility for the management of Worcestershire Pension Fund. The Pensions Committee has overall responsibility for the management of the administration of the Fund and for the strategic management of the Fund's assets. In order to discharge its responsibility effectively the Pensions Committee is supported by the Pension Administration Advisory Forum and the Pension Investment Sub Committee. Note, it is the Audit and Governance Committee that is charged with governance for the purpose of the accounts.

The Council established a Pension Board in July 2015. The purpose of the Board is to assist the Administering Authority in its role as a scheme manager. Such assistance is to: (a) secure compliance with the Regulations, any other legislation relating to the governance and administration of the Scheme, and requirements imposed by the Pensions Regulator in relation to the Scheme and (b) to ensure the effective and efficient governance and administration of the Scheme.

The Fund's Governance Policy Statement is published on the Council's website. The Policy Statement ensures that the Fund's governance arrangements comply with the LGPS Regulations and are aligned to prescribed best practice guidance.

The Fund also undertook the Scheme Advisory Board (SAB) 'Good Governance' review which was reported to the Pensions Committee in March 2020 detailing the Fund's 'Good Governance' position statement. This is formally reviewed and reported to Pensions Committee around every 6 months.

#### **Management of the Fund's assets**

The management of the Fund's assets is operated through fourteen specialist external managers with nineteen mandates in total. The Pensions Committee is advised in relation to asset allocation decisions and the monitoring of external managers' performance by the Pension Investment Sub Committee, which includes an independent investment adviser.

The Fund's asset allocation is kept under regular review and the current long-term investment allocation includes investments in a wide variety of UK and overseas companies, corporate bonds, corporate private debt, property and infrastructure. As a result of a strategic asset allocation review that took place in December 2019 and was endorsed by the Pensions Committee in March 2020, the agreed recommendations were progressed during 2020/21 and will continue over the medium term:

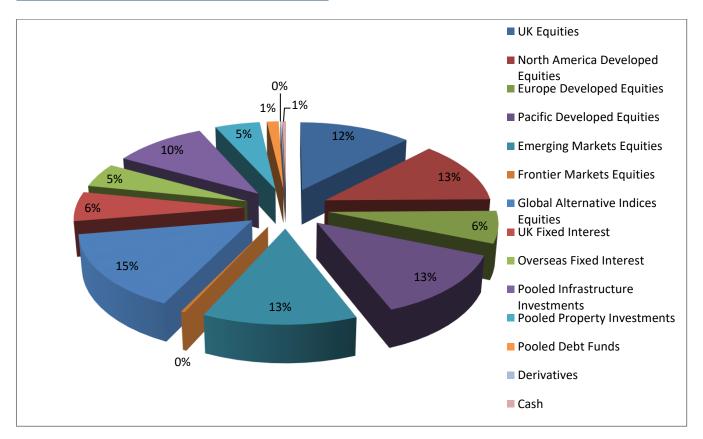
- a) An increase in the allocation to infrastructure or a mix of infrastructure and real estate by 5% from the current strategic allocation of 15% of the Fund to up to 20%.
- b) Maintain the Fund's allocation to fixed income at 10%.
- c) A decrease in the Fund's strategic asset allocation to passive equities by 5% from 55% to 50%. The active equities allocation of 20% remained the same.

During 2020/21 the 2019 strategic asset allocation review's recommendation of a 20% commitment to 'alternatives including property' continued to be implemented following investments into the British Strategic Infrastructure Fund (BSIF) and Venn Property Debt Fund II. In addition, a further commitment to the Bridgepoint Corporate Private Debt Fund was agreed by Committee in March 2021 and is due to be implemented in 2021/22.

River and Mercantile continue to manage the Equity Protection Strategy that was implemented during early March 2018, which continues to provide some asset valuation protection for the market cap passive equity portfolio.

The following chart details the distribution of the Fund's assets as at 31 March 2021:

**Table 3 Distribution of the Fund's Assets** 



#### **Impact of COVID 19**

Ongoing discussions throughout the year have taken place with existing fund managers and our actuary to continue to consider and understand the implications of COVID 19 on the market valuation of the Fund. As detailed above the Fund had already taken steps to diversify some of its asset allocations from equities into property and infrastructure as well as implementing an equity protection strategy to guard against major market fluctuations. This helped cushion somewhat the initial impact on the Fund's market valuations, which has since recovered, but the Fund has seen a reduction in dividends. Excessive volatility in market risk is also managed through the diversification of the portfolio in terms of geographical and industry sectors and individual securities as well as equity protection. However, the funding and risk will need to be kept under review.

#### LGPS Central Limited (LGPSC)

The 2017/18 accounts highlighted the government's approach and reasoning (Opportunities for collaboration, cost savings and efficiencies) for asset pooling with responsibility for asset allocation staying with the 90 administering authorities. Worcestershire Pension Fund (WPF) in collaboration with eight other LGPS funds (Cheshire, Leicestershire, Shropshire, Staffordshire, the West Midlands, Derbyshire, Nottinghamshire, and the West Midlands Integrated Transport Authority) set up a collective investment vehicle called LGPSC. The company was authorised to operate as an alternative investment fund manager (AIFM) and became formally operational from the 1st April 2018.

Each fund approved the regulatory capital requirements for LGPSC and its introduction on the 31<sup>st</sup> January 2018. All FCA regulated entities were required to hold regulatory capital designed to protect the solvency of the entity. It was calculated that £16m of capital was needed to be introduced ("Capital Introduced") by the eight shareholders to cover the capital requirement, a prudent buffer, set-up costs and operational liquidity. Each fund provided £2million of capital on 31st January 2018, with the Fund's share consisting of £1.3million of equity and £0.7million of debt.

LGPSC has been in operation just over 3 years and WPF transitioned 17% of its funds into LGPSC's Global Active Emerging Market Managed mandate in July 2019 and LGPSC's Active Corporate Bond mandate in March 2020. This increases to 64% when including the Pooling undertaken by the 'Shire' Pension Funds for passive equities just before LGPSC was formed which is included in the MHCLG pooling return.

#### **Management of the Fund's liabilities**

The funding strategy is kept under regular review by the Pensions Committee and the Fund's actuary assesses at three yearly intervals the balance of the Fund's assets against its liabilities. An actuarial valuation of the Fund was carried out by Mercer as at 31 March 2019 to determine the contribution rates with effect from 1 April 2020 to 31 March 2023. The key outcomes of the valuation at that point in time are detailed below:

- The Fund's assets of £2,795 million represented 90% of the Fund's past service liabilities of £3,090 million (the "Funding Target") at the valuation date. This is an increase on the 75% funded position at the 2016 valuation.
- A common rate of contribution of 17.5% of pensionable pay per annum is required from employers. The common rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date. Different rates apply across fund employers based on specific factors. This ranges from 13.6% to 26.5%.
- The deficit of £295 million would be eliminated by a contribution addition of £28 million per annum increasing at 3.9% per annum for 15 years.

The next actuarial valuation will take place with an effective date of 31<sup>st</sup> March 2022, and changes to the employers' contribution rates will be implemented with effect from 1 April 2023.

To meet the requirements of the Regulations, the Fund has set a clear long-term funding objective; to achieve and then maintain assets equal to 100% of projected accrued liabilities, assessed on an ongoing basis.

Michael Hudson LLB (Hons), LLM, CPFA Chief Financial Officer

# 2. Fund Account (money received and spent during 2020/21)

#### For the year ended 31 March 2021

| 2019/20 |   |           | 2020/21 |
|---------|---|-----------|---------|
| £m      |   | Notes     | £m      |
|         | Dealings with members, employers                      |           |         |
|         | and others directly involved with the Fund            |           |         |
| 87.5    | Contributions   | 4         | 201.2   |
| 12.9    | Transfers in from other pension funds                 | 5         | 29.0    |
| 100.4   |   |           | 230.2   |
| (111.9) | Benefits  | 6         | (112.6) |
| (11.2)  | Payments to and on account of leavers                 | 7         | (9.5)   |
| (123.1) |   |           | (122.1) |
| (22.7)  | Net additions / (withdrawals) from dealings with      |           | 108.1   |
|         | members   |           |         |
| (1.5)   | Administrative expenses                               | 8         | (2.0)   |
| (14.5)  | Management expenses                                   | 9         | (18.2)  |
| (38.7)  | Net additions / (withdrawals) including fund          |           | 87.9    |
|         | management and administrative expenses                |           |         |
|         | Returns on investments                                |           |         |
| 48.6    | Investment income                                     | 10        | 29.1    |
| (0.7)   | Taxes on income                                       | 11        | (0.4)   |
|         | Profit and (losses) on disposal of investments and    |           |         |
| (159.1) | changes in the market value of investments            | 12a & 15b | 602.8   |
| (111.2) |   |           | 631.5   |
|         | Net return / (loss) on investments                    |           |         |
|         |   |           |         |
| (149.9) | Net increase / (decrease) in the net assets available |           | 719.4   |
| (11010) | for benefits during the year                          |           |         |
| 2,795.3 | Opening net assets                                    |           | 2,645.4 |
| 2,645.4 | Closing net assets                                    |           | 3,364.8 |

Management expenses have increased mainly due to disinvesting some existing passive equity funds into infrastructure and property funds which by their nature have larger management fees and increased transaction costs due to the restructuring of the equity protection strategy. The increase in market valuations is mainly due to the significant recovery of the financial markets following the impact of COVID 19.

# 3. Net Assets Statement for the year ended 31 March 2021 (showing the financial position at 31 March 2020 and 2021)

| 2019/20 |   | Notes  | 2020/21 |
|---------|---|--------|---------|
| £m      |   |        | £m      |
| 1.4     | Long term Investment Assets   | 12     | 1.4     |
| 2,180.1 | Investment Assets -Internally Managed                               | 12 &13 | 2,861.5 |
| 428.8   | Investment Assets -LGPSC Managed                                    | 12 &13 | 562.1   |
| 25.5    | Cash Deposits   | 12     | 13.6    |
| 2,635.8 |   |        | 3,438.6 |
|         |   |        |         |
| (21.4)  | Investment Liabilities  | 12     | (156.3) |
| 35.3    | Current Assets  | 17     | 86.9    |
| 2.0     | Non-Current Assets  | 18     | 1.6     |
| (6.3)   | Current Liabilities   | 19     | (6.0)   |
| 2,645.4 | Net assets of the Fund available to fund benefits at the period end |        | 3,364.8 |

These financial statements do not take into account liabilities to pay pensions and other benefits after the period end. The actuarial present value of promised retirement benefits (determined in accordance with IAS 19) is disclosed in the Actuarial Statement (note 2 to the Accounts). Note 14 to the Accounts provide details on the fair value of assets.

**Financial assets** are included in the Net Assets Statement above on a fair value basis as at the reporting date apart from those financial instruments that are held solely for the payments of principal and interest (SPPI) such as cash and debtors which are measured at amortised cost. A financial asset is recognised in the Net Assets Statement on the date the Fund becomes party to the contractual acquisition of the asset. From this date any gains or losses arising from changes in the fair value of asset are recognised in the Fund Account. The values of investments as shown in the Net Assets Statement have been determined as follows:

- i) Market-quoted investments the value of an investment for which there is a readily available market price is determined by the bid market price ruling on the final day of the accounting period.
- ii) **Fixed interest securities** fixed interest securities are recorded at net market value based on their current yields.
- iii) **Unquoted investments** the fair value of investments for which market quotations are not readily available is determined as follows:
  - a. **Valuations of delisted securities** are based on the last sale price prior to delisting, or where subject to liquidation, the amount the Fund expects to receive on wind-up, less estimated realisation costs.

- b. **Securities subject to takeover offer** the value of the consideration offered under the offer, less estimated realisation costs.
- c. Directly held investments include investments in limited partnerships, shares in unlisted companies, trusts and bonds. Other unquoted securities typically include pooled investments in property, infrastructure, debt securities and private equity. The valuation of these pools or directly held securities is undertaken by the investment manager or responsible entity and advised as a unit or security price. The valuation standards followed in these valuations adhere to industry guidelines or to standards set by the constituent documents of the pool or the management agreement.
- d. **Investments in unquoted property and infrastructure pooled funds** are valued at the net asset value or a single price advised by the fund manager.
- e. **Investments in unquoted listed partnerships** are valued based on the Fund's share of the net assets in the limited partnership using the latest financial statements published by the respective fund managers in accordance with the *International Private Equity and Venture Capital Valuation Guidelines* 2012.
- iv) **Limited partnerships** Fair value is based on the net asset value ascertained from periodic valuations provided by those controlling the partnership.
- v) Pooled investment vehicles Pooled investment vehicles are valued at closing bid price if both bid and offer prices are published; or if single priced, at the closing single price. In the case of pooled investment vehicles that are accumulation funds, change in market value also includes income which is reinvested in the fund, net of applicable withholding tax.

#### **Financial Liabilities**

The Fund recognises financial liabilities at fair value as at the reporting date apart from those financial instruments that are held solely for the payments of principal and interest (SPPI) such as cash and debtors which are measured at amortised cost. A financial liability is recognised in the Net Assets Statement on the date the Fund becomes party to the liability. From this date any gains or losses arising from changes in the fair value or amortised cost of the liability are recognised by the Fund.

# 4. Notes to the Accounts (providing additional information for the Fund Account and Net Assets Statement)

These comprise of a summary of significant accounting policies against the relevant note as opposed to a prescribed list of accounting policies. Further information and detail of entries in the prime statements and other explanatory information and disclosures are as follows: -

#### **NOTE 1: DESCRIPTION OF FUND**

#### a) General

The Fund is administered by Worcestershire County Council on behalf of their own employees, those of the Herefordshire Council, the District Councils, private sector admitted bodies with staff transferred under TUPE from the administering authority and other bodies in the county of Worcestershire, other than teachers, police officers, and fire fighters.

In matters relating to the management of the Fund's assets the Pensions Committee is advised in relation to asset allocation decisions and the monitoring of external managers' performance by the Pension Investment Sub Committee, which includes an independent investment adviser.

The Pensions Committee consists of County Councillors and an Employer and Employee Representative. Formal monitoring takes place on a quarterly basis through meetings with investment managers to discuss their performance. Asset allocation is reviewed at least annually, and pension administration issues are discussed quarterly at the Pension Administration Advisory Forum with any resulting recommendations considered by the Pensions Committee.

The day to day management of the Fund's investments is divided between external investment managers who operate in accordance with mandates set out in the Investment Strategy Statement.

#### b) Membership

Membership of the LGPS is voluntary and employees are free to choose to join the scheme, remain in the scheme or make their own personal arrangement outside the scheme. Organisations participating in the Fund include the following:

- Scheduled bodies which are automatically entitled to be members of the Fund. These include county councils, district councils, foundation schools / colleges and academies.
- Admitted bodies, which participate in the Fund under the terms of an admission agreement between the Fund and the employer. Admitted bodies include voluntary, charitable and similar not for profit organisations, or private contractors undertaking a local authority function following outsourcing to the private sector.

 Designated bodies which are organisations that have passed resolutions with town or parish councils.

Membership details are set out below:

|  | 31 March 2020 | 31 March 2021 |
|--|---------------|---------------|
| Number of employers                        | 202           | 183           |
| <b>Employee Members of the Fund</b>        |               |               |
| County Council                             | 7,653         | 7,460         |
| Other Employers                            | 15,480        | 15,610        |
| Total                                      | 23,133        | 23,070        |
| Pensioner Members of the Fund              |               |               |
| County Council                             | 5,565         | 5,869         |
| Other Employers                            | 13,352        | 13,664        |
| Total                                      | 18,917        | 19,533        |
| Deferred Members of the Fund               |               |               |
| County Council                             | 8,602         | 8,787         |
| Other Employers                            | 12,983        | 13,380        |
| Total                                      | 21,585        | 22,167        |
| <b>Total Number of Members in the Fund</b> | 63,635        | 64,770        |

Whilst member numbers have increased the employer numbers have decreased mainly due to a reduction in the designated employers (Parish and Town Councils) and some employer contractual arrangements terminating and being subsumed within the County Council or District Councils.

#### c) Funding

Benefits are funded by contributions and investment earnings. Contributions are made by employee members of the Fund in accordance with the LGPS Regulations 2013 and range from 5.5% to 12.5% of pensionable pay for the financial year ending March 2021. Employee contributions are in addition to employer contributions which are set based on actuarial valuations. The last valuation conducted was at 31 March 2019 which took effect from the 1st April 2020 onwards and currently, employer contribution rates range from 13.6% to 26.5% of pensionable pay. The common 2020/21 employer contribution rate for the Fund is 17.5%.

#### d) Pension Benefits

Prior to 1 April 2014 pension benefits under the LGPS were based on final pensionable pay and length of pensionable service. From 1 April 2014, the scheme became a career average scheme, whereby members accrue benefits based on their pensionable pay in that year at an accrual rate of 1/49<sup>th</sup>. Accrued pension is updated annually in line with the Consumer Prices Index.

A range of other benefits are also provided including early retirement, disability pensions and death benefits, as explained on the LGPS website.

#### Actuarial present value of promised retirement benefits

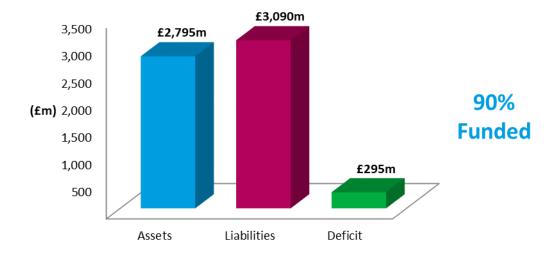
The actuarial present value of promised retirement benefits is assessed on a triennial basis by the scheme actuary in accordance with the requirements of the International Accounting Standard (IAS) 19 and relevant actuarial standards. As permitted under the Code, the Fund has opted to disclose the actuarial present value of promised retirement benefits by way of a note to the Net Assets Statement (Note 2 below).

# NOTE 2: FUNDING ARRANGEMENTS AND ACTUARIAL PRESENT VALUE OF PROMISED RETIREMENT BENEFITS

#### **Funding Arrangements**

This statement has been provided to meet the requirements under Regulation 57(1)(d) of The Local Government Pension Scheme Regulations 2013. An actuarial valuation of the Fund was carried out as at 31 March 2019 to determine the contribution rates with effect from 1 April 2020 to 31 March 2023.

On the basis of the assumptions adopted, the Fund's assets of £2,795 million represented 90% of the Fund's past service liabilities of £3,090 million (the "Solvency Funding Target") at the valuation date. The deficit at the valuation was therefore £295 million.



The valuation also showed that a Primary contribution rate of 17.5% of pensionable pay per annum was required from employers. The Primary rate is calculated as being sufficient, together with contributions paid by members, to meet all liabilities arising in respect of service after the valuation date.

The funding objective as set out in the Funding Strategy Statement (FSS) is to achieve and maintain a solvency funding level of 100% of liabilities (the solvency funding target). In line with the FSS, where a shortfall exists at the effective date of the valuation, a deficit recovery plan will be put in place which requires additional contributions to correct the shortfall. Equally, where there is a surplus it is usually appropriate to offset this against contributions for future service, in which case contribution reductions will be put in place to allow for this.

The FSS sets out the process for determining the recovery plan in respect of each employer. At this actuarial valuation the average recovery period adopted is 15 years, and the total initial recovery payment (the "Secondary rate" for 2020-2023) is an addition of approximately £29m per annum in £ terms (which allows for the contribution plans which have been set for individual employers under the provisions of the FSS). Further details regarding the results of the valuation are contained in the formal report on the actuarial valuation dated 31 March 2020.

In practice, each individual employer's position is assessed separately, and the contributions required are set out in the report. In addition to the certified contribution rates, payments to cover additional liabilities arising from early retirements (other than ill-health retirements) will be made to the Fund by the employers.

The funding plan adopted in assessing the contributions for each individual employer is in accordance with the FSS. Any different approaches adopted, e.g. with regard to the implementation of contribution increases and deficit recovery periods, are as determined through the FSS consultation process.

The valuation was carried out using the projected unit actuarial method and the main actuarial assumptions used for assessing the Solvency Funding Target and the Primary rate of contribution were as follows:

|   | For past service liabilities (Solvency Funding Target) | For future service liabilities (Primary rate of contribution) |
|---|--|---|
| Rate of return on investments (discount rate)               | 4.05% per annum  | 4.65%** per annum   |
| Rate of pay increases (long term)*                          | 3.9% per annum   | 3.9% per annum  |
| Rate of increases in pensions in payment (in excess of GMP) | 2.4% per annum   | 2.4% per annum  |

<sup>\*</sup> allowance was also made for short-term public sector pay restraint over a 4 year period.

The assets were assessed at market value. The next triennial actuarial valuation of the Fund is due as at 31 March 2022. Based on the results of this valuation, the contribution rates payable by the individual employers will be revised with effect from 1 April 2023.

# The McCloud Judgment

The "McCloud judgment" refers to a legal challenge in relation to historic benefit changes for all public sector schemes being age discriminatory. The Government has accepted that remedies are required for all public sector pension schemes and a consultation was issued in July 2020 including a proposed remedy for the LGPS. The key feature of the proposed remedy was to extend the final salary underpin to a wider group of members for service up to 31 March 2022. This applies to all members who were active on or before 31 March 2012 and who either remain active or left service after 1 April 2014. In line with guidance issued by the LGPS Scheme Advisory Board, the above funding level and Primary contribution rate do not include an

<sup>\*\*</sup>This is the discount rate for the "growth pot", and applies to the majority of the Fund's assets. Certain employers have a more cautious investment strategy, and so a lower discount rate

allowance for the estimated cost of the McCloud judgment. However, at the overall fund level we estimate that the cost of the judgment could be an increase in past service liabilities of broadly £29 million and an increase in the Primary contribution rate of 0.6% of pensionable pay per annum. Where the employer has elected to include a provision for the cost of the judgment, this is included within the secondary rate for that employer (and also within the whole Fund secondary rate shown above).

# **Impact of Covid 19**

The valuation results and employer contributions above were assessed as at 31 March 2019. In 2020 and 2021 we have so far seen significant volatility and uncertainty in markets around the world in relation to the COVID-19 pandemic. This potentially has far-reaching consequences in terms of funding and risk, which will need to be kept under review. We believe that it is important to take stock of the situation as opposed to make immediate decisions in what is an unprecedented set of events. Our view is that employer contributions should not be revisited as a general rule but we have consulted on updates to the Funding Strategy Statement which will allow the Fund to review contributions between valuations where there is a material change in employer covenant or liabilities, in line with the new regulations on contribution flexibilities introduced in September 2020. The position will be kept under review: we will monitor the development of the situation and keep all stakeholders informed of any potential implications so that the outcome can be managed effectively.

# Actuarial Present Value of Promised Retirement Benefits for the Purposes of IAS 26

IAS 26 requires the present value of the Fund's promised retirement benefits to be disclosed, and for this purpose the actuarial assumptions and methodology used should be based on IAS 19 rather than the assumptions and methodology used for funding purposes.

To assess the value of the benefits on this basis, we have used the following financial assumptions as at 31 March 2021 (the 31 March 2020 assumptions are included for comparison):

|  | 31 March 2020  | 31 March 2021  |
|--|----------------|----------------|
| Rate of return on investments (discount rate)                                      | 2.4% per annum | 2.1% per annum |
| Rate of CPI Inflation / CARE benefit revaluation                                   | 2.1% per annum | 2.7% per annum |
| Rate of pay increases*   | 3.6% per annum | 4.2% per annum |
| Rate of increases in pensions in payment (in excess of GMP) / Deferred revaluation | 2.2% per annum | 2.8% per annum |

<sup>\*</sup> This is the long-term assumption. An allowance corresponding to that made at the latest formal actuarial valuation for short-term public sector pay restraint was also included.

The demographic assumptions are the same as those used for funding purposes. Full details of these assumptions are set out in the formal report on the actuarial valuation dated March 2020.

During the year corporate bond yields decreased, resulting in a lower discount rate being used for IAS26 purposes at the year-end than at the beginning of the year (2.1% p.a. vs 2.4% p.a.). In addition, the expected long-term rate of CPI inflation increased during the year, from 2.1% p.a. to 2.7% p.a. Both of these factors served to increase the liabilities over the year.

The value of the Fund's promised retirement benefits for the purposes of IAS 26 as at 31 March 2020 was estimated as £4,207 million including the potential impact of the McCloud Judgment.

Interest over the year increased the liabilities by c£100 million, and allowing for net benefits accrued/paid over the period also increased the liabilities by c£63 million (this includes any increase in liabilities arising as a result of early retirements/augmentations). There was also an increase in liabilities of £617 million due to "actuarial losses" (i.e. the effects of the changes in the actuarial assumptions used, referred to above, offset to a small extent by the fact that the 2021 pension increase award was less than assumed).

The net effect of all the above is that the estimated total value of the Fund's promised retirement benefits as at 31 March 2021 is therefore £4,987 million. Therefore, based on the IAS26 assumptions adopted, the IAS26 balance sheet position at the 31<sup>st</sup> March 2020 and the 31<sup>st</sup> March 2021 is as follows:

|   | 31 March 2020 | 31 March 2021 |
|---|---------------|---------------|
|   | £m            | £m            |
| Present value of promised retirement benefits | 4,207         | 4,987         |
| Fair value of Fund assets                     | 2,635         | 3,365         |
| Net liability                                 | 1,572         | 1,622         |

## **GMP Indexation**

Public service schemes were previously required to provide full CPI pension increases on GMP benefits for members who reach State Pension age between 6 April 2016 and 5 April 2021. The UK Government has recently confirmed that it will extend this to include members reaching State Pension age from 6 April 2021 onwards. This will give rise to a further cost to the LGPS and its employers, and an estimation of this cost was included within the IAS26 liabilities calculated last year and is again included in the overall liability figure above.

Paul Middleman
Mercers Ltd
Fellow of the Institute and
Faculty of Actuaries

Laura Evans
Mercers Ltd
Fellow of the Institute and
Faculty of Actuaries

**Mercer Limited** 

May 2021

#### **NOTE 3: EVENTS AFTER THE REPORTING DATE**

These are events, both favourable and unfavourable, that occur between the end of the reporting period and the date when the financial statements are authorised for issue. Events taking place after this date are not reflected in the financial statements or notes. Management have reviewed and can confirm that there are no significant events after the reporting period.

The COVID-19 global pandemic caused significant uncertainty with regard to national economic conditions, and, although a significant amount of funding was provided by the government to cope with the pandemic during 2020/21, this is likely to impact on the level of funding that local government bodies may receive in future years which will need to be taken into account for employer's contributions to the Fund.

It is anticipated that the future value of investments may continue to be exposed to increased market volatility as a result of COVID-19 and this may impact on the value of the Fund in the short to medium term; however, it is not possible to reliably estimate the financial impact of this on the position and performance of the Fund in future periods.

The Fund Accounts include more detail regarding the impact of COVID-19 in the accompanying disclosure notes concerning Funding Arrangements and Accounting Assumptions and the Chief Financial Officer's foreword.

#### **NOTE 4: CONTRIBUTIONS RECEIVABLE**

Normal contributions, both from the members and from employers, are accounted for on an accruals basis at the percentage rate recommended by the Fund's actuary in the payroll period to which they relate.

Employer deficit funding contributions are accounted for on the due dates on which they are payable under the schedule of contributions set by the actuary or on receipt if earlier than the due date.

Employers' augmentation contributions and pension strain contributions are accounted for in the period in which the liability arises. Any amount due in year but unpaid will be classed as a current financial asset. Amounts not due until future years are classed as long-term financial assets. The contributions received are detailed below: -

|                     | 2019/20          | 2020/21 |
|---------------------|------------------|---------|
| By Category         | £m               | £m      |
| Employers           |                  |         |
| Normal co           | ntributions 39.6 | 119.2   |
| Deficit recovery co | ntributions 19.0 | 54.0    |
| Augmentation co     | ntributions 4.4  | 2.5     |
| Additional co       | ntributions 0.0  | 0.0     |
| Employees           |                  |         |
| Normal co           | ntributions 24.0 | 25.0    |
| Additional co       | ntributions 0.5  | 0.5     |
|                     | 87.5             | 201.2   |

|                               | 2019/20 | 2020/21 |
|-------------------------------|---------|---------|
| By authority:                 | £m      | £m      |
| Worcestershire County Council | 10.0    | 89.2    |
| Scheduled bodies              | 63.2    | 99.0    |
| Community admission bodies    | 5.9     | 5.2     |
| Transferee admission bodies   | 7.5     | 6.9     |
| Designated bodies             | 0.9     | 0.9     |
|                               | 87.5    | 201.2   |

The increase in contributions in 2021/21 was due to a number of major employer paying three years of contributions upfront.

#### NOTE 5: TRANSFERS IN AND FROM OTHER PENSION FUNDS

Transfer values represent the amounts received and paid during the year for members who have either joined or left the Fund during the financial year and are calculated in accordance with LGPS regulations. Individual transfers in/out are accounted for when received/paid, which is normally when the member liability is accepted or discharged. Bulk (group) transfers are accounted for on an accruals basis in accordance with the terms of the transfer agreement. Individual transfers in and from other pension funds are as follows: -

|                      | 2019/20 | 2020/21 |
|----------------------|---------|---------|
|                      | £m      | £m      |
| Individual transfers | 12.9    | 12.5    |
| Bulk transfers       | 0.0     | 16.5    |
|                      | 12.9    | 29.0    |

#### **NOTE 6: BENEFITS PAYABLE**

Pensions and lump-sum benefits payable include all amounts known to be due as at the end of the financial year. Any amounts due but unpaid are disclosed in the Net Assets Statement as current liabilities. The benefits paid are as follows: -

| By category:                                  | 2019/20 | 2020/21 |
|---|---------|---------|
|   | £m      | £m      |
| Pensions                                      | 89.1    | 92.8    |
| Commutations and lump sum retirement benefits | 20.7    | 16.8    |
| Lump sum death benefits                       | 2.1     | 3.0     |
|   | 111.9   | 112.6   |

| By authority:                 | 2019/20 | 2020/21 |
|-------------------------------|---------|---------|
|                               | £m      | £m      |
| Worcestershire County Council | 41.7    | 41.9    |
| Scheduled bodies              | 57.7    | 58.2    |
| Admitted bodies               | 1.6     | 1.6     |
| Community admission bodies    | 7.2     | 7.0     |
| Transferee admission bodies   | 3.0     | 3.1     |
| Designated bodies             | 0.7     | 8.0     |
|                               | 111.9   | 112.6   |

#### NOTE 7: PAYMENTS TO AND ON ACCOUNT OF LEAVERS

|                      | 2019/20 | 2020/21 |
|----------------------|---------|---------|
|                      | £m      | £m      |
| Individual transfers | 11.2    | 9.5     |
| Group transfers      | 0.0     | 0.0     |
|                      | 11.2    | 9.5     |

At year-end there were no potential liabilities in respect of individuals transferring out of the Fund upon whom the Fund is awaiting final decisions.

#### **NOTE 8: ADMINISTRATIVE EXPENSES**

All administrative expenses are accounted for on an accruals basis. All staff costs of the Fund's administration team are charged direct to the Fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the Fund.

|                    | 2019/20 | 2020/21 |
|--------------------|---------|---------|
|                    | £m      | £m      |
| Employee expenses  | 0.6     | 0.6     |
| Support services   | 0.1     | 0.5     |
| Actuarial services | 0.8     | 0.5     |
| Other expenses     | 0.0     | 0.4     |
|                    | 1.5     | 2.0     |

The audit fee (included in support services above) for work completed by the Fund's external auditors for the year ended 31 March 2021 was £33,743 1.7% of total admin costs (£23,742 for the year ended 31 March 2020 1.6% of total admin costs). In addition, a non audit service fee of £8,500 included in support services above was incurred relating to IAS19 requirements.

#### **NOTE 9: MANAGEMENT EXPENSES**

The Local Government Pension Scheme (Management and Investment of Funds) Regulations 1998 permit costs incurred in connection with the investment and administration of the Fund to be charged against the Fund.

The Code of Practice does not require any breakdown of the Fund's administrative expenses. However, in the interests of greater transparency, the Fund discloses its management expenses in accordance with CIPFA guidance *Accounting for Local Government Pension Scheme Management Costs*.

All oversight and governance expenses are accounted for on an accruals basis. All staff costs associated with governance and oversight are charged direct to the Fund. Associated management, accommodation and other overheads are apportioned to this activity and charged as expenses to the Fund.

|  | 2019/20 | 2020/21 |
|--|---------|---------|
|  | £m      | £m      |
| Oversight and Governance                     | 0.1     | 0.2     |
| LGPSC*                                       | 0.0     | 0.7     |
| Investment Management Expenses               |         |         |
| Administration, management and custody fees* | 14.4    | 17.3    |
| Other expenses                               | 0.0     | 0.0     |
|  | 14.5    | 18.2    |

<sup>\*</sup>The oversight and governance expenses relating to LGPSC were previously included as Administration under Investment Management expenses and were £0.6m in 2019/20.

#### **NOTE 9A: INVESTMENT MANAGEMENT EXPENSES**

Fixed income and equity investment managers' expenses are charged on a percentage basis of the market value of assets under management and therefore increase or reduce as the value of these investments change. Global custodian fees are agreed in the respective mandate governing their appointment.

The cost of obtaining investment advice from the Fund's independent investment adviser is included in oversight and governance. All investment management expenses are accounted for on an accruals basis. The management costs are as follows: -

|   | Management | Transaction | Performance  |       |
|---|------------|-------------|--------------|-------|
| 2020/21                                 | Fees       | Costs       | Related Fees | Total |
|   |            |             | £m           | £m    |
| LGPS Central (Bonds)                    | 0.1        | 1.3         | 0.0          | 1.4   |
| LGPS Central (Emerging Markets)         | 1.4        | 0.6         | 0.0          | 2.0   |
| Nomura Asset Management UK Ltd          | 1.2        | 0.3         | 0.0          | 1.5   |
| Legal & General Asset Management        | 0.5        | 0.0         | 0.0          | 0.5   |
| Green Investment Bank                   | 0.5        | 0.0         | 0.0          | 0.5   |
| Hermes                                  | 0.5        | 0.0         | 0.0          | 0.5   |
| Invesco                                 | 0.8        | 0.0         | 0.0          | 8.0   |
| VENN                                    | 0.4        | 0.0         | 0.0          | 0.4   |
| Walton Street                           | 0.1        | 0.0         | 0.0          | 0.1   |
| AEW                                     | 0.1        | 0.0         | 0.0          | 0.1   |
| Stonepeak                               | 2.7        | 0.0         | 0.0          | 2.7   |
| First State                             | 0.7        | 0.0         | 0.0          | 0.7   |
| Bridgepoint (was EQT)                   | 0.7        | 0.0         | 0.0          | 0.7   |
| River and Mercantile                    | 0.4        | 2.5         | 0.0          | 2.9   |
| BSIF                                    | 2.2        | 0.0         | 0.0          | 2.2   |
| Closed Mandates & one off advisory fees | 0.2        | 0.0         | 0.0          | 0.2   |
| Subtotal                                | 12.5       | 4.7         | 0.0          | 17.2  |
| Custody Fees                            |            |             |              | 0.1   |
| Total Fees                              |            |             |              | 17.3  |

|                                 | Management | Transaction | Performance  |       |
|---------------------------------|------------|-------------|--------------|-------|
| 2019/20                         | Fees       | Costs       | Related Fees | Total |
|                                 |            | ·           | £m           | £m    |
| LGPS Central (Bonds)            | 0.0        | 0.0         | 0.0          | 0.0   |
| LGPS Central (Emerging Markets) | 0.7        | 0.1         | 0.0          | 8.0   |
| Nomura Asset Management UK Ltd  | 1.1        | 0.3         | 0.0          | 1.4   |

| 2019/20                                 | Management<br>Fees | Transaction<br>Costs | Performance<br>Related Fees | Total |
|---|--------------------|----------------------|-----------------------------|-------|
|   |                    |                      | £m                          | £m    |
| Legal & General Asset Management        | 0.6                | 0.0                  | 0.0                         | 0.6   |
| Green Investment Bank                   | 0.6                | 0.0                  | 0.0                         | 0.6   |
| Hermes                                  | 0.7                | 0.0                  | 0.0                         | 0.7   |
| Invesco                                 | 0.6                | 0.0                  | 0.0                         | 0.6   |
| VENN                                    | 0.4                | 0.0                  | 0.0                         | 0.4   |
| Walton Street                           | 0.3                | 0.0                  | 0.0                         | 0.3   |
| AEW                                     | 0.1                | 0.0                  | 0.0                         | 0.1   |
| Stonepeak                               | 5.4                | 0.0                  | 0.0                         | 5.4   |
| First State                             | 0.6                | 0.0                  | 0.0                         | 0.6   |
| Bridgepoint (was EQT)                   | 0.5                | 0.0                  | 0.0                         | 0.5   |
| River and Mercantile                    | 0.4                | 0.0                  | 0.0                         | 0.4   |
| BSIF                                    | 0.0                | 0.0                  | 0.0                         | 0.0   |
| Closed Mandates & one off advisory fees | 1.4                | 0.3                  | 0.0                         | 1.7   |
| Subtotal                                | 13.4               | 0.7                  | 0.0                         | 14.1  |
| Custody Fees                            |                    |                      |                             | 0.3   |
| Total Fees                              |                    |                      |                             | 14.4  |

The £17.3m investment management expenses incurred in 2020/21 represent 0.52% or 52 basis points (bps) of the market value of the Fund's assets as at 31<sup>st</sup> March 2021 (0.55% or 55bps 31 March 2020). The cash for the pooled property investments, pooled infrastructure investment and equity protection strategy drawdowns were transitioned from the overweight position held in UK passive equities, which have a very low management fee in comparison.

The reason for the investment in pooled property investments and pooled infrastructure investments was to further diversify the Fund's assets whilst maintaining long term target investment returns. These investments have a J-Curve return profile, so are expected to provide increased returns as the pooled funds mature.

\* The Fund has applied CIPFA's guidance 'Accounting for Local Government Pension Scheme Management Costs', which requires external investment management fees and transaction costs to be deducted from asset values (rather than invoiced and paid directly). These are shown gross: the application of the guidance increases management expenses from £14.4 million to £18.2 million for 2020/21 (£12.8 million to £14.5 million for 2019/20). It is important to note that the application of the guidance does not represent an actual increase in costs, or a decrease in the Fund's resources to pay pension benefits.

#### **NOTE 10: INVESTMENT INCOME**

Income from equities (dividend income) is accounted for on the date stocks are quoted exdividend. Any amount not received by the end of the reporting period is disclosed in the net assets statement as a current financial asset.

Income from fixed interest, cash and short-term deposits is accounted for on an accruals basis, using the effective interest rate of the financial institution as at the date of acquisition or origination. Income includes the amortisation of any discount or premium, transaction costs (where material) or other differences between the initial carrying amount of the instrument and its amount at maturity calculated on an effective interest rate basis. Income from other investments is accounted for on an accruals basis.

The changes in market value of investments during the year are recognised as income and comprise all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments and unrealised changes in market value.

|                                   | 2019/20 | 2020/21 |
|-----------------------------------|---------|---------|
|                                   | £m      | £m      |
| Fixed interest securities         | 2.0     | 3.5     |
| Equity dividends                  | 25.2    | 9.1     |
| Pooled property investments       | 10.4    | 7.4     |
| Pooled infrastructure investments | 9.0     | 8.9     |
| Interest on cash deposits         | 2.0     | 0.1     |
| Securities lending                | 0.0     | 0.1     |
|                                   | 48.6    | 29.1    |

#### **NOTE 11: TAXES ON INCOME**

The Fund is a registered public service scheme under section (1) of schedule 36 of the Finance Act 2004 and as such is exempt from UK income tax on interest received and from capital gains tax on the proceeds of investments sold. Income from overseas investments suffers withholding tax in the country of origin unless exemption is permitted. Irrecoverable tax is accounted for as a fund expense as it arises.

|                            | 2019/20 | 2020/21 |
|----------------------------|---------|---------|
|                            | £m      | £m      |
| Withholding tax – equities | (0.7)   | (0.4)   |
|                            | (0.7)   | (0.4)   |

#### **NOTE 12: INVESTMENTS**

|   | Market value<br>31 March 2020 | Market Value<br>31 March 2021 |
|---|-------------------------------|-------------------------------|
|   | £m                            | £m                            |
| Long term Investment Assets             |                               |                               |
| LGPS Central shares                     | 1.4                           | 1.4                           |
| Investment Assets -LGPS Central Managed |                               |                               |
| Equites                                 | 285.2                         | 402.4                         |
| Fixed Interest Securities               | 143.6                         | 159.7                         |
| Investment assets -WPF Managed          |                               |                               |
| Fixed interest securities               | 211.2                         | 192.7                         |
| Equities                                | 307.9                         | 448.8                         |
| Pooled investment vehicles              | 1,126.0                       | 1,518.7                       |
| Pooled property investments             | 149.8                         | 160.7                         |
| Pooled infrastructure investments       | 299.1                         | 332.6                         |
| Pooled debt Assets                      | 38.0                          | 42.2                          |
| Derivatives - futures                   | 42.8                          | 160.5                         |
| Derivatives - forward FX                | 0.0                           | 0.0                           |
| Cash deposits                           | 25.5                          | 13.6                          |
| Investment income due                   | 5.3                           | 5.3                           |
| Amounts receivable for sales            | 0.0                           | 0.0                           |
| Total investment assets                 | 2,635.8                       | 3,438.6                       |
| Investment liabilities                  |                               |                               |
| Derivatives - futures                   | (21.4)                        | (156.3)                       |
| Derivatives - forward FX                | (0.0)                         | (0.0)                         |
| Amounts payable for purchases           | (0.0)                         | (0.0)                         |
| Total investment liabilities            | (21.4)                        | (156.3)                       |
| Net investment assets                   | 2,614.4                       | 3,282.3                       |

# NOTE 12A: RECONCILIATION OF MOVEMENTS IN INVESTMENTS AND DERIVATIVES

| Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0         0.0         0.0         0.0           2,583.6         1,055.0         (991.2)         616.0         3,263.4           Other investment balances:           Cash deposits         25.5         (13.2)         13.6           Investment income due         5.3         5.3           Amount receivable for sales of investments         0.0         0.0           Amounts payable for purchases of investments         0.0         0.0           O.0         0.0         0.0   |   |         | Dunchassa | Color   | Ohanas |         |     |
|--|---|---------|-----------|---------|--------|---------|-----|
| Market value   Vear and and and derivative   Vear    |   |         |           |         |        |         |     |
| Value   And oderivative   An |   | Montret |           |         |        | Manhat  |     |
| March   2020   Payments   Pace   Payments   Pace   Pace   Payments   Pace   P |   |         |           |         |        |         |     |
| Long-term Investment Assets         1.4         0.0         0.0         0.0         1.4           Long-term Investment Assets         1.4         0.0         0.0         0.0         1.4           Lorestment Assets - LGPS Central Managed         1.4         0.0         0.0         0.0         1.4           Fixed Interest Securities         285.2         0.0         (1.9)         119.1         402.4           Equities         143.6         0.0         (1.4)         17.5         159.7           Investment Assets - WPF Managed         143.6         0.0         (3.3)         136.6         563.5           Investment Assets - WPF Managed         211.2         397.2         (412.4)         (3.3)         192.7           Equities         307.9         123.9         (108.4)         125.4         448.8           Pooled investment vehicles         1,126.0         91.5         (69.9)         371.1         1,518.7           Pooled infrastructure investments         299.1         45.8         (17.4)         5.1         332.6           Pooled debt investments         38.0         8.9         (4.1)         (0.6)         42.2           Forward currency contracts         0.0         0.0         0.0  |   |         |           |         |        |         |     |
| Em   Em   Em   Em   Em   Em   Em   Em  |   |         |           |         |        |         |     |
| Long-term Investment Assets   LGPS Central – Shares   1.4   0.0   0.0   0.0   0.0   1.4  |   |         |           |         |        |         |     |
| LGPS Central – Shares         1.4         0.0         0.0         0.0         1.4           Investment Assets - LGPS Central Managed         Fixed Interest Securities         285.2         0.0         (1.9)         119.1         402.4           Equities         143.6         0.0         (1.4)         17.5         159.7           Investment Assets - WPF Managed           Fixed interest securities         211.2         397.2         (412.4)         (3.3)         192.7           Equities         307.9         123.9         (108.4)         125.4         448.8           Pooled investment vehicles         1,126.0         91.5         (69.9)         371.1         1,518.7           Pooled property investments         149.8         20.7         (15.3)         5.5         160.7           Pooled infrastructure investments         299.1         45.8         (17.4)         5.1         332.6           Pooled debt investments         38.0         8.9         (4.1)         (0.6)         42.2           Derivative contracts:           Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0  | -   | ŁM      | ŁM        | ŁM      | ŁM     | £M      |     |
| LGPS Central – Shares         1.4         0.0         0.0         0.0         1.4           Investment Assets - LGPS Central Managed         Fixed Interest Securities         285.2         0.0         (1.9)         119.1         402.4           Equities         143.6         0.0         (1.4)         17.5         159.7           Investment Assets - WPF Managed           Fixed interest securities         211.2         397.2         (412.4)         (3.3)         192.7           Equities         307.9         123.9         (108.4)         125.4         448.8           Pooled investment vehicles         1,126.0         91.5         (69.9)         371.1         1,518.7           Pooled property investments         149.8         20.7         (15.3)         5.5         160.7           Pooled infrastructure investments         299.1         45.8         (17.4)         5.1         332.6           Pooled debt investments         38.0         8.9         (4.1)         (0.6)         42.2           Derivative contracts:           Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0  | Language Investment Appets  |         |           |         |        |         |     |
| 1.4  | •   | 4.4     | 0.0       | 0.0     | 0.0    | 4.4     |     |
| Private   Privative contracts:   Privative  | LGPS Central – Shares   |         |           |         |        |         |     |
| Fixed Interest Securities         285.2         0.0         (1.9)         119.1         402.4           Equities         143.6         0.0         (1.4)         17.5         159.7           430.2         0.0         (3.3)         136.6         563.5           Investment Assets -WPF Managed           Fixed interest securities         211.2         397.2         (412.4)         (3.3)         192.7           Equities         307.9         123.9         (108.4)         125.4         448.8           Pooled investment vehicles         1,126.0         91.5         (69.9)         371.1         1,518.7           Pooled property investments         149.8         20.7         (15.3)         5.5         160.7           Pooled infrastructure investments         299.1         45.8         (17.4)         5.1         332.6           Pooled debt investments         38.0         8.9         (4.1)         (0.6)         42.2           Derivative contracts:           Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0         0.0         3,263.4 <td c<="" td=""><td></td><td></td><td>0.0</td><td>0.0</td><td>0.0</td><td>1.4</td></td>  | <td></td> <td></td> <td>0.0</td> <td>0.0</td> <td>0.0</td> <td>1.4</td> |         |           | 0.0     | 0.0    | 0.0     | 1.4 |
| Equities   |   | •       |           | (4.0)   |        |         |     |
| A30.2   0.0   (3.3)   136.6   563.5   Investment Assets - WPF Managed   Fixed interest securities   211.2   397.2   (412.4)   (3.3)   192.7   Equities   307.9   123.9   (108.4)   125.4   448.8   Pooled investment vehicles   1,126.0   91.5   (69.9)   371.1   1,518.7   Pooled property investments   149.8   20.7   (15.3)   5.5   160.7   Pooled infrastructure investments   299.1   45.8   (17.4)   5.1   332.6   Pooled debt investments   38.0   8.9   (4.1)   (0.6)   42.2  |   |         |           | , ,     |        |         |     |
| Privative contracts:   | Equities  |         |           | · , ,   |        |         |     |
| Fixed interest securities         211.2         397.2         (412.4)         (3.3)         192.7           Equities         307.9         123.9         (108.4)         125.4         448.8           Pooled investment vehicles         1,126.0         91.5         (69.9)         371.1         1,518.7           Pooled property investments         149.8         20.7         (15.3)         5.5         160.7           Pooled infrastructure investments         299.1         45.8         (17.4)         5.1         332.6           Pooled debt investments         38.0         8.9         (4.1)         (0.6)         42.2           Derivative contracts:           Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0         0.0         0.0           2,583.6         1,055.0         (991.2)         616.0         3,263.4           Other investment balances:           Cash deposits         25.5         (13.2)         13.6           Investment income due         5.3         (13.2)         13.6           Amount receivable for sales of investments         0.0         0.0         0.0  |   |         | 0.0       | (3.3)   | 136.6  | 563.5   |     |
| Equities 307.9 123.9 (108.4) 125.4 448.8 Pooled investment vehicles 1,126.0 91.5 (69.9) 371.1 1,518.7 Pooled property investments 149.8 20.7 (15.3) 5.5 160.7 Pooled infrastructure investments 299.1 45.8 (17.4) 5.1 332.6 Pooled debt investments 38.0 8.9 (4.1) (0.6) 42.2 2,562.2 688.0 (630.8) 639.8 3,259.2      Derivative contracts: Futures 21.4 367.0 (360.4) (23.8) 4.2 Forward currency contracts 0.0 0.0 0.0 0.0 0.0 0.0 0.0  | •   |         |           |         |        |         |     |
| Pooled investment vehicles   |   |         |           | , ,     | , ,    |         |     |
| Pooled property investments   149.8   20.7   (15.3)   5.5   160.7  | •   |         |           | ,       |        |         |     |
| Pooled infrastructure investments   299.1   45.8   (17.4)   5.1   332.6  |   | •       |           | , ,     |        | •       |     |
| Pooled debt investments   38.0   8.9   (4.1)   (0.6)   42.2  |   |         | 20.7      | , ,     |        |         |     |
| Derivative contracts:   Futures  |   |         |           | , ,     |        |         |     |
| Derivative contracts:           Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0         0.0         0.0         0.0         0.0           Cash deposits         25.5         (13.2)         13.6           Investment income due         5.3         5.3           Amount receivable for sales of investments         0.0         0.0           Amounts payable for purchases of investments         0.0         0.0  | Pooled debt investments   | 38.0    | 8.9       | (4.1)   | (0.6)  |         |     |
| Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0         0.0         0.0         0.0           2,583.6         1,055.0         (991.2)         616.0         3,263.4           Other investment balances:           Cash deposits         25.5         (13.2)         13.6           Investment income due         5.3         5.3           Amount receivable for sales of investments         0.0         0.0           Amounts payable for purchases of investments         0.0         0.0           O.0         0.0         0.0   |   | 2,562.2 | 688.0     | (630.8) | 639.8  | 3,259.2 |     |
| Futures         21.4         367.0         (360.4)         (23.8)         4.2           Forward currency contracts         0.0         0.0         0.0         0.0         0.0         0.0           2,583.6         1,055.0         (991.2)         616.0         3,263.4           Other investment balances:           Cash deposits         25.5         (13.2)         13.6           Investment income due         5.3         5.3           Amount receivable for sales of investments         0.0         0.0           Amounts payable for purchases of investments         0.0         0.0           O.0         0.0         0.0   |   |         |           |         |        |         |     |
| Forward currency contracts         0.0 </td <td>Derivative contracts:</td> <td></td> <td></td> <td></td> <td></td> <td></td>   | Derivative contracts:   |         |           |         |        |         |     |
| 2,583.6     1,055.0     (991.2)     616.0     3,263.4       Other investment balances:       Cash deposits     25.5     (13.2)     13.6       Investment income due     5.3     5.3       Amount receivable for sales of investments     0.0     0.0       Amounts payable for purchases of investments     0.0     0.0       of investments     0.0     0.0   | Futures   | 21.4    | 367.0     | (360.4) | (23.8) | 4.2     |     |
| Other investment balances:  Cash deposits 25.5 (13.2) 13.6 Investment income due 5.3 5.3  Amount receivable for sales of investments 0.0 0.0  Amounts payable for purchases of investments 0.0 0.0   | Forward currency contracts  | 0.0     | 0.0       | 0.0     | 0.0    | 0.0     |     |
| Cash deposits       25.5       (13.2)       13.6         Investment income due       5.3       5.3         Amount receivable for sales of investments       0.0       0.0         Amounts payable for purchases of investments       0.0       0.0   |   | 2,583.6 | 1,055.0   | (991.2) | 616.0  | 3,263.4 |     |
| Investment income due 5.3 5.3  Amount receivable for sales of investments 0.0 0.0  Amounts payable for purchases of investments 0.0 0.0  | Other investment balances:  |         |           |         |        |         |     |
| Amount receivable for sales of investments 0.0 0.0  Amounts payable for purchases of investments 0.0 0.0   | Cash deposits   | 25.5    |           |         | (13.2) | 13.6    |     |
| investments 0.0 0.0 Amounts payable for purchases 0.0 0.0 of investments 0.0 0.0   | Investment income due   | 5.3     |           |         |        | 5.3     |     |
| Amounts payable for purchases of investments 0.0 0.0   | Amount receivable for sales of  |         |           |         |        |         |     |
| of investments 0.0 0.0   | investments   | 0.0     |           |         |        | 0.0     |     |
|  | Amounts payable for purchases   |         |           |         |        |         |     |
| Net investment assets 2,614.4 602.8 3,282.3  | of investments  | 0.0     |           |         |        | 0.0     |     |
| ,  | Net investment assets   | 2,614.4 |           |         | 602.8  | 3,282.3 |     |

#### **Prior year comparators:**

|                                   |          | Purchases  | Sales      | Change     |          |
|-----------------------------------|----------|------------|------------|------------|----------|
|                                   |          | during the | during     | in         |          |
|                                   | Market   | year       | the year   | market     | Market   |
|                                   | value    | and        | and        | value      | value    |
|                                   | 31 March | derivative | derivative | during     | 31 March |
|                                   | 2019     | payments   | receipts   | the year   | 2020     |
| -                                 | £m       | £m         | £m         | £m         | £m       |
| Long-term Investment Assets       |          |            |            |            |          |
| LGPSCentral – Shares              | 1.4      | 0.0        | 0.0        | 0.0        | 1.4      |
| EGI GGGIII ai Gilaics             | 1.4      | 0.0        | 0.0        | 0.0        | 1.4      |
| Investment Assets -LGPS Central   |          | 0.0        | 0.0        | 0.0        | 1.4      |
| Fixed Interest Securities         | 0.0      | 345.9      | 0.0        | (60.7)     | 285.2    |
| Equities                          | 0.0      | 158.6      | 0.0        | (15.0)     | 143.6    |
| Equities                          | 1.4      | 504.5      | 0.0        | (75.7)     | 430.2    |
| Investment Assets -WPF Managed    |          | 304.3      | 0.0        | (13.1)     | 430.2    |
| Fixed interest securities         | 361.5    | 313.4      | (466.1)    | 2.4        | 211.2    |
| Equities                          | 715.7    | 149.8      | (541.6)    | (16.0)     | 307.9    |
| Pooled investment vehicles        | 1,291.0  | 3.8        | (65.4)     | (103.4)    | 1,126.0  |
| Pooled property investments       | 171.8    | 12.6       | (26.2)     | (8.4)      | 149.8    |
| Pooled infrastructure investments | 159.4    | 203.0      | (78.0)     | 14.7       | 299.1    |
| Pooled debt investments           | 12.4     | 25.8       | (1.6)      | 1.4        | 38.0     |
|                                   | 2,713.2  | 1,212.9    | (1,178.9)  | (185.0)    | 2,562.2  |
| Derivative contracts:             |          |            |            |            |          |
| Futures                           | 11.3     | 74.7       | (83.9)     | 19.3       | 21.4     |
| Forward currency contracts        | (2.7)    | 15.0       | (14.7)     | 2.4        | 0.0      |
|                                   | 2,721.8  | 1,302.6    | (1,277.5)  | (163.3)    | 2,583.6  |
| Other investment balances:        |          |            |            |            |          |
| Cash deposits                     | 32.9     |            |            | 4.2        | 25.5     |
| Investment income due             | 7.3      |            |            | <b>ਾ.∠</b> | 5.3      |
| Amount receivable for sales of    | 7.0      |            |            |            | 0.0      |
| investments                       | 1.8      |            |            |            | 0.0      |
| Amounts payable for purchases     |          |            |            |            | 2.0      |
| of investments                    | (5.4)    |            |            |            | 0.0      |
| Net investment assets             | 2,758.4  |            |            | (159.1)    | 2,614.4  |

The change in market value of investments during the year comprises all increases and decreases in the market value of investments held at any time during the year, including profits and losses realised on sales of investments during the year. The changes in purchases and sales in derivatives relate to transactions made within the equity protection strategy maintained by River and Mercantile.

Transaction costs are not included in the cost of purchases and sale proceeds, as they have been included in investment management expenses as per CIPFA guidance. Transaction costs include costs charged directly to the Fund such as fees, commissions, and other fees. Transaction costs incurred during the 2020/2021 year amounted to £4.7 million, (2019/2020 £0.8)

million). These transaction costs represent 0.014% or 1.4bps of the market value of the Fund's assets as at 31 March 2021 (3bps at 31 March 2020).

Indirect costs are incurred through the bid-offer spread on investments within pooled investments vehicles. The amount of indirect costs is not provided separately to the Fund.

#### NOTE 12B: PENSION FUND INVESTMENTS ANALYSED BY FUND MANAGER

The proportion of the market value of investment assets held by external fund managers at the year-end was:

| External Fund Manager                         | 2019/20 |     | 2020/21 |     |
|---|---------|-----|---------|-----|
|   | £m      | %   | £m      | %   |
| LGPS Central (Bonds)                          | 143.6   | 6   | 159.7   | 5   |
| LGPS Central (Emerging Markets)               | 285.2   | 11  | 402.4   | 12  |
| JP Morgan Asset Management (Bonds)            | 0.2     | 0   | 0.2     | 0   |
| JP Morgan Asset Management (Emerging Markets) | 1.5     | 0   | 1.4     | 0   |
| Nomura Asset Management UK Ltd                | 321.1   | 12  | 455.0   | 14  |
| Schroder Investment Management                | 1.4     | 0   | 1.3     | 0   |
| Legal & General Asset Management              | 1,118.3 | 43  | 1,514.5 | 47  |
| Green Investment Bank                         | 46.7    | 2   | 40.2    | 1   |
| Hermes (Fund I and II)                        | 97.9    | 4   | 104.9   | 3   |
| Invesco (Euro and a UK Property Fund)         | 100.5   | 4   | 105.1   | 3   |
| VENN I  | 21.1    | 1   | 12.8    | 1   |
| VENN II                                       |         |     | 6.6     | 0   |
| Walton Street                                 | 7.6     | 0   | 4.5     | 0   |
| Walton Street II                              | 3.2     | 0   | 5.0     | 0   |
| AEW   | 17.4    | 1   | 18.8    | 1   |
| Stonepeak                                     | 60.6    | 2   | 81.1    | 2   |
| First State                                   | 93.9    | 4   | 100.4   | 3   |
| Bridgepoint (was EQT)                         | 38.0    | 1   | 42.2    | 1   |
| River and Mercantile                          | 245.4   | 9   | 200.6   | 6   |
| WCC Managed Account                           | 4.1     | 0   | 5.0     | 0   |
| Gresham House                                 | 0.0     | 0   | 13.9    | 1   |
|   | 2,607.7 | 100 | 3,275.6 | 100 |

The above excludes £1.4m (2019/20 £1.4m) Invested in LGPS Central and £5.3m (2019/20 £5.3m) of investment income due. The following investments represent more than 5% of the net assets of the Fund:

|   | Market value<br>31 March<br>2020 | % of<br>total<br>Fund | Market value 31 March 2021 | % of<br>total<br>Fund |
|---|----------------------------------|-----------------------|----------------------------|-----------------------|
| Security                                  | £m                               |                       | £m                         |                       |
| LGIM – North America Index Pooled Fund    | 287.7                            | 11.1                  | 410.8                      | 12.6                  |
| LGPS Central Emerging Market Equity Pool  | 285.2                            | 11.0                  | 402.4                      | 12.3                  |
| LGIM – UK Equity Index Pooled Fund        | 285.9                            | 11.0                  | 396.8                      | 12.1                  |
| LGIM – Europe (ex-UK) Index Pooled Fund   | 155.8                            | 6.0                   | 209.8                      | 6.4                   |
| LGIM - Client Specific unitied Fund -STAJ | 137.4                            | 5.3                   | 195.2                      | 6.0                   |
| River and Mercantile UK Gilts             | 211.2                            | 8.1                   | 192.7                      | 5.9                   |
| LGIM - MSCI World Mini Volatility Index   | 117.6                            | 4.5                   | 188.9                      | 5.8                   |

#### **NOTE 12 C STOCK LENDING**

The Fund operates the practice of lending stock to a third party for a financial consideration. Securities released to a third party under the stock lending agreement with the Fund's custodian, BNY Mellon, are included in the Net Assets Statement to reflect the Fund's continuing economic interest of a proprietorial nature in those securities.

The total amount of stock lent at the year-end was £2.8 million (2019/20 £4.6 million). Counterparty risk is managed through holding collateral at the Fund's custodian bank. The total collateral, which consisted of acceptable corporate and sovereign debt as well as equities was £2.9 million (2019/20 £5.0 million) representing 106.2% of stock lent.

Income received from stock lending activities was £0.1 million for the year ending 31 March 2021 (2019/20 £0.0 million). This is included within the 'Investment Income' figure detailed on the Fund Account.

Stock lending commissions are remitted to the Fund via the custodian. During the period the stock is on loan, the voting rights of the loaned stocks are passed to the borrower. There are no liabilities associated with the loaned assets.

#### **NOTE 13A: ANALYSIS OF DERIVATIVES**

The Fund uses derivative financial instruments to manage its exposure to specific risks arising from its investment activities. The Fund does not hold derivatives for speculative purposes.

The value of a futures contract is determined using exchange prices at the reporting date. Amounts due from or owed to the broker are the amounts outstanding in respect of the initial margin and variation margin. The future value of forward currency contracts is based on market forward exchange rates at the year-end date and determined as the gain or loss that would arise if the outstanding contract were matched at the year-end with an equal and opposite contract.

#### **Objectives and Policies for Holding Derivatives**

Most of the holding in derivatives is to hedge exposures to reduce risk in the Fund. Derivatives may be used to gain exposure to an asset more efficiently than holding the underlying asset. The use of derivatives is managed in line with the investment management agreement between the Fund and its investment managers.

In 2019/20 the Fund entered into a contract with River and Mercantile, to hedge the gains in equities. This involved entering into exchange-traded options on 3 major indices and purchasing a collateral pool of Gilts and the strategy has been maintained.

#### a) Futures

The Fund's investment managers hold cash balances in order to ensure efficient and timely trading when opportunities arise. The Fund's management did not want this cash to be 'out of the market' and so enabled a number of investment managers to buy and sell futures contracts which had an underlying economic value broadly equivalent to the cash held. The economic exposure represents the notional value of the stock purchased under futures contracts and is therefore subject to market movements. The portfolio cannot be geared to and must have the liquidity needed to cover open positions. Derivative receipts and payments represent the realised gains and losses on futures contracts.

#### b) Forward Foreign Currency

In order to maintain appropriate diversification and to take advantage of overseas investment returns, the Fund's bond mandate targets outperformance against a global benchmark index. To reduce volatility associated with the fluctuating currency rates, the Fund has enabled the bond mandate investment manager to purchase and sell forward foreign currencies as a hedge.

Dividends, interest and purchases and sales of investments in foreign currencies have been accounted for at the spot market rates at the date of transaction. End-of-year spot market exchange rates are used to value cash balances held in foreign currency bank accounts, market values of overseas investments and purchases and sales outstanding at the end of the reporting period.

#### **Futures**

Outstanding exchange traded futures contracts are as follows:

|                                |                |          | Market     |          | Market            |
|--------------------------------|----------------|----------|------------|----------|-------------------|
|                                |                | Economic | Value 31   | Economic | Value 31          |
| ASSETS                         |                | Exposure | March 2020 | Exposure | <b>March 2021</b> |
| Type of future                 | Expiration     | £m       | £m         | £m       | £m                |
| UK Gilt exchange traded        | Under one year |          |            |          |                   |
| UK FTSE exchange traded option | Under one year | 0.0      | 15.9       | 0.0      | 64.6              |
| EUROSTOXX exchange traded      |                |          |            |          |                   |
| option                         | Under one year | 0.0      | 15.2       | 0.0      | 33.1              |
| US S+P exchange traded option  | Under one year | 0.0      | 11.7       | 0.0      | 62.8              |
| Overseas exchanged traded      | under one year |          |            |          |                   |
| Total assets                   |                |          | 42.8       |          | 160.5             |

| LIABILITIES Type of future                                  | Expiration     | Economic<br>Exposure<br>Value<br>£m | Market<br>Value 31<br>March 2020<br>£m | Economic<br>Exposure<br>Value<br>£m | Market<br>Value 31<br>March 2021<br>£m |
|---|----------------|-------------------------------------|--|-------------------------------------|--|
| UK Gilt exchange traded                                     | Under one year | 2111                                | 2111                                   | <b>4</b> 111                        | 2111                                   |
| UK FTSE exchange traded option<br>EUROSTOXX exchange traded | Under one year | 0.0                                 | (9.5)                                  | 0.0                                 | (55.8)                                 |
| option US S+P 500 exchange traded                           | Under one year | 0.0                                 | (6.1)                                  | 0.0                                 | (34.0)                                 |
| option  | Under one year | 0.0                                 | (5.8)                                  | 0.0                                 | (66.5)                                 |
| Overseas exchanged traded                                   | Under one year |                                     |  |                                     |  |
| Total liabilities   |                |                                     | (21.4)                                 |                                     | (156.3)                                |
|   |                |                                     |  |                                     |  |
| Net futures   |                |                                     | 21.4                                   |                                     | 4.2                                    |

### **OPEN FORWARD CURRENCY CONTRACTS AS AT 31 MARCH 2021**

| Settlement  | Currency<br>Bought | Local Currency<br>Value | Currency<br>Sold | Local<br>Currency<br>Value | Asset Value | Liability Value |
|---|--------------------|-------------------------|------------------|----------------------------|-------------|-----------------|
|   |                    | £m                      |                  | £m                         | £m          | £m              |
| There were no open contracts as at the 31st of March 2021 |                    |                         |                  |                            |             |                 |
|   |                    |                         |                  |                            | 0.0         | (0.0)           |
| Net forward curren  | cy contracts       | at 31 March 2021        |                  |                            |             | 0.0             |
| Prior year compara  | ntive:             |                         |                  |                            |             |                 |
| Open forward curre  | ency contract      | s at 31 March 2020      |                  |                            | 0.0         | 0.0             |
| Net forward curren  | cy contracts       | at 31 March 2020        |                  |                            |             | 0.0             |

#### **ANALYSIS OF CASH**

Cash comprises demand deposits and cash equivalents; these include amounts held by the Fund's external managers. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and that are subject to minimal risk of changes in value. Please see note 16 for further analysis of Cash Instruments.

|                  | 2019/20 | 2020/21 |
|------------------|---------|---------|
| Cash             | £m      | £m      |
| Cash deposits    | 18.6    | 7.0     |
| Cash instruments | 6.9     | 6.6     |
|                  | 25.5    | 13.6    |

#### **NOTE 14: FAIR VALUE**

#### **NOTE 14 A: BASIS OF VALUATION**

The basis of the valuation of each class of investment asset is set out below. There has been no change in the valuation techniques used during the year. All assets have been valued using fair value techniques which represent the highest and best price available at the reporting date.

| Description of asset                             | Valuation hierarchy | Basis of valuation   | Observable and unobservable inputs   | Key sensitivities affecting the valuations provided  |
|--|---------------------|--|--|--|
| Market-Quoted Investments                        | Level 1             | Published bid market price ruling on the final day of the accounting period                                | Not required   | Not required   |
| Fixed Interest Securities                        | Level 1             | Fixed interest securities are valued at net market value based on current yields                           | Not required   | Not required   |
| Pooled Equity Funds                              | Level 2             | Closing bid price<br>where bid and offer<br>prices are published;<br>or the single price,<br>as applicable | Net Asset Value (NAV)-based pricing set on a forward pricing basis and in the case of accumulation funds, reinvested income net of applicable withholding tax. | Not required   |
| Forward Foreign Exchange Derivatives             | Level 2             | Market forward exchange rates at the year-end  | Exchange rate risk   | Not required   |
| Derivatives -<br>Futures                         | Level 2             | Option pricing model   | Annualised volatility of counterparty credit risk  | Not required   |
| Property,<br>Infrastructure<br>and Debt<br>Funds | Level 3             | Unit or security price as advised by Investment Manager or responsible entity.                             | Funds share of net assets in limited partnership, using Financial Statements published by the manager as at the final day of the accounting period.            | Valuations could be affected by material events occurring between the date of the financial statements provided and the fund's own reporting date, by changes to expected cashflows, and by any differences between audited and unaudited accounts |

Please see paragraphs under the Net Assets Statement for more detail of our basis for measurement for the above Financial Instruments.

#### **NOTE 14 B: FAIR VALUE HIERARCHY**

#### Level 1

Financial instruments at Level 1 are those where the fair values are derived from unadjusted quoted prices in active markets for identical assets or liabilities. Products classified as level 1 comprise quoted equities, quoted fixed interest securities and quoted index linked securities.

Listed investments are shown at bid prices. The bid value of the investment is based on the bid market quotation of the relevant stock exchange.

#### Level 2

Financial instruments at Level 2 are those where quoted market prices are not available; for example, where an instrument is traded in a market that is not considered to be active, or where valuation techniques are used to determine fair value and where these techniques use inputs that are based significantly on observable market data.

#### Level 3

Financial instruments at Level 3 are those where at least one input could have a significant effect on the instrument's valuation is not based on observable market data.

Such instruments would include unquoted equity investments, pooled property investments and pooled infrastructure investments which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions.

The following table provides an analysis of the financial assets and liabilities of the Fund into levels 1 to 3, based on the level at which the fair value is observable:

| Values at 31 March 2021   | Quoted<br>market<br>price<br>Level 1 | Using<br>observable<br>inputs<br>Level 2 | With<br>significant<br>unobservable<br>inputs<br>Level 3 | Total   |
|---|--------------------------------------|--|--|---------|
|   | £m                                   | £m                                       | £m   | £m      |
| Fair Value Financial assets Financial assets at fair value through profit and loss      | 1,208.9                              | 1,679.2                                  | 535.5  | 3,423.6 |
| Total fair value financial assets   | 1,208.9                              | 1,679.2                                  | 535.5  | 3,423.6 |
| Fair Value Financial Liabilities Financial liabilities at fair value through profit and |                                      |  |  |         |
| loss  |                                      | (156.3)                                  |  | (156.3) |
| Total fair value financial liabilities  | 0.0                                  | (156.3)                                  | 0.0  | (156.3) |
| Net fair value financial assets   | 1,208.9                              | 1,522.9                                  | 535.5  | 3,267.3 |

| Values at 31 March 2020   | Quoted<br>market<br>price<br>Level 1 | Using<br>observable<br>inputs<br>Level 2 | With<br>significant<br>unobservable<br>inputs<br>Level 3 | Total   |
|---|--------------------------------------|--|--|---------|
|   | £m                                   | £m                                       | £m   | £m      |
| Fair Value Financial assets Financial assets at fair value through profit and loss      | 953.2                                | 1,168.8                                  | 486.9  | 2,608.9 |
| Total fair value financial assets   | 953.2                                | 1,168.8                                  | 486.9  | 2,608.9 |
| Fair Value Financial Liabilities Financial liabilities at fair value through profit and |                                      |  |  |         |
| loss  |                                      | (21.4)                                   |  | (21.4)  |
| Total fair value financial liabilities  | 0.0                                  | (21.4)                                   | 0.0  | (21.4)  |
| Net fair value financial assets   | 953.2                                | 1,147.4                                  | 486.9  | 2,587.5 |

### NOTE 14 C: SENSITIVITY OF ASSETS VALUED AT LEVEL 3

Having analysed historical data and current market trends, and consulted with independent investment advisors, the Fund has determined that the valuation methods described in Note 14a are likely to be accurate to within the following ranges. This sets out below the consequent potential impact on the closing value of investments held at 31 March 2021.

| Sensitivity Analysis                      | Valuation<br>range<br>+/- % | Value as at 31 <sup>st</sup> March 2021 £m | Valuation<br>Increase<br>£m | Valuation<br>Decrease<br>£m |
|---|-----------------------------|--|-----------------------------|-----------------------------|
| Pooled Investments - Property Funds       | 3.8%                        | 160.7                                      | 166.8                       | 154.6                       |
| Pooled Investments - Infrastructure Funds | 3.8%                        | 332.6                                      | 345.2                       | 320.0                       |
| Pooled Investments - Debt Funds           | 3.8%                        | 42.2                                       | 43.8                        | 40.6                        |
| Total                                     |                             | 535.5                                      | 555.8                       | 515.2                       |

The valuation for these asset classes are based on the volatility over three years of monthly investment returns. The return is based upon the market value and income and trades supplied by our underlying managers and grouped accordingly

#### **Reconciliation of Fair Value Measurements within Level 3**

| Investment Movement            | Pooled<br>Investments –<br>Property Funds | Pooled Investments  - Infrastructure Funds | Pooled<br>Investments<br>- Debt<br>Funds | Total  |
|--------------------------------|---|--|--|--------|
|                                | £m  | £m   |  | £m     |
| Market Value 1st April 2020    | 149.8                                     | 299.1                                      | 38.0                                     | 486.9  |
| Transfers into Level 3         | 0.0                                       | 0.0  | 0.0                                      | 0.0    |
| Transfers out of Level 3       | 0.0                                       | 0.0  | 0.0                                      | 0.0    |
| Purchases and derivative Pymts | 20.7                                      | 45.8                                       | 8.9                                      | 75.4   |
| Sales and derivative receipts  | (15.3)                                    | (17.4)                                     | (4.1)                                    | (36.8) |
| Unrealised gains/(losses)      | 5.4                                       | 4.8  | (0.8)                                    | 9.4    |
| Realised gains/(losses)        | 0.1                                       | 0.3  | 0.2                                      | 0.6    |
| Market value 31st March 2021   | 160.7                                     | 332.6                                      | 42.2                                     | 535.5  |

## **NOTE 15: FINANCIAL INSTRUMENTS**

## **NOTE 15 A: CLASSIFICATION OF FINANCIAL INSTRUMENTS**

Accounting policies describe how different asset classes of financial instruments are measured, and how income and expenses, including fair value gains and losses, are recognised. The following table analyses the carrying amounts of financial assets and liabilities by category and Net Assets Statement heading.

| Fair value<br>through<br>profit and<br>loss<br>2019/20 | Financial<br>Instruments<br>at Amortised<br>Cost<br>2019/20 |                                   | Fair value<br>through<br>profit and<br>loss<br>2020/21 | Financial Instruments at Amortised Cost 2020/21 |
|--|---|-----------------------------------|--|---|
| £m   | £m  |                                   | £m   | £m  |
|  |   | Financial assets                  |  |   |
|  | 1.4   | Other share capital               |  | 1.4   |
| 428.8  |   | LGPS Central Managed              | 562.1  |   |
| 211.1  |   | Fixed interest securities         | 192.7  |   |
| 307.9  |   | Equities                          | 448.8  |   |
| 1,126.0  |   | Pooled investment vehicles        | 1,518.7  |   |
| 149.8  |   | Pooled property investments       | 160.7  |   |
| 299.1  |   | Pooled Infrastructure investments | 332.6  |   |
| 38.0   |   | Pooled Debt investments           | 42.2   |   |
| 42.8   |   | Derivatives - Futures             | 160.5  |   |
| 0.0  |   | Derivatives - Forward FX          | 0.0  |   |
|  | 29.6  | Cash                              |  | 88.1  |
| 5.3  |   | Other investment Balances         | 5.3  |   |
|  | 31.2  | Current assets                    |  | 12.4  |
|  | 2.0   | Non-current assets                |  | 1.6   |
| 2,608.9  | 64.2  |                                   | 3,423.6  | 103.5   |
|  |   | Financial liabilities             |  |   |
| (21.4)   |   | Derivatives - Futures             | (156.3)  |   |
| (0.0)  |   | Derivatives - Forward FX          | (0.0)  |   |
| (0.0)  |   | Other investment balances         | (0.0)  |   |
|  | (6.3)   | Current liabilities               |  | (6.0)   |
| (21.4)   | (6.3)   |                                   | (156.3)  | (6.0)   |
|  |   | -                                 |  |   |
| 2,587.5  | 57.9  |                                   | 3,267.3  | 97.5  |

# NOTE 15 B: NET GAINS AND LOSSES ON FINANCIAL INSTRUMENTS

| 31 March 2020 |                                    | 31 March 2021 |
|---------------|------------------------------------|---------------|
| £m            |                                    | £m            |
|               | Financial assets                   |               |
| (185.0)       | Fair value through profit and loss | 639.8         |
| 4.2           | Financial Assets at Amortised Cost | (13.2)        |
|               | Financial liabilities              |               |
| 21.7          | Fair value through profit and loss | (23.8)        |
| (159.1)       | Total                              | 602.8         |

Fair value through profit and loss is the combination of realised and unrealised profit and loss. The Fund has not entered into any financial guarantees that are required to be accounted for as financial instruments.

# NOTE 16: NATURE AND EXTENT OF RISKS ARISING FROM FINANCIAL INSTRUMENTS

In the course of every day operating, the Fund is subject to a number of risk factors arising from the holding of financial instruments. The main risks arising from the holding of the Fund's financial instruments are market risk, credit risk and liquidity risk.

As detailed in the Investment Strategy Statement, the Fund holds equity and bond instruments in order to meet its investment objectives. The Fund's investment objectives and risk management policies are as follows.

- 1) The investment objective for the Fund is to:
  - a. ensure that sufficient assets are available to meet liabilities as they fall due.
  - b. Maximise the return at an acceptable level of risk.
- 2) Risk management is mostly concerned with:
  - a. avoiding the possibility of loss, or
  - b. limiting a deficiency in the underlying Fund, or
  - c. Avoiding a contribution rate increase in the future.

#### **Market Risk**

Market risk is the risk of loss from fluctuations in equity and commodity prices, interest and foreign exchange rates and credit spreads. The Fund is exposed to market risk from its investment activities, particularly through its equity holdings. The level of risk exposure depends on market conditions, expectations of future price and yield movements and the asset mix.

The objective of the Fund's risk management strategy is to identify, manage and control market risk exposure within acceptable parameters, whilst optimising the return on risk. There are three main types of market risk that the Fund is exposed to as at 31 March 2021:

- Equity Risk
- Interest Rate Risk
- Foreign Exchange Risk

Equity risk refers to the risk arising from the volatility in stock prices; this can be systematic risk, the risk due to general market factors and affects the entire industry, or unsystematic risk, which refers to the risk specific to a company that arises due to the company specific characteristics. Interest rate risk is the risk that the value of a security will fall as a result of increase in interest rates. Foreign exchange risk arises because of fluctuations in the currency exchange rates.

The Fund reduces its unsystematic equity risk by diversifying investments across global markets, investing in over 1,000 companies worldwide through active segregated mandates and passive

pooled funds. Investment restrictions are built into contracts held with each investment manager to ensure risk concentration is minimal and gearing of the Fund's equity and fixed income assets cannot take place. An equity protection strategy has also been implemented to protect against significant market falls in its passive equity portfolio.

Interest rate risk has been reduced through the holding of fewer bonds as a percentage of the Fund's total assets.

Foreign Exchange risk exists in relation to the Fund's overseas equity investments. The Fund runs un-hedged equity portfolios and therefore is subject to currency fluctuations. It is the Fund's view that in the long-run currency volatility trends to an average of nil against Sterling and therefore any hedging of currency would just be an additional cost to the Fund.

The Fund contracts Portfolio Evaluation Ltd to measure the Fund's investment returns, absolute and relative risk for each portfolio and for the Fund independently. The Fund receives quarterly reports from Portfolio Evaluation Ltd listing returns and risk. The Fund's independent investment adviser also provides a yearly report to the Pension Investment Sub Committee, providing details of the Fund's risk and comparisons to other LGPS funds.

## **Equity Risk Analysis**

Following analysis of historical data and expected investment return movement during the financial year, in consultation with the Fund's independent investment adviser and Portfolio Evaluation Ltd, the Fund has determined that the following movements in market price risk are reasonably possible for the 2020/21 reporting period:

|                                     | Potential Market |
|-------------------------------------|------------------|
| Asset Type                          | Movements (+/-)  |
| Fixed interest securities           | 5.9%             |
| Global bonds                        | 5.9%             |
| UK equities                         | 16.2%            |
| Overseas equities                   | 13.4%            |
| UK pooled investment vehicles       | 16.2%            |
| Overseas pooled investment vehicles | 14.9%            |
| Global pooled investment vehicles   | 14.9%            |
| Emerging markets pooled equities    | 14.9%            |
| Pooled property investments         | 3.8%             |
| Pooled infrastructure investments   | 3.8%             |
| Pooled debt investments             | 3.8%             |

The potential price changes disclosed above are broadly consistent with a one standard deviation movement in the value of the assets. The analysis assumes that all other variables, in particular foreign exchange rates and interest rates, remain the same.

If the market price of the Fund's investments increases/decreases in line with the potential market movements above, the change in the net assets available to pay benefits will be as follows (the actual prior year movement in all asset classes is shown in note 12):

| Asset Type                          | Value as at<br>31 March<br>2021 | Percentage change | Value on increase | Value on decrease |
|-------------------------------------|---------------------------------|-------------------|-------------------|-------------------|
|                                     | £m                              | %                 | £m                | £m                |
| Cash and cash equivalents           | 13.6                            | 0.0%              | 13.6              | 13.6              |
| Investment portfolio assets:        |                                 |                   |                   |                   |
| UK fixed interest securities        | 192.7                           | 5.9%              | 204.1             | 181.3             |
| Overseas fixed interest securities  | 0.0                             | 5.9%              | 0.0               | 0.0               |
| Global bonds                        | 159.7                           | 5.9%              | 169.1             | 150.3             |
| UK equities                         | 4.3                             | 16.2%             | 5.0               | 3.6               |
| Overseas equities                   | 433.9                           | 13.4%             | 492.0             | 375.8             |
| UK pooled investment vehicles       | 396.8                           | 16.2%             | 461.1             | 332.5             |
| Overseas pooled investment vehicles | 631.2                           | 14.9%             | 725.3             | 537.1             |
| Global pooled investment vehicles   | 497.1                           | 14.9%             | 571.2             | 423.0             |
| Emerging market pooled equities     | 406.6                           | 14.9%             | 467.2             | 346.0             |
| Pooled property investments         | 160.7                           | 3.8%              | 166.8             | 154.6             |
| Pooled infrastructure investments   | 332.6                           | 3.8%              | 345.3             | 319.9             |
| Pooled debt investments             | 42.2                            | 3.8%              | 43.8              | 40.6              |
| Net derivative assets               | 4.2                             | 0.0%              | 4.2               | 4.2               |
| Investment income due               | 5.3                             | 0.0%              | 5.3               | 5.3               |
| Amounts receivable for sales        | 0.0                             | 0.0%              | 0.0               | 0.0               |
| Amount payable for purchases        | 0.0                             | 0.0%              | 0.0               | 0.0               |
| Total                               | 3,280.9                         |                   | 3,674.0           | 2,887.8           |

# **Prior-year comparators**

| Asset Type                          | Value as at<br>31 March<br>2020 | Percentage change | Value on increase | Value on decrease |
|-------------------------------------|---------------------------------|-------------------|-------------------|-------------------|
|                                     | £m                              | %                 | £m                | £m                |
| Cash and cash equivalents           | 25.5                            | 0.0%              | 25.5              | 25.5              |
| Investment portfolio assets:        |                                 |                   |                   |                   |
| UK fixed interest securities        | 211.2                           | 5.7%              | 223.2             | 199.2             |
| Overseas fixed interest securities  | 0.0                             | 5.7%              | 0.0               | 0.0               |
| Global bonds                        | 143.6                           | 5.7%              | 151.8             | 135.4             |
| UK equities                         | 8.8                             | 14.1%             | 10.0              | 7.6               |
| Overseas equities                   | 293.1                           | 11.9%             | 328.0             | 258.2             |
| UK pooled investment vehicles       | 285.9                           | 14.1%             | 326.2             | 245.6             |
| Overseas pooled investment vehicles | 454.4                           | 12.5%             | 511.2             | 397.6             |
| Global pooled investment vehicles   | 389.0                           | 12.5%             | 437.6             | 340.4             |
| Emerging market pooled equities     | 287.9                           | 12.5%             | 323.9             | 251.9             |
| Pooled property investments         | 149.8                           | 15.0%             | 172.2             | 127.4             |
| Pooled infrastructure investments   | 299.1                           | 6.5%              | 318.6             | 279.6             |
| Pooled debt Investments             | 38.0                            | 6.5%              | 40.5              | 35.5              |
| Net derivative assets               | 21.4                            | 0.0%              | 21.4              | 21.4              |
| Investment income due               | 5.3                             | 0.0%              | 5.3               | 5.3               |
| Amounts receivable for sales        | 0.0                             | 0.0%              | 0.0               | 0.0               |
| Amount payable for purchases        | 0.0                             | 0.0%              | 0.0               | 0.0               |
| Total                               | 2,613.0                         |                   | 2,895.4           | 2,330.6           |

# **Interest Rate Risk Analysis**

The Fund's direct exposure to interest rate movements is set out below. These disclosures present interest rate risk based on the underlying financial assets at fair value:

| Asset Type                | Value as at 31 March 2020 | Value as at 31 March 2021 |
|---------------------------|---------------------------|---------------------------|
|                           | £m                        | £m                        |
| Cash and cash equivalents | 25.5                      | 13.6                      |
| Cash balances             | 4.1                       | 74.5                      |
| Fixed interest securities | 211.2                     | 192.7                     |
| Total                     | 240.8                     | 280.8                     |

## **Interest Rate Risk Sensitivity Analysis**

The Fund recognises that interest rates can vary and can affect both income to the Fund and the value of the net assets available to pay benefits. The Fund's performance reporting advisor, Portfolio Evaluation Limited, has advised that medium to long-term average rates are expected to move less than 100 basis points from one year to the next and experience suggests that such movements are likely.

The analysis that follows assumes that all other variables, in particular exchange rates, remain constant, and shows the effect in the year on the net assets available to pay benefits as at 31 March 2021 of a +/- 100 basis points (BPS) change in interest rates:

| Asset Type                | Carrying amount as at<br>31 March 2021 | Change in year in the ne |          |
|---------------------------|--|--------------------------|----------|
|                           |  | +100 BPS                 | -100 BPS |
|                           | £m                                     | £m                       | £m       |
| Cash and cash equivalents | 13.6                                   | 13.7                     | 13.5     |
| Cash balances             | 74.5                                   | 75.2                     | 73.8     |
| Fixed interest securities | 192.7                                  | 194.7                    | 190.7    |
| Total change in assets    |  |                          |          |
| available                 | 280.8                                  | 283.6                    | 278.0    |

| Asset Type                | Carrying amount as at |          | net assets available to enefits |
|---------------------------|-----------------------|----------|---------------------------------|
|                           | 31 March 2020         | +100 BPS | -100 BPS                        |
|                           | £m                    | £m       | £m                              |
| Cash and cash equivalents | 25.5                  | 25.8     | 25.2                            |
| Cash balances             | 4.1                   | 4.1      | 4.1                             |
| Fixed interest securities | 211.2                 | 213.3    | 209.1                           |
| Total change in assets    |                       | -        |                                 |
| available                 | 240.8                 | 243.2    | 238.4                           |

A 1% increase in interest rates will not affect the interest received on fixed income but will reduce their fair value and vice versa. Changes in interest rates do not impact the value of cash deposits / cash and cash equivalent balances but they will have a small effect on the interest income received on those balances. Charges to both the fair value of assets and the income received from investments impact on the net assets available to pay benefits.

## **Currency Risk**

The following table summarises the Fund's currency exposure:

| Currency exposure - asset type       | Asset value as at<br>31 March 2020 | Asset value as at 31 March 2021 |
|--------------------------------------|------------------------------------|---------------------------------|
|                                      | £m                                 | £m                              |
| Overseas quoted securities           | 293.1                              | 433.9                           |
| Overseas pooled investment vehicles  | 454.4                              | 631.2                           |
| Global pooled investment vehicles    | 389.0                              | 497.1                           |
| Global bonds and pooled EM equities  | 431.5                              | 566.3                           |
| Overseas pooled property investments | 74.6                               | 73.1                            |
| Total overseas assets                | 1,642.6                            | 2,201.6                         |

Overseas bonds are 100% hedged to GBP at 31 March 2021.

## **Currency Risk – Sensitivity Analysis**

Following analysis of historical data in consultation with the Fund's performance measurement provider, the Fund considers the likely volatility associated with foreign exchange rate movements to be 7.4% (as measured by one standard deviation).

This analysis assumes that all other variables, in particular interest rates, remain constant.

An 7.4% strengthening/weakening of the pound against various currencies in which the Fund holds investments would increase/decrease the net assets available to pay benefits as follows:

|                                      |                      | Change to net assets available to |              |
|--------------------------------------|----------------------|-----------------------------------|--------------|
| Currency exposure - asset type       | Asset value as at 31 |                                   | pay benefits |
|                                      | March 2021           | +7.4%                             | -7.4%        |
|                                      | £m                   | £m                                | £m           |
| Overseas quoted securities           | 433.9                | 466.0                             | 401.8        |
| Overseas pooled investment vehicles  | 631.2                | 677.9                             | 584.5        |
| Global pooled investment vehicles    | 497.1                | 533.9                             | 460.3        |
| Global bonds and pooled EM equities  | 566.3                | 608.2                             | 524.4        |
| Overseas pooled property investments | 73.1                 | 78.5                              | 67.7         |
| Total change in assets available     | 2,201.6              | 2,364.5                           | 2,038.7      |

|                                     |                      | Change to net assets available to |              |  |
|-------------------------------------|----------------------|-----------------------------------|--------------|--|
| Currency exposure - asset type      | Asset value as at 31 |                                   | pay benefits |  |
|                                     | March 2020           | +10.2%                            | -10.2%       |  |
|                                     | £m                   | £m                                | £m           |  |
| Overseas quoted securities          | 293.1                | 323.0                             | 263.2        |  |
| Overseas pooled investment vehicles | 454.4                | 500.7                             | 408.1        |  |
| Global pooled investment vehicles   | 389.0                | 428.7                             | 349.3        |  |

Page 193

| Total change in assets available     | 1,642.6 | 1,810.1 | 1,475.1 |
|--------------------------------------|---------|---------|---------|
| Overseas pooled property investments | 74.6    | 82.2    | 67.0    |
| Global bonds and pooled EM equities  | 431.5   | 475.5   | 387.5   |

#### **Credit Risk**

Credit risk is an investor's risk of loss arising from a borrower who does not make payments as promised. In essence the Fund's entire investment portfolio is exposed to some form of credit risk, with the exception of the derivatives position, where the risk equates to the net market value of a positive derivative position. However, the selection of high quality counterparties, brokers and financial institutions minimises credit risk that may occur through the failure to settle a transaction in a timely manner. Investment restrictions are listed in the contract held with the manager, which limit the amount of credit risk the manager is allowed to take and also states an average credit rating with regards to bonds held that should be maintained.

The bond manager provides a quarterly investment report to the Fund, which details the credit risk held in the portfolio. The Fund's independent investment adviser also provides a yearly report to the Pension Investment Sub Committee, providing details of the Fund's bond portfolio absolute and relative risk.

Deposits are not made with banks and financial institutions unless they are rated independently and have a strong credit rating. In addition, the Fund invests in Cash Instruments, which facilitate management of assets under custody, All liquidity funds chosen have an 'AAA' rating from a leading rating agency. Swap collateral is held to support our equity protection hedge.

The Fund's cash holding at 31 March 2021 was £88.1 million (31 March 2020: £29.6 million). This was held with the following institutions:

| Summary                             | Rating | Balances as at 31<br>March 2020 | Balances as at 31<br>March 2021 |
|-------------------------------------|--------|---------------------------------|---------------------------------|
|                                     |        | £m                              | £m                              |
| Cash Instruments                    |        |                                 |                                 |
| BNY Mellon US Dollar Liquidity Fund | AAA    | 6.9                             | 6.3                             |
| JP Morgan Swap Collateral           | A+     | 0.0                             | 0.3                             |
| Bank deposit accounts               |        |                                 |                                 |
| The Bank of New York Mellon         | A-1+   | 18.6                            | 7.0                             |
|                                     |        |                                 |                                 |
| Bank current accounts               |        |                                 |                                 |
| Barclays Bank PLC                   | A-1    | 4.1                             | 74.5                            |
| Total                               |        | 29.6                            | 88.1                            |

The above assets are held at amortised cost and are either liquid or very short dated securities in high-quality counterparties. Therefore, the expected loss is assessed as a trivial sum and no allowance has been set aside for this.

## **Liquidity Risk**

Market liquidity risk is the risk that a given security or asset cannot be traded quickly enough in the market to prevent a loss (or make the required profit) or to meet the financial obligations of the Fund as they fall due. The Fund's investment managers purchase quoted and tradable securities. Equities held are listed on major world stock markets and managers employed are highly experienced in equity trading. The liquidity risk relating to the bond holdings is monitored and managed by the bond manager on an on-going basis. The Council also takes steps to ensure that the Fund has adequate cash resources to meet commitments.

**NOTE 17: CURRENT ASSETS** 

|  | 2019/20 | 2020/21 |
|--|---------|---------|
|  | £m      | £m      |
| Contributions due from employer in respect of: |         |         |
| Employer                                       | 6.9     | 6.2     |
| Members  | 1.8     | 1.8     |
| Cash balances                                  | 4.1     | 74.5    |
| Other Debtors                                  | 22.5    | 4.4     |
|  | 35.3    | 86.9    |

The above assets are carried at amortised cost, other than cash balances and other debtors (see below), as the funds are due from Government institutions and therefore no allowance for expected losses has been set aside.

**NOTE 18: NON-CURRENT ASSETS** 

|  | 2019/20 | 2020/21 |
|--|---------|---------|
|  | £m      | £m      |
| *LGPSC capital advance treated as loan     | 0.7     | 0.7     |
| **Reimbursement of lifetime tax allowances | 0.2     | 0.3     |
| Contributions from employers               | 0.1     | 0.2     |
| Augmentation                               | 1.0     | 0.4     |
|  | 2.0     | 1.6     |

<sup>\*</sup>This was part of the regulatory capital required to set up the company LGPS Central Limited.

<sup>\*\*</sup>This includes debtor in relation to the lifetime tax allowance limit, as the Fund pays all the tax upfront on behalf of the pensioner and is reimbursed from additional pension deductions over time.

#### **NOTE 19: CURRENT LIABILITIES**

|                                | 2019/20 | 2020/21 |
|--------------------------------|---------|---------|
|                                | £m      | £m      |
| Investment management expenses | (0.8)   | (1.0)   |
| Payroll and external vendors   | (1.0)   | (8.0)   |
| Other expenses                 | (4.5)   | (4.2)   |
|                                | (6.3)   | (6.0)   |

## **NOTE 20: RELATED PARTY TRANSACTIONS**

## **Worcestershire County Council**

The Fund is administered by Worcestershire County Council. Consequently, there is a strong relationship between the Council and the Fund.

The Council incurred costs of £1.5 million in 2020/2021 (2019/2020: £1.5 million) in relation to the administration of the Fund and was subsequently reimbursed by the Fund for these expenses. The Council is also the single largest employer of members of the Fund and contributed £89.2 million (90% 3 year prepayment) to the Fund in 2020/2021 (2019/2020: £10.0 million).

LGPSCentral Limited has been established to manage investment assets on behalf of eight LGPS funds across the Midlands. It is jointly owned in equal shares by the eight Funds participating.

The Fund's share of LGPS Central's annual running costs of £0.7 million was charged to the Fund in 2020/21 by LGPS Central (£0.6 million in 2019/20).

### **Key Management Personnel**

The posts of Chief Financial Officer, Senior Finance Manager and HR Service Centre Manager are deemed to be key management personnel. The financial value of their relationship with the Fund (in accordance with IAS24) is set out below:

|                                       | 2019/20 | 2020/21 |
|---------------------------------------|---------|---------|
|                                       | £000    | £000    |
| Short term benefits*                  | 49      | 61      |
| Long term/ post-retirement benefits** | 429     | 826     |
|                                       | 478     | 887     |

<sup>\*</sup>This is annual salary, benefits in kind and employer contributions.

\*\*This is the accrued pension benefits, expressed as cash equivalent transfer value.

#### Governance

The Pensions Committee Employer Representative, Employee Representative and Chief Financial Officer are active members of the Fund.

## **NOTE 21: CONTINGENT LIABILITIES**

A contingent liability arises where an event has taken place prior to the year-end giving rise to a possible financial obligation whose existence will only be confirmed or otherwise by the occurrence of future events.

Outstanding capital commitments (investments) at 31 March 2021 totalled £163.7 million (31 March 2020: £147.5 million).

These commitments relate to outstanding call payments due on unquoted limited partnership funds held in pooled property investments, pooled infrastructure investments and pooled debt investments. The amounts 'called' by these funds are irregular in both size and timing over a period of between one and three years from the date of the original commitment.

#### **NOTE 22: CONTINGENT ASSETS**

A contingent asset arises where an event has taken place that gives the Fund a possible asset whose existence will only be confirmed by the occurrence or otherwise of uncertain future events not wholly within the control of the Fund.

Contingent assets are not recognised in the financial statements but are disclosed as a note to the accounts.

The Councils below have provided guarantees to a number of organisations that have been admitted to the Fund to fund any potential pension liability. The organisations with a pension liability more than £195,000 (which the Fund considers to be material for these purposes) are: -

- HALO Leisure (£1.273million), Herefordshire Council.
- Wychavon Leisure Community Association (£0.509million), Wychavon District Council.
- Bromsgrove District Housing Trust (£0.679 million), **Bromsgrove District Council.**
- Community Housing Group (£5.835 million), Wyre Forest District Council.

There are a further 14 organisations with a pension liability less than £195,000. The Fund has considered various factors in determining the potential risk of having to fund any future liability, including risk of failure of the business and membership profile, and is satisfied that they do not represent a significant potential liability. There are also 10 organisations with a guarantee via pass through arrangements. As new contractors, these employers will all commence fully funded with no initial funding deficit. In line with the 'Initial pension guarantee' employers above, we are assuming that the active members would remain active on termination of the contract and be

transferred back to the relevant school/academy or to the new service provider. On this basis, the amount for all these employers is reflected as nil for this year's accounts.

Four admitted body employers in the Fund hold insurance bonds to guard against the possibility of being unable to meet their pension obligations. These bonds are drawn in favour of the Fund and payment will only be triggered in the event of employer default. No bonds were called upon in this financial year.

Note that the existing bonds and guarantees from the previous financial year have all been discussed with the actuary and updated where necessary.

## **NOTE 23: ADDITIONAL VOLUNTARY CONTRIBUTIONS (AVCS)**

The Fund provides an in-house AVC scheme for its members. In 2020/2021 some members of the Fund paid voluntary contributions and transfers to Scottish Widows and Utmost Life to buy extra pension benefits when they retire. Retirement benefits were also purchased during the year. The contributions are paid directly from scheme employers to the AVC provider. Each AVC contributor receives an annual statement showing the amount held in their account and the movements in the year.

AVCs are not included in the Fund Account in accordance with Regulation 4(1) (b) of the Local Government Pension Scheme (Management and Investment of funds) Regulations 2016 but are disclosed as a note only.

The amounts administered under AVC arrangements are as follows:

|   | 2019/20 | 2020/21 |
|---|---------|---------|
|   | £m      | £m      |
| Contributions received                  | 0.2     | 0.2     |
| Investments purchased                   | 0.2     | 0.2     |
| Change in market value                  | (0.2)   | 0.4     |
| Retirement benefits paid or transferred | 0.2     | (0.2)   |

The combined value of the AVC funds at 31 March 2021 was £3.1 million (31 March 2020 £2.6 million).

## **NOTE 24: AGENCY SERVICES**

The Fund pays discretionary awards to the former employees of Herefordshire County Council. The amounts paid are not included within the Fund Account but are provided as a service and fully reclaimed from the employer. The sums are disclosed below.

|  | 2019/20 | 2020/21 |
|--|---------|---------|
|  | £m      | £m      |
| Payments on behalf of Herefordshire County Council | 0.1     | 0.1     |
|  | 0.1     | 0.1     |

#### NOTE 25: CRITICAL JUDGEMENTS IN APPLYING ACCOUNTING POLICIES

The Fund's liabilities are calculated every three years by the actuary. The methodology used is in line with accepted guidelines and in accordance with IAS 19. Assumptions underpinning the valuations are agreed with the actuary and are summarised in note 2. This estimate is subject to significant variances based on changes to the underlying assumptions.

There were no significant changes to the CIPFA code of practice on local authority accounting (the code). IFRS 9 requires the investment assets to be accounted for at fair value within the accounts. The adoption of IFRS 9 in 2018 had no impact on the accounts for pension funds as the investment assets were already held at fair value through profit and loss as directed by the code.

The adoption of IFRS 15 revenue from customers with contracts was also introduced from 1 April 2018. This had no impact on the Fund Accounts as the Fund's revenue is primarily investment interest and contributions, both of which are outside the scope of the standard.

# NOTE 26: ASSUMPTIONS MADE ABOUT THE FUTURE AND ANY OTHER MAJOR SOURCES OF ESTIMATION UNCERTAINTY

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities at the year-end date and the amounts reported for the revenues and expenses during the year. Estimates and assumptions are made considering historical experience, current trends and other relevant factors. However, the nature of estimation means that the actual outcomes could differ from the assumptions and estimates.

The item in the notes to the accounts at 31 March 2021 for which there is a significant risk of material adjustment in the forthcoming financial year is as follows.

| Item   | Uncertainties   | Effect if actual results differ from assumptions   |
|--|---|--|
| Actuarial present value of promised retirement benefits (Note 2) | Estimation of the net liability to pay pensions depends on a number of complex judgements relating to the discount rate used, the rate at which salaries are projected to increase, changes in retirement ages, mortality rates and expected returns on assets. A firm of consulting actuaries is engaged to provide the Fund with expert advice about the assumptions to be applied. | The effects on the net pension liability of changes in individual assumptions can be measured. For instance:  • a 0.25% real investment return lower than assumed would result in an 4.2% increase in the pension liability, which is equivalent to £131m.  • a 0.25% increase in assumed earnings inflation would result in a 0.2% increase in the value of liabilities, which is equivalent to £7m.  • A 0.25% increase in assumed life expectancy would result in a 0.5% increase in the value of liabilities, which is equivalent to £17m. |
| Property and   | The Fund's directly held investment   | The total value of indirect property   |
| infrastructure   | properties are valued at fair value by  | investments in the financial   |
| valuations. (Level   | independent valuers in accordance   | statements is £160.7m (£149.8m in  |
| 3 investments)   | with RICS valuation professional  | 2019/20). There is a risk that this  |
| ŕ  | standards, whilst infrastructure  | investment may be under or   |
|  | investments are valued at fair value  | overstated in the accounts.  |
|  | by independent experts. From  |  |
|  | 2020/21 there has been additional   | The total value of direct  |
|  | uncertainty regarding the property  | infrastructure investments in the  |
|  | valuations due to the time that it will   | financial statements is £332.6m  |
|  | take to fully realise the impact of   | (£299.1m in 2019/20). There is a   |
|  | COVID-19 upon illiquid assets such  | risk that this investment may be   |
|  | as property. The valuations have  | under or overstated in the accounts.   |
|  | been updated based on the   |  |
|  | information available as at 31 March  |  |
|  | 2021 and may be subject to  |  |
|  | variations as further market  |  |
|  | information becomes available. The  |  |
|  | Investments are valued each month   |  |
|  | as per latest quarterly statements  |  |
|  | available to our custodian, which   |  |
|  | usually received between 45 and 60  |  |
|  | days after quarter end, +/- any   |  |
|  | activity post statement date  |  |

## **VALUATION OF INVESTMENTS LEVEL 3**

Financial instruments at level 3 are those where at least one input could have a significant effect on the instrument's valuation is not based on observable market data. Such instruments would include unquoted equity investments, pooled property investments and pooled infrastructure investments which are valued using various valuation techniques that require significant judgement in determining appropriate assumptions. As well as the details in the table above, further detail is provided in Notes 14a to c above.

| Independent Auditor's R | Report |
|-------------------------|--------|
|-------------------------|--------|

To be inserted